

EUROPEAN NEWS

Protesting Paris students keep determinedly apolitical

POLITICAL SQUALLS have a habit of blowing up in France. A week ago, the idea that Mr Jacques Chirac's administration would be faced with a university strike, protest marches by secondary school pupils and a mammoth student demonstration in Paris today would have been unimaginable.

But since last Saturday's gathering of student militants in the Sorbonne, the strike movement has spread like brushfire—leaping from one campus to another across the country and fanning out to the lycées, which feel closely involved in issues of university admission.

Photocopied texts of the legislation on university reform put forward by Mr Alain Devaquet, the Minister for Higher Education, have been snapped up by students who all seem to want a copy.

The student assemblies which have been meeting morning and afternoon on the campuses have been good-tempered affairs. "We are under orders to keep our good humour," said a smiling, neatly dressed girl at the Sorbonne yesterday. The meetings have been determinedly apolitical in the face of the Opposition Socialist Party's eagerness to exploit the discontent and the Government's wish to dismiss it as controlled by the Left.

The student gatherings have on the whole been well organised, with faculties setting up liaison committees to

David Housego reports on a sudden revival of campus unrest



Mr Chirac, embarrassed.

keep in touch both with each other and with neighbouring lycées and parent-teacher associations. The main banner for today's march "Unity between students and lycées — withdrawal of the Devaquet law," has been approved democratically.

In the lycées, however, the speed of protest has defied the capacity to provide it with a framework. Several of the major Paris lycées have threatened punishments for those abandoning classes to take part.

"They are well-intentioned, but misled," said a teacher

meeting at the Jussieu campus last night. Reflecting on what many conservatives feel, he added: "It is collective madness." The Devaquet law is an attempt to salvage the universities.

The university authorities and the Government have certainly been caught off balance by the scale of the movement.

Most surprised of all has been Mr Devaquet himself. A university professor who has been drafted into politics, he gives the impression of wanting to hasten back to his laboratory. He has come under criticism from many on the right for not going far enough with his reforms, and now believes that the reforms themselves have become a peg for voicing wider discontents.

By comparison with other European countries, French students have been quiet and apolitical in recent years — spurning even the European protest movement over nuclear weapons and the environment. The only campaign that has attracted strong support is that against racial discrimination, led by the pro-left movement SOS Racisme.

University students, since the 1968 protest movement have faced often squalid physical conditions and a heavy drop-out rate, and a depressing absence of prestige for their institutions compared with the elitist grandes écoles colleges.

France will be without daily newspapers today as a result of a strike by print workers belonging to the Communist-led CGT union, David Housego Reports from Paris.

Main line rail and Paris Metro services could also be disrupted by a result of action by the CGT in protest at recent cuts announced by the Government in social security spending.

Mr Philippe Seguin recently announced savings of FF9.3bn (£1bn) in a full year on health spending including slightly higher charges for hospital patients. The Communist Party has denounced these as threatening a "dismantling" of the social security system.

Undoubtedly the combination of these frustrations and the difficulty of finding jobs has swelled the ranks of the discontented.

Mr Devaquet's law is under attack because it represents the second upheaval in the universities in the last four years—and also runs counter to the measures introduced by the former Socialist government.

The long-term belief of the French Right is that universities should be more autonomous and competitive, should

being treated like footballs and that consultation is insufficient. The students also dislike Mr Devaquet's reform because they believe it will make it harder to study in the faculty of their choice, will penalise poorer students through higher admission fees, and will allow employers to discriminate between diplomas issued by different institutions.

At the same time, the students also seem to feel that the legislation has become a focal point for other discontent. "We wanted to act but we were waiting for an issue," one said last night. Another added that the Bill "was the final straw."

One source of resentment has been a new law which tends to treat drugtakers as delinquents. The new nationality law, which could make life more difficult for second generation North Africans now settled in France, is another.

Whether or not this adds up to a nawkakening of a new generation, as some students and commentators suggest, or the emergence of a new moral consciousness among the young, is too early to say.

But for M Chirac it is nonetheless an embarrassing matter for there are doubts among his own supporters on the wisdom of the Bill, up to now the Government has stood firm, but with a majority of only three in parliament, it cannot hold out in opposition among students and parliamentarians becomes much stronger.

The reform brought in by the Socialists went in the opposite direction, in that it maintained open access to universities, broadened the curriculum in the initial years, and steered students more towards vocational courses.

With one measure coming on the top of the other, students are now feeling that they are

French Government to scrap most controls on prices

BY GEORGE GRAHAM IN PARIS

THE FRENCH Government agreed yesterday on a competition bill to remove price controls from most sectors and introduce new rules to govern cartels and price fixing. Price restraints dating back to 1945 will be removed from the end of the year, Mr Edouard Balladur, Minister of Finance and the Economy, said yesterday.

"We had to get away from price controls for industrial companies, because there is no use for this type of control once you have the healthiest benchmark: national and international competition. We also had to get away from them for services — which are more naturally focused on the domestic market — because price controls bring that comfortable alibi which allows everyone to prop themselves up on the norm of national inflation," Mr Balladur said.

The Government will retain powers to intervene in a crisis or if prices spiral out of control without economic justification. In addition, controls will remain in force on sectors such as books, tobacco and medicines — especially areas where there is a monopoly.

Taxi fares, too, will still be controlled, and Parisian cab-drivers, horns blaring, yesterday laid siege to the Finance Ministry to make their disgruntlement known.

At the same time the administration is handing the rules over to an independent competition council. The council will be able to investigate anti-competitive practices such as price cartels or the abuse of a dominant market position on its own initiative or at the request of companies or organisations. The minister will not keep any power of veto.

Unfair trade practices will for the most part be handed over to the civil courts, and anyone injured by anti-competitive practices will be able to sue for damages.

The council will administer a simplified and more flexible competition code, with greater protection against excessive bureaucratic inquiries, which Mr Balladur said will be able to adapt to changes over the coming years and the creation of a full European market.

Mr Balladur is keeping in his own hands decisions on mergers and industrial concentration. Mergers producing a company with a market share of more than 25 per cent with turnover of more than 100 billion FF (£15.4bn) in line with new EEC regulations, will be referred to the competition council for an opinion. The final decision will remain with the Economy Minister.

West German shipping groups in routes deal

BY KEVIN BROWN, TRANSPORT CORRESPONDENT, IN LONDON

HAPAG-LLOYD and Hamburg-Süd, the two leading West German shipping groups, yesterday announced a co-operation agreement in which each will withdraw from a major international trade route.

Under the agreement, Hapag-Lloyd will cease trading between Europe and the east coast of South America while Hamburg-Süd will end its service from West Germany to Indonesia.

The announcement marks a return to a "gentlemen's agreement" between the two companies which had operated since the Second World War under which each re-

frained from competing on the other's major routes.

The arrangement broke down a year ago when Hamburg-Süd established a service on the profitable Indonesia route. Hapag-Lloyd retaliated by chartering three ships to operate to South America.

Hapag-Lloyd said yesterday that its services had continued to be profitable during the period of competition with Hamburg-Süd, but both companies had agreed it was better "in the face of international competition for German companies to work together."

Tandon seeks European site

TANDON COMPUTER, the personal computer group launched by the US-based Tandon drive manufacturer just over a year ago, is planning to establish manufacturing in Europe during 1987, writes Terry Dodsworth in London.

Mr Chuck Peddie, head of Tandon's European operations, said at the launch of a new computer in London yesterday that the group was "open to offers" in its choice of a site. The company had no preference for a particular country, he added, but it would be looking for investment incentives.

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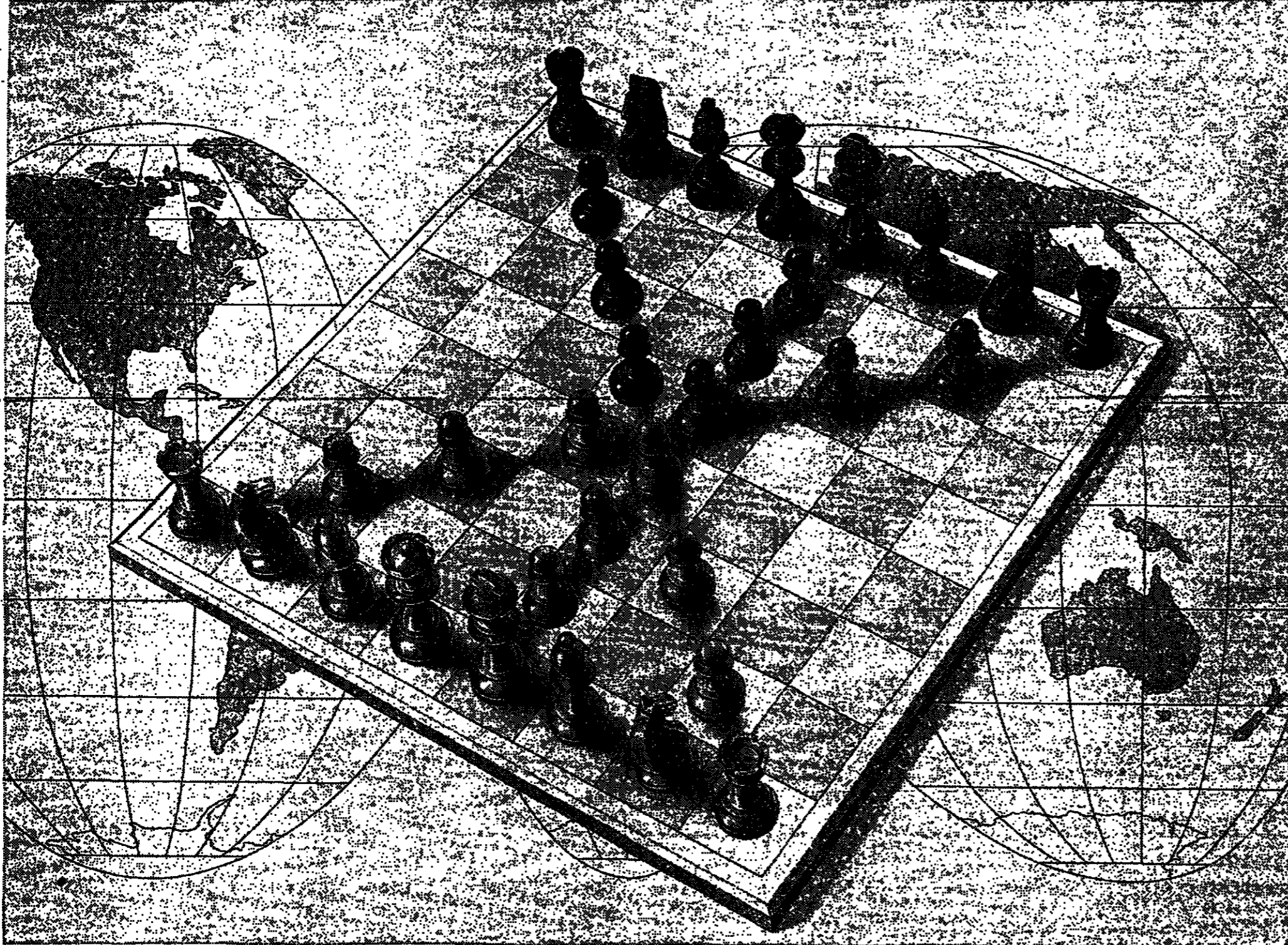
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W Berlin court jails Jordanians for bomb attack

BY DAVID MARSH IN BONN

TWO JORDANIANS responsible for a bomb attack in Berlin in March were yesterday given heavy prison sentences, landing the West German Government with a difficult decision over its future relations with Syria.

The two men, Mr Ahmad Hasi and Mr Farouk Salameh, who admitted their guilt during last week's trial, were handed down sentences of 14 and 15 years respectively. Mr Hasi is the brother of Mr Nezar Hindawi, who was jailed for 45 years in London last month for the attempted bombing of an El Al airliner.

Bokassa trial likely to embarrass French

THE TRIAL of ex-Emperor Jean-Bedel Bokassa, 65, was postponed until December 15 for "further inquiries" by agreement between the Central African Republic's State Prosecutor and Bokassa's French and local defence lawyers, AP reports from Bangui.

The prosecutor surprised the opening session of the trial with the admission there were gaps in the four-page indictment accusing Bokassa of a long list of crimes ranging from embezzlement of hundreds of millions of dollars of state funds to multiple murder and cannibalism.

The court approved the adjournment and appointed a special investigating magistrate to interrogate Bokassa during the next two weeks, confront him with prosecution witnesses, and hear claims for damages.

Bokassa was overthrown by a French-backed coup when on a visit to Libya in 1979. Peter Blackburn adds: The trial is expected to produce embarrassing disclosures about

explosives from the Syrian embassy in East Berlin. Nine people were wounded in the attack.

Reuter adds: West Berlin Justice Ministry officials immediately issued an international arrest warrant for Mr Breythana Saed, a Syrian military intelligence official alleged to have provided the bomb. Judge Hans-Joachim Heinze said the bombers, aged 35 and 39, got the bomb from the Syrian embassy in East Berlin.

A Turkish court decided yesterday to proceed with the trial of a Syrian diplomat accused over the murder of a Jordanian diplomat, Reuter reports from Ankara.

Mr Mohamed Darwiche Baladi, second secretary and consul at the Syrian E-assy, left Turkey last Thursday when he was indicted with eight other people for the killing of Mr Ziyad Al-Sati, first secretary at the Jordanian Embassy, in July last year.

Dissidents threaten Dublin coalition

BY Hugh Carney in Belfast

IRELAND'S Fine Gael-Labour coalition last night faced a finely-balanced vote in Parliament which underlined its growing fragility.

Already dependent on the Speaker's casting vote for its working majority, it had struggled for two days to placate dissident backbenchers threatening to vote with the opposition Fianna Fail party against plans to cut Christmas social welfare bonuses.

The Government, which narrowly survived a no-confidence vote last month, said it would not fall if the vote was lost. Neither side was essential if the two superpowers were to reach agreement on nuclear arms reductions after the breakdown of last month's summit in Reykjavik.

At their meeting in the Icelandic capital, Mr Mikhail Gorbachev, the Soviet leader, and US President Ronald Reagan came close to sweeping accords on nuclear missile cuts.

The talks foundered when Mr Gorbachev insisted that re-

Moscow wants SDI limits clarified

BY OUR MOSCOW CORRESPONDENT

THE Soviet Union is seeking new dialogue with Washington to clarify permissible levels of research on space-based missile defence systems in an effort to speed nuclear disarmament, Mr Viktor Karpov, Moscow's chief arms negotiator, said today.

Mr Karpov told a news conference that Moscow would pursue its arms control drive despite the current uproar in Washington over secret US arms sales to Iran and the channelling of their proceeds to Contra rebels in Nicaragua.

He said improved mutual understanding on the space defence research issue was essential if the two superpowers were to reach agreement on nuclear arms reductions after the breakdown of last month's summit in Reykjavik.

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In an interview published today by the West German magazine Stern, Marshal Sergei Akhromeyev, the chief of staff of the Soviet armed forces, declared that SDI represented an "offensive" weapons system. Our Bonn Staff writes:

No agreement with the US over reducing general intermediate range nuclear missiles could be reached as long as Washington clings to its Star Wars programme, he said.

standing on the limits of permissible research so that there should be no misunderstanding or possible suspicions about observance of the treaty," Mr Karpov said.

He noted that the US had proposed talks aimed at defining acceptable ABM testing in the 1970s and added: "Now we are proposing to approach another sphere in the identical way—that is, the area of what is understood by permissible research in the sphere of space IBM systems."

"This would not involve any change of the treaty and could easily be carried out within its framework," he added.

Mr Gorbachev has repeatedly affirmed that SDI is the main obstacle to arms control and says Moscow would not agree to anything less than a package of disarmament measures including limits on Star Wars testing.

The Soviet Union maintains that the sort of massive nuclear arms cuts which were discussed



Mr Viktor Karpov

in Reykjavik would make SDI unnecessary, while continuation of the programme would spark a dangerous arms race in space.

Traces of dioxin found after Sandoz fire

By John Wicks in Zurich

THE CHEMICALS fire at a Sandoz store near Basle on November 1 resulted in only very small traces of highly toxic dioxin, according to initial laboratory findings.

Dioxin is frequently known as the "Seveso poison," following its role in the large-scale pollution caused in 1976 after an explosion in an Italian plant of the Swiss Hoffmann-La Roche group.

Investigations into debris from the Sandoz fire have been carried out at the Joint Toxicological Institute of Zurich University and the Federal Polytechnic, also in Zurich.

About a fortnight after the fire it was discovered that some 2,325 kilos of the insecticide "Tediol" had been in the store of Schweizerhalle. The chemical structure of the active agent meant, according to Sandoz, that "the formation of dioxins could not be ruled out."

Danish trade deficit dips

By Hilary Barnes in Copenhagen

DENMARK'S trade deficit in October fell to Dkr 1,311m (\$121m) from Dkr 1,970m last year, although the deficit for the first nine months increased from Dkr 9bn to Dkr 12bn, according to official trade figures.

The improvement comes a day after Prime Minister Poul Schluter made an emphatic commitment to maintain the krona exchange rate.

Exports in October fell by 4.7 per cent to Dkr 15,920m and imports fell by 8.7 per cent to Dkr 17,230m. Exports for the first nine months have fallen by 3.9 per cent to Dkr 148,350m and imports by 1.9 per cent to Dkr 155,450m.

Italian shortfall cut

The current account of Italy's balance of payments showed a deficit of L3,200m (€161m) in October—little more than half of the total for the same month last year, John Wyles reports from Rome. As a result, the country's cumulative 10-month deficit stands at L2,227m compared with L4,985m in 1985. The Bank of Italy's foreign exchange reserves rose slightly from L61,674bn at the end of September to L63,215bn at the end of last month.

EEC spending gap of Ecu 4bn predicted

BY QUENTIN FEEL IN BRUSSELS

EEC BUDGET ministers were accused yesterday of leaving a spending gap of around Ecu 4bn (£2,220m) in their plans for 1986 and 1987, by failing to take account of increased costs and falling revenues.

Members of the European Parliament, who share responsibility with the budget ministers of the EEC member states for drawing up spending plans, challenged the ministers to include the necessary sums in their calculations.

A top-level delegation met the Budget Council in Brussels to press the Parliament's case for a special Ecu 2.5bn stock disposal fund to be included on top of next year's Ecu 56bn

budget to sell off food stocks, and for up to Ecu 1bn to be saved by imposing a 5 per cent cut in dairy farmers' milk production quotas.

The MEPs calculate that whatever happens, next year's spending will exceed the Ecu 56bn by between Ecu 2.5bn and Ecu 3bn, because of the increased cost of farm subsidies, mainly due to the falling dollar effect on exports.

On top of that sum, the European Commission told the ministers yesterday that this year's budget revenue will fall short of the expected level by Ecu 1.3bn, and suggested that savings must be found in a rectifying budget.

The budget ministers failed to agree on any action to save the Ecu 1.3bn, which means that the spending will, in effect, have to be financed from the 1987 budget revenues.

Although Greece, Spain and Portugal argued in favour of a rectifying budget, the other member states rejected it.

The ministers also made it clear to the parliament that its plans for the Ecu 2.5bn stock disposal fund, to be financed by only 10 of the 12 member states (all except newcomers Spain and Portugal), were out of the question.

Members of the parliamentary delegation, led by Mr Pierre

Pfiffimlin, its president, pointed out later that the fixed costs of storage written into next year's budget were Ecu 3,832bn.

Mr Peter Brooke the British Minister of State at the Treasury chairing the council, told the MEPs that their plans for saving farm spending by cutting dairy quotas could not be decided by the budget ministers, but by the farm ministers meeting in December.

The Budget Council is expected to meet throughout the night in its effort to reach agreement on the figures for 1987, but not to attempt to meet any of the big estimated over-spending above Ecu 36bn.

Prague increases borrowing from West

BY LESLIE COLLIT IN EAST BERLIN

CZECHOSLOVAKIA, which has Eastern Europe's lowest per capita net debt—about \$2.6bn (£1.8bn)—has raised its level of borrowing from the West.

The increase is to pay for an 8.4 per cent rise in imports of machinery and equipment urgently needed to modernise Czechoslovak industry. Exports to the West fell 6.3 per cent in

the first nine months of this year.

Western bankers estimated the Prague Government will borrow \$500m this year, against \$350m in 1985. Only \$100m, however, is accounted for by a syndicated loan earlier this year. The rest as in previous years, is made up of short term supplier credits and bank-to-

bank borrowing.

Mr Jaroslav Kroh, of the Czechoslovak National Bank said the actual figure of the trade surplus was less important than that Czechoslovakia's payments remain "in balance globally," including developing countries. These, however, owe Prague money and are having great difficulty paying.

\$300m and \$400m, its smallest since 1980.

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TURMOIL IN THE WHITE HOUSE

Bush chooses invisibility as Reagan ascendancy fades

US press lambasts the banana superpower

By Nancy Dume in Washington

US PRESS comment on Tuesday's revelations about US weapons sales to Iran was widely sceptical of President Reagan's actions and unwaveringly critical.

While most leaders stopped short of actually labelling the affair in Washington as the scandal which brought down Richard Nixon 12 years ago - the columns were less restrained.

"We are about to descend into Northgate, months of endless questions about every detail of the financing operation, especially run by Lt-Col Oliver North of the NSC (National Security Council), predicted Mr Charles Krauthammer, a Washington best columnist.

His colleague at the Post, Mr William Raspberry, avowed the investigation by Mr Edwin Meese, Attorney-General, Reagan's supposed shock over its disclosures and the purging of (Admiral John) Poindexter and his deputy, Lt-Col Oliver North, are reminiscent of nothing so much as the Watergate scandal, which saw President Nixon ordering a John Dean investigation and ("Whodunnit" at its best) firing Dean, John Ehrlichman and H. R. Haldeman.

USA Today, a nationally distributed newspaper, intensified the affair "Firestorm at the White House... who knew what, when?" - all reminiscent of the underlying question asked in Watergate: "What did the President know and when did he know it?"

President Reagan's so-called "Teflon" presidency, which has allowed him to escape blame for policy failures, seems to be at an end. "The powder trail runs right to the Oval Office," said the New York Times in a blistering editorial, which spoke of "White House cowboys", "reckless aides", and "a pattern of lawlessness."

Scepticism that Col North had operated independently of other White House officials was widespread.

The Washington Post said it "begs belief" that Col North was "the sole person in the know", and even the Washington Times, an avid Reagan supporter, acknowledged that this claim "will be widely disbelieved."

Overwhelmingly, there was concern expressed about what the Baltimore Sun called "the mess in foreign affairs."

Mr Rowland Evans and Mr Robert Novak, syndicated columnists with close ties to the Administration, said that the secret diversion of funds "reflects a level of ignorance in the Administration threatening grave consequences in the Middle East", and wondered if the end of the US arms ban to Iran had "inadvertently opened the floodgates for enough sophisticated weapons from Israel and other countries to turn the tide of battle in the Iran-Iraq war."

Administration efforts to overthrow the Government of Nicaragua will meet new opposition, said the Sun. US relations with the Arab moderates are in severe trouble and Israel "now stands exposed in ways detrimental to its own interests."

"Combine this with consternation in Western Europe over impulsive US arms-control offers at the Reykjavik summit," said the Sun, "and what we have is an unpleasant new spectacle: The first banana superpower."

Arms scandal puts dent in Contras' image

By Our Managua Correspondent THE DISCLOSURE that millions of dollars from a controversial US-Iran arms deal had been diverted to US backed Nicaraguan Contras dealt a serious blow yesterday to the rebels' efforts to improve their image.

The Contras had been holding a two-day meeting in Costa Rica this week, which ended in turmoil on Tuesday when news of the deal broke. Rebel spokesmen in San Jose denied all knowledge of the funds. "We didn't know it, and we don't know it now," Mr Pedro Joaquín Chamorro of the United Nicaraguan Opposition (UNO), a rebel umbrella group, said.

The group had called the San Jose meeting in an attempt to forge a manifesto responding to complaints that the Contras lacked a coherent and clear programme and did not represent a realistic alternative to the Left-wing Sandinista Government.

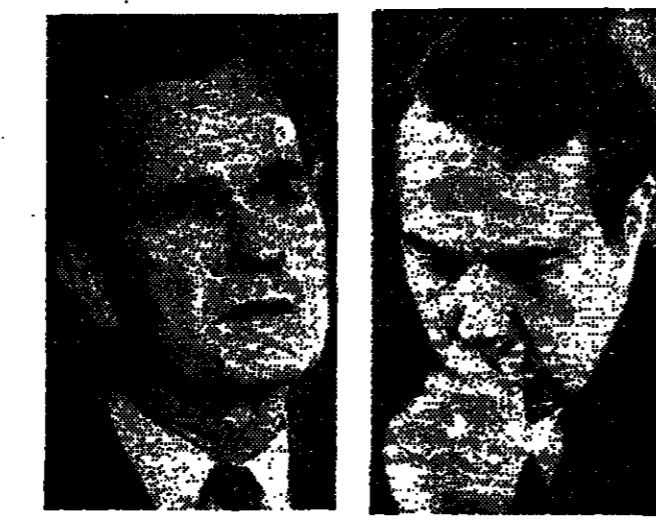
Critics of US aid to the Contras have charged that US funds had been embezzled by rebel chiefs, rather than used to help topple the Sandinistas. Diplomats said the Iran arms deal revelations were certain to strengthen Congressional opposition to funding the rebels, who were granted \$100m in mainly military aid recently.

BY LIONEL BARBER IN WASHINGTON

IN THREE weeks of raging controversy over secret US arms sales to Iran, not a word has been heard from Mr George Bush, the Vice President of the US, who ranks as the Republican front-runner for the Presidency in 1988.

Mr Bush's profound silence is uncharacteristic of a man who has been one of President Reagan's most loyal and outspoken supporters. His decision, so far, to play the invisible man reflects the damage to his Presidential ambitions wrought by the Iran affair.

As long as Mr Reagan's star was in the ascendant, Mr Bush looked the strongest Republican contender in 1988. He had the money, the organisation, the widest support within the Republican Party, and until the mullings of Tehran intervened, the Reagan legacy. But when things go wrong, a Vice President's tie to the White House can dynamite the best political hopes.



Vice President Bush (left) and Senator Dole. Presidential chances may be blighted.

might encourage additional terrorism. Critics of Mr Reagan - and no doubt in future Mr Bush - argue that this public hard line on terrorism is impossible to square with the secret overtures to Iran - identified by the

US as a state sponsoring international terrorism.

Mr Bush is also linked to the Contra rebels. Last month, following the downing of an armoured US cargo aircraft in the Nicaraguan jungle, it was revealed that Mr Bush knew one of two former CIA operatives involved in running a Contra rebel supply network based in El Salvador. The bungled arms drop was part of this network.

Mr Bush subsequently acknowledged that he had met the former CIA Cubex American, Mr Max Gomez, but denied that he was directing covert operations in Nicaragua. He added, in a move interpreted to be aimed at winning support from the conservative Right-wing, that Mr Gomez was a "patriot". At the time, it looked a wise move, but in the wake of disclosures about the Iranian connection, it seems less clever.

Mr Bush's position contrasts with that of his potential Republican rivals in the race for the nomination. Mr Robert Dole, for example, the former Senate majority leader, has been openly critical of the Iranian operation and of the fierce ingighting within the Administration in the rush to escape responsibility.

break with the President, should benefit.

More broadly, it is probably too early to judge how the Iran affair will affect the chances of the Republican Party in the 1988 elections. They took a knock in the recent mid-term elections, losing control of the Senate, but registered strong gains in the gubernatorial races.

The clue lies perhaps in the failure of Mr Reagan, who ran an intensely personal campaign on behalf of the party, to galvanise voters' support. They did not vote, as he urged, for a conservative agenda, nor did they heed his pleas to give the Republicans control of the Senate.

That signalled the loss of some of Mr Reagan's mystique and magic. In the next two years, it will be more important for Mr Bush to come up with something fresh if he is to have any chance of winning in 1988.

NATIONAL SECURITY COUNCIL

Glamorous group with a gung-ho attitude to power

BY OUR WASHINGTON CORRESPONDENT

THERE IS an air of glamour about the activities of the National Security Council staff, who serve the President from the 1988 US invasion of Grenada, and last April's bombing raid on Libya.

They form a select group of around 50 men and women, seconded from the foreign service, academia, the Central Intelligence Agency or, as in the case of Lt Col Oliver North, the marine at the heart of the Iranian arms sales scandal, the military.

As a co-ordinating team at the heart of the executive, they are more than a personal staff of the National Security Adviser. They have been likened to a mini-government, with sections for every region of the world, for military programmes, arms control, intelligence and diplomacy.

Lt Col North, who joined the NSC staff in 1981 at the beginning of the Reagan Presidency, has shared in some of its most secret and sensitive missions: the hunt for the Beirut truck bomber who killed 241

marines, the mid-air interception of the airliner carrying the Achille Lauro cruise ship hijackers, the planning of the 1988 US invasion of Grenada, and last April's bombing raid on Libya.

The NSC was formed in 1947 as part of several key changes made in the operation of the modern American Presidency. Congress, recognising the new demands on the President created by the emergence of the US as a superpower, created the high-level committee, whose members included the President, Vice President, Secretaries of State and Defence, and the Attorney General.

The NSC staff were the advisory back-up to the council itself but they primarily served the National Security Adviser, a new post simultaneously created which was aimed at helping the President to devise and implement primarily foreign policy.

Since then, the NSC has risen to dizzying heights of power and prestige, notably under Pres-

ident Richard Nixon and his National Security Adviser, Dr Henry Kissinger, the architect of detente with the Soviet Union and the opening of new relations with China.

This power has produced tensions with the American bureaucracy which have never been resolved satisfactorily. The State Department, nominally the prime mover in foreign policy and diplomacy, has often felt undercut by the activities of the National Security Adviser.

Never was this felt more than under Dr Kissinger who frequently went behind the back of the then US Secretary of State, Mr William Rogers.

Under President Reagan, the post of National Security Adviser has been more an ejection seat than a hot-seat at the centre of the Government. Vice Admiral John Poindexter is the fourth departure in six years, following the conservative academic Mr Richard Allen, the Californian judge and Mr Reagan's friend, Mr William



SCANDAL REVEALED: President Reagan (right) tells reporters to question his Attorney General about Iranian arms sales as Mr Donald Regan, White House Chief of Staff (left) and press spokesman Larry Speakes look on

Clark, and Lt-Col Robert McFarlane, who is already emerging as a central figure in the current controversy over Iran and Nicaragua.

Mr McFarlane, who fought a constant battle for power in the first half of President Reagan's second term with Mr Donald Regan, White House Chief of Staff, and Mr George Shultz, Secretary of State, finally resigned in December 1985.

He had been a prime instigator in drawing up plans for aid-

ing Nicaraguan Contras during a Congressional military aid ban in 1984 and also first suggested making overtures to supposed moderates in Iran.

Mr McFarlane left the detail to Lt-Col North, who, according to widely published reports was responsible for drawing up a private aid network for the Contras. Both men are Marines, both enjoy active service.

This gung-ho attitude among some of the NSC staff is linked to President Reagan's forth-

right support for anti-Communist guerrilla movements across the world, in Nicaragua, Angola and Afghanistan.

Some US officials are already saying that Mr Poindexter was effectively "sandbagged" by Mr McFarlane, who began the clandestine operation with Iran. One former NSC staffer told the Washington Post yesterday that Mr Poindexter was "never able to get a handle on what was going on in his basement."

Overwhelmingly, there was concern expressed about what the Baltimore Sun called "the mess in foreign affairs."

Mr Rowland Evans and Mr Robert Novak, syndicated columnists with close ties to the Administration, said that the secret diversion of funds "reflects a level of ignorance in the Administration threatening grave consequences in the Middle East", and wondered if the end of the US arms ban to Iran had "inadvertently opened the floodgates for enough sophisticated weapons from Israel and other countries to turn the tide of battle in the Iran-Iraq war."

Administration efforts to overthrow the Government of Nicaragua will meet new opposition, said the Sun. US relations with the Arab moderates are in severe trouble and Israel "now stands exposed in ways detrimental to its own interests."

"Combine this with consternation in Western Europe over impulsive US arms-control offers at the Reykjavik summit," said the Sun, "and what we have is an unpleasant new spectacle: The first banana superpower."

Strategic game with high stakes

BY OUR JERUSALEM CORRESPONDENT

OVER the eight years following the Iranian revolution, Israel is reliably reported to have provided the badly demoralised and purged Iranian armed forces with frequent injections of badly needed spare parts and munitions.

When the air force's Phantom fighter bombers were short of tyres an airlift was arranged. When long range howitzer shells were in short supply the accommodating Israelis were ready to help, even if the supply route was often circuitous.

But the latest bombshell from Mr Edwin Meese, the US Attorney General, says that the Israeli Government in apparent profiteering, has left Israeli officials flailing for explanations. Privately, officials reacted yesterday by remarking that Mr Meese was "anti-Israeli."

What the Attorney General says he has unearthed is that \$12m worth of anti-tank and surface-to-air-missiles shipped by the US to Israel, for onward passing to Iran, ended up costing the Israelis somewhere between \$22m and \$42m. The large gap in the final price was not explained.

What appears to have happened is that the Israeli Government ordered that all the Tow anti-tank missiles and Hawk anti-aircraft missiles for Israel should be taken out of its own large stocks of war materials, to be replaced later

by the fresh American supply. These were then shipped to Iran aboard Danish vessels, along with other munitions provided under quite separate long-term understandings, worked out between Israeli arms dealers close to the Israeli political leadership and their contacts in Tehran.

By supplying Iran with arms under an arrangement which was bound one day to become public, the critics say Israel was undermining the cornerstone of its strategy towards its Arab neighbours: the peace treaty with Egypt which had detached that country from the ranks of its potential enemies. Egypt is a solid support of Iraq in the Gulf war.

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May 28: Mr McFarlane visits Tehran in aircraft carrying arms.

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Dec 6: Mr McFarlane meets in London with Israeli and Iranian middlemen to discuss arms shipments and hostages.

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Peres faces call for inquiry over Iran arms sales

BY ANDREW WHITLEY IN JERUSALEM

THE ISRAELI Government was in deep disarray last night as members of the coalition Cabinet called for a full investigation into the indiscretion that Israel has been supplying arms to Iran.

In the Knesset, the Israeli parliament, Mr Shimon Peres, the Foreign Minister, came under sustained attack from all sides of the political spectrum over the way in which knowledge of the contacts with Iran had been withheld from even the 10-man inner Cabinet in the coalition Government.

For once, the usually urbane Mr Peres lost his composure as he angrily defended the arms transactions. He said they had been motivated entirely by moral and humanitarian considerations on behalf of the US hostages held in Lebanon.

It now appears that only three top officials - Mr Peres himself, Mr Yitzhak Shamir, the Likud leader, who took over as Prime Minister last month, and Mr Yitzhak Rabin, the Labour Defence Minister - were party to the secret arrangements.

In contrast with events in Washington no resignations of top Israeli officials are immediately in prospect over the Iran arms affair. Conceivably, however, over the damage being done to the close relationship with the US in a variety of military and strategic fields.

In particular, Israeli diplomats admit to anxiety over the shaky position of Mr George Shultz, regarded as Israel's closest friend in the Reagan Administration. The news that he had not been included in Tuesday's dismissals was greeted with considerable relief.

A statement issued by the three Israeli leaders who know of the affair said the country



Israel's close relationship with the US is vital: Foreign Minister Shimon Peres with President Reagan on an earlier visit to Washington.

had "helped transfer defensive arms and spare parts from the US to Iran at the request of the US." It went on to deny any knowledge of the use of which part of the receipts from the shipments were put.

"Israel did not make one cent out of the whole affair," Mr Peres insisted yesterday, adding: "We received arms (from the US) and we transferred them to Iran under specific goals and objectives."

This limited admission of involvement has by no means stilled the Government's critics, within parliament and in the

press. An unlikely alliance of Mr Ezer Weizmann, a Liberal Minister usually close to Mr Peres, and Mr Ariel Sharon, the ultra-lawish Industry and Trade Minister, joined left-wingers in their demands.

The press is openly sceptical of the explanations put forward in the official statement. As Ha'aretz, a highly respected daily, asked yesterday: "How could Mr Peres justify his position, knowing that the US had asked Israel no less than four times between May 1983 and April 1984 to halt arms sales to Iran?"

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Brief for Justice Department inquiry

THE US Justice Department investigation into whether US laws were broken by the secret laundering of arms sales proceeds to the Nicaraguan Contras will cover:

● The Arms Export Control Act: regulates and controls arms transfers and requires that Congress be notified of any arms shipment of more than \$10m.

● Export Administration Act: all-exporting law aimed at controlling exports. It also generally bans the sale and export of commodities and goods to countries involved in backing terrorism.

● Omnibus Anti-Terrorism Act: amended the Arms Export Control Act to ban the transfer of commodities in excess of more than \$1m to countries engaged in state-sponsored terrorism.

● The National Security Act (1947) and the Intelligence Oversight Act: require that Congress be notified of covert operations. If prior notification is not practical, Congress must be informed in a "timely" fashion.

● The Boland Amendment: bans funds for military equipment, training or advice to the Contra rebels attempting to overthrow the Sandinista Government in Nicaragua. It was lifted this year when Congress approved \$100m of direct military aid to the Contras, though the arms sales to Iran and the deposits of money into Contra accounts took place before Congress cast its vote.

● The Justice Department is also examining whether those engaged in the secret laundering of proceeds from arms sales to Iran may have committed criminal offences.

Veteran Washington insiders to head panel

By Our Washington Staff

PRESIDENT Reagan yesterday, in an attempt to put the Iranian arms sales affair behind him, appointed three veteran Washington insiders to study "the future role and procedures" of the embattled National Security Council (NSC) and its undercover operations in Iran and Nicaragua.

The Special Review Board will be headed by former Senator John Tower of Texas, chairman of the senate armed services committee from 1981 to 1984 and a former arms control negotiator for the Reagan Administration.

Also named to the panel were former Senator Edmund Muskie, a former Democratic presidential candidate, and Mr Brent Scowcroft, former National Security adviser during the Ford Administration after the resignation of Mr Cyrus Vance, who stepped down in protest at the abortive 1980 US attempt to rescue 52 American hostages held in Iran.

Senator Tower has been promoted by many of the President's supporters as a candidate to succeed either Mr John Poindexter, as National Security Adviser, or Mr George Shultz, the Secretary of State. Such a move seems unlikely in view of his appointment.

In a written statement accompanying the announcement, President Reagan asked the new board to "review the NSC staff's proper role in operational activities, especially extremely sensitive diplomatic, military and intelligence missions."

"Specifically, they should look at the manner in which foreign and national security policies I established have been implemented by the NSC staff," he said.

The President promised the board complete access to the NSC staff and promised to share its findings with the Congress and American people.

How Israelis act as surrogates for US in Central America

BY DAVID GARDNER IN MEXICO CITY

WHETHER OR NOT Israel can be proven knowingly to have served as a conduit for US aid to the Nicaraguan Contras, it would not be the first time that Tel Aviv has acted as a surrogate for Washington in Central America.

Israel has provided vital military assistance to Guatemala following the Carter Administration's decision to cut off aid to the then military regime in 1977, and in 1981 a pool of Israeli arms manufacturers were reported to have set up shop in one of Guatemala City's main hotels. The country's extreme Right-wing military regimes are reckoned by international human rights organisations to have murdered around 150,000 people since they initially took power in a 1954 coup sponsored by the US Central Intelligence Agency. Civilian rule returned to Guatemala in January this year.

President Carter's Administration sought to dissociate itself from this record, the worst in Latin America, but not to the extent of leaving Guatemala at the mercy of a then powerful Left-wing guerrilla movement. According to US and European diplomats, Guatemalan military officers and Opposition leaders, the Israelis were persuaded to fill the military gap left by the

US. Israel has provided Guatemala with arms, training and assistance with communications, intelligence and interrogation. The Israelis built a munitions plant in Coban in Eastern Guatemala to make M16 and Gali assault rifles (importing the firing mechanisms from Singapore) and cartridges.

In December 1983, a mix-up between Israeli officials and US Customs authorities led to the temporary impounding in Florida of 12,000 Remington Mauser rifles on consignment from Israel to Guatemala's civil defence patrols, according to US officials.

European diplomats in Guatemala say Israeli NGOs have also been used by private landowners to train their squads of security guards. Private security guards and off-duty military officers formed the fearsome "death squads" which later spread in neighbouring El Salvador, where they have been responsible for an estimated 20,000-30,000 murders of Left-wing dissidents.

A senior member of the Jewish community in Guatemala points out that Israeli links with the country go back to the foundations of the Israeli state. The Guatemalan

ambassador to the United Nations in 1948, Mr Miguel Garcia Granados, played a key role in mobilising Latin American support for Israel in the vote which led to its creation. Israeli business interests have considerable investments, through intermediaries, in Guatemala's agrribusiness, and more overtly in agroindustrial ventures in other countries in the region like Costa Rica, the Dominican Republic and Jamaica.

Israel also has links with Panama. Mr Mike Harari, former chief of Israeli intelligence, has had

a long and close association with the Panamanian armed forces chief and strongman, General Manuel Antonio Noriega, who once jokingly introduced Mr Harari as "my mentor."

In June this year, the New York Times quoted US intelligence sources as saying Gen Noriega was involved in arms and drugs trafficking, setting off a diplomatic row between the two countries which is still continuing. Some of the arms sold on Panama's so-called "free market" have been Israeli-made Galils and Uzis.

The group had called the San Jose meeting in an attempt to forge a manifesto responding to complaints that the Contras lacked a coherent and clear programme and did not represent a realistic alternative to the Left-wing Sandinista Government.

Critics of US aid to the Contras have charged that US funds had been embezzled by rebel chiefs, rather than used to help topple the Sandinistas.

Diplomats said the Iran arms deal revelations were certain to strengthen Congressional opposition to funding the rebels, who were granted \$100m in mainly military aid recently.

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OVERSEAS NEWS

Playtex joins US corporate exodus from S Africa

PLAYTEX, the US corsetry company, announced yesterday it was withdrawing from South Africa and arranging a local management buy-out. The move came as Mr Oscar Dhlomo, one of the chief sides of the Zulu Inkatha movement led by Chief Gatsha Buthelesi, launched a strong attack on foreign companies leaving South Africa.

Australia's economy begins to pick up

By Richard Hubbard in Canberra. THE AUSTRALIAN economy showed early signs of responding to the fall in the dollar and the Federal Government's tight economic policies yesterday posting its first quarterly increase in gross domestic product (GDP) for nearly a year.

Aquino wins ceasefire deal with Communists

BY STEPHEN BUTLER IN MANILA

THE GOVERNMENT and Communist rebels in the Philippines yesterday agreed on a ceasefire to end the 17-year insurgency.

despite strong opposition from factions in the military and her former defence minister, Mr Juan Ponce Enrile, who was forced to resign on Sunday amid rumours of a coup.

Government negotiators yesterday presented drafts of the ceasefire agreement to Mrs Aquino and to military officials including General Fidel Ramos, chief of staff of the armed forces, and the newly installed defence minister, Mr Rafael Nieto. Senior military officials were later quoted as saying the agreement was workable

and that the military could support it. Details of the agreement will not be available until after the signing. Mr Satur Ocampo, a Communist negotiator, however, indicated that no withdrawal would be required by rebel or government forces in areas where they now operate.

had been found on the question of rebel retention of arms. Mr Ramon Mitra, the government negotiator, deflected suggestions that the Communists would take advantage of the ceasefire to press their advantage on the Government. He said: "I think it is a victory by the Government and a victory by the Philippine people. The matter of whether Communism advances or loses support is won not in the negotiating table, but in the campaign for the hearts and minds of the people." He welcomed Communist participation in the legal political process.

Gencor locks out 2,000 miners after wildcat strike

BY JM JONES IN JOHANNESBURG

GENCOR, South Africa's second-largest mining house, yesterday locked out about 2,000 black miners who returned to work after a wildcat strike on Tuesday at the company's Matla colliery.

Mr Graham Thompson, chief executive officer of Gencor's coal division, said the company was not prepared to allow the men to return to work until individual disciplinary hearings had been completed and management had determined the causes of the stoppage.

According to some strikers, the stoppage resulted from dissatisfaction with the relationship between the management of Gencor's Kinross gold mine and the National Union of Mineworkers (NUM). Mr Thompson believes that this is an unsatisfactory reason for striking at the colliery and says that talks with the NUM are due to be held this morning.

Museveni brings in fresh faces to tackle economy

BY OUR KAMPALA CORRESPONDENT

PRESIDENT Yoweri Museveni has reshuffled his cabinet, appointing new men to tackle Uganda's daunting economic problems.

Dr Crispus Kiyonga, the former co-operative and marketing minister, has replaced Prof Ponsiano Mulema as Finance Minister. Prof Mulema is said to have been isolated among his colleagues. He was picked for the job because Mr Museveni came to power in February because his opinions matched those of the ruling National Resistance Movement. However, his first budget proposals were rejected, and he has now been transferred to Regional Co-operation.

Dr Kiyonga, a dedicated NRM member, is unlikely to argue with Mr Museveni's economic strategy, which aims at a self-sustaining economy. However, some observers have questioned whether a medical practitioner will have the necessary expertise to unravel Uganda's economic problems. These include spiralling inflation of around 175 per cent a year, debt repayments that absorb more than half the country's yearly export earnings from coffee, and massive rehabilitation needs.

Other appointments include a new governor, Mr Sulemann Kigundu, for the Bank of Uganda, the central bank, and a new chairman for Uganda Commercial Bank, Mr Frank Mwine. Despite criticism from the World Bank in Washington over Uganda's exchange rate policies, the World Bank's Kampala representative, Mr Grant Slade said yesterday that he was optimistic about Uganda's economic prospects. Members of the commercial community maintain that the Government may soon alter the exchange rate from 1,400 to 3,000 shillings to the dollar. This would alleviate pressure on exports and reduce the gap between official and unofficial currency rates. The reshuffle was widely anticipated.

Bahrain causeway will boost relations with Saudis

BY OUR FOREIGN STAFF

THE 25-KILOMETRE causeway between Saudi Arabia and Bahrain, completed nearly a year ago, was opened yesterday at a ceremony attended by the rulers of both countries.

Costing nearly \$700m, it was named by Sheikh Isa bin Sulman al Khalifa of Bahrain, the "King Fahd Causeway". It is the recognition of the fact that the causeway will be open for 10 hours a day, but no decision has yet been announced as to who will be allowed to cross and what form of transport they will be allowed to use. A Saudi-Bahraini bus company has been formed to ferry passengers across, but there is no indication whether private passenger cars will be allowed.

The Government in Bahrain has emphasised that the causeway will not preclude a great change in the relationship between the two countries. There have been regular flights for many years and despite the differences in social attitudes—alcohol, for example, is easily available in Bahrain—officials say they do not believe that this will cause any difficulties. However, there could be problems for businessmen in Bahrain as a range of items, such as cars and other consumer goods, tends to be significantly cheaper in Saudi Arabia.



Holocaust trial revives painful memories

BY ANDREW WHITLEY IN JERUSALEM

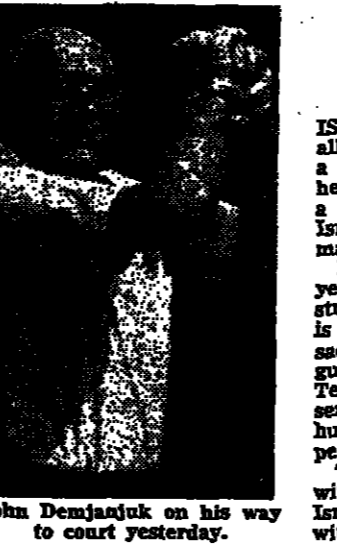
ISRAELI'S first trial of an alleged Nazi war criminal for a quarter of a century opened here yesterday amid a row over a planned first trip by an Israeli president to West Germany next Spring.

Mr John Demjanjuk, a 68-year-old retired car worker stripped of his US citizenship, is charged with being the sadistic Treblinka prison camp guard known as Ivan the Terrible. He faces the death sentence for crimes against humanity and the Jewish people.

The trial, which coincides with the recent downgrading by Israel of diplomatic relations with Austria over the Nazi past of President Kurt Waldheim, has reawakened many painful memories for Israelis, but has aroused much less passion than expected.

At the opening yesterday of Mr Demjanjuk's trial, Mr Mark O'Connor, his American lawyer, refused to enter a plea in response to the indictment—insisting that his client was a victim of mistaken identity. The three-judge bench said it would interpret the response as a denial of guilt.

The proceedings in the Jerusalem District Court were imbued with much emotion, as survivors of the Nazi holocaust gathered to bear witness to events almost 45 years ago. "I tremble when I see his hands," said Mr Shevach Weiss, a Labour member of Parliament and holocaust survivor, whose family perished in the Treblinka death camp in Nazi-occupied Poland. Like most Israelis, Mr Weiss—himself of Ukrainian origin—is convinced that the Ukrainian-born defendant is guilty. To these Israelis the trial is simply a formality, to maintain legal propriety. Yesterday's opening hearing was, in essence, a legal technicality, to avoid having to release Mr Demjanjuk from custody. After a 40-minute session the trial was deferred until mid-January. Holocaust survivors and right-wing members of the Knesset are, meanwhile, mounting a noisy campaign against the planned visit by President Chaim Herzog to Germany. The president's office issued a statement on Tuesday defending the trip—a highlight of which will be a visit to the Bergen-Belsen Nazi concentration camp—saying it would reinforce consciousness of the holocaust in both Germany and Israel. Mr Demjanjuk was extradited from the US in February, and has been held on remand in a specially-built prison cell in Ramle, near Tel Aviv.



John Demjanjuk on his way to court yesterday.



The company that powered the world's first automatic lift is helping to bring up North Sea oil.

By the end of the last century the rise of GE (USA) was beyond dispute. Not least of all because in 1892 we supplied six special motors for the very first automatic push-button lift. From then on, a visit to the upper floors of high-rise buildings no longer resembled urban mountaineering. The tendency to find GE right in the middle of where the action is continues to be as strong today.

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AMERICAN NEWS

Four convicted over New York bribery scandal

BY CHARLES HODGSON IN NEW YORK

ONE OF New York's most powerful politicians has been found guilty, along with three others, of bribery and racketeering in the city's biggest corruption scandal for decades.

Sao Paulo stock exchange falls sharply

By Ann Charters in Sao Paulo

THE Sao Paulo stock exchange yesterday registered its single largest decline since the Cruzado Plan was introduced last February, as the Bovespa index fell 2.5 per cent.

Market analysts say that the market is reacting to recent dramatic rises in interest rates and general uncertainty about the direction of the economy in the wake of the Government's most recent measures announced last Friday.

US monthly trade deficit falls in October

BY THE WASHINGTON POST

THE US monthly trade deficit shrank to \$12.1bn in October from \$14.7bn during September, the Commerce Department said yesterday. Reuter reports from Washington.

UN vote silences Alfonsin critics

BY TIM COONE IN BUENOS AIRES

NEW BILATERAL fishing agreements in the South Atlantic and a strengthening of the Argentine Foreign Ministry against its critics will be the most likely outcome of Tuesday's United Nations vote on the Falkland Islands dispute.

from abstention to a "yes" vote is seen as particularly significant and representative of the growing criticism and isolation of the British Government's stance "rejecting" any negotiations on the sovereignty issue.

US and India reach accord on textiles

BY THE WASHINGTON POST

US imports of textiles from India will be allowed to grow at a slightly faster pace under a tentative accord between the two countries, AP-DJ reports from Washington.

Turks call for check on Algeria payments delay

By David Barchard in Ankara

THE TURKISH Exporters' Union has asked the Government to look into a payments backlog of nearly five months for Turkish companies exporting to Algeria.

Iran Air

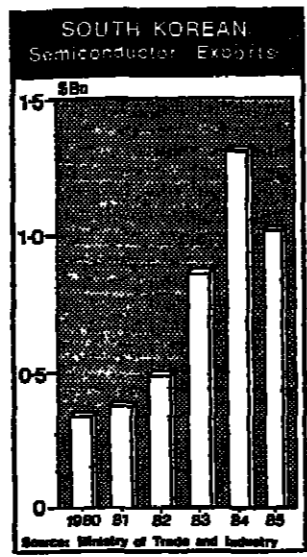
Iran Air advertisement featuring a map of flight routes and text: 'the shortest, most specialized and most convenient route for visiting the Middle East'

WORLD TRADE NEWS

S Korea prepares for worldwide chip war

BY STEPHEN BUTLER RECENTLY IN SEOUL

SOUTH KOREA'S semiconductor manufacturers are positioning themselves for a worldwide competitive scramble against the Japanese makers, while trying to hold a strong position in the US where they see slower market growth in the coming years.



Source: Ministry of Trade and Industry

market, since it involves third countries. Samsung believes that the potential for market expansion is highest in those markets in Europe and Asia where price competition is now intense.

marketing the one megabyte chip by the middle of next year. The chip will initially be manufactured on the line already used to produce the 256K chips, although new capacity will be added if demand warrants.

Italy likely to finalise Soviet credit today

BY ALAN FRIEDMAN IN ROME

ITALY'S Mediocredito Centrale, the state-owned medium-term export credit institution, is expected to finalise today a \$700m (838sm) eight-year open credit line for the Soviet Union.

Mediocredito as lead-manager and with at least another nine Italian banks in the consortium, is intended primarily for Italian companies whose average contracts are worth around \$1m (\$700,000).

deficit of L4,300bn, due mainly to higher Italian imports of gas and oil and the fact that these were not offset by increased purchases of Italian goods.

Kuala Lumpur shelves gas pipeline plan

By Wong Sukong in Kuala Lumpur

MALAYSIA has shelved plans for a ringgit 1.2bn (\$324m) pipeline network to supply natural gas from the east coast to Singapore and to power stations on Malaysia's west coast.

Channon hits at Japanese trade barriers

By Ian Rodger in Tokyo

THE Japanese tendency to defend every sectional interest, however poorly justified in trade talks, was attacked by Mr Paul Channon, the UK Trade and Industry Secretary, in Tokyo yesterday.

Brussels heeds car import call

BY WILLIAM DAWKINS IN BRUSSELS

DEMANDS BY the EEC's main car producers for strict action to control Japanese car imports into the Community yesterday received a sympathetic hearing from the European Commission.

Mitsubishi in Egypt power deal

BY OUR TOKYO CORRESPONDENT

A JAPANESE consortium led by Mitsubishi Heavy Industries (MHI) has beaten five foreign rivals to win a \$25bn (£107m) thermal power plant order in Egypt.

US monthly trade deficit falls in October

BY THE WASHINGTON POST

THE US monthly trade deficit shrank to \$12.1bn in October from \$14.7bn during September, the Commerce Department said yesterday. Reuter reports from Washington.

UN vote silences Alfonsin critics

BY TIM COONE IN BUENOS AIRES

NEW BILATERAL fishing agreements in the South Atlantic and a strengthening of the Argentine Foreign Ministry against its critics will be the most likely outcome of Tuesday's United Nations vote on the Falkland Islands dispute.

US and India reach accord on textiles

BY THE WASHINGTON POST

US imports of textiles from India will be allowed to grow at a slightly faster pace under a tentative accord between the two countries, AP-DJ reports from Washington.

Turks call for check on Algeria payments delay

By David Barchard in Ankara

THE TURKISH Exporters' Union has asked the Government to look into a payments backlog of nearly five months for Turkish companies exporting to Algeria.

Marriott Hotels Christmas and New Year Sale advertisement with details on rates, locations, and contact information.

Government may impose pay deal on teachers

BY JOHN HUNT AND DAVID BRINDLE

THE GOVERNMENT is expected today to announce legislation which would enable it to impose a pay and conditions settlement on teachers in England and Wales.

However, Mr Kenneth Baker, Education Secretary, made it clear to local authority employers' leaders last night that there was still room for a negotiated settlement on the basis of modification of the agreement they reached last Friday with four of the six teaching unions.

The Government's wish to avoid imposing a deal, and the certain subsequent confrontation with the unions, was further underlined yesterday when Mr Malcolm Rifkind, Scottish Secretary, offered negotiations with leaders of Scottish teachers.

This followed the declaration yesterday by the Educational Institute of Scotland (EIS), the union representing most Scottish teachers of a ballot majority of 84 per cent to reject the Government's offer of a staged 16.4 per cent pay rise and to resume strike action.

The union plans to call a one-day strike in all Scottish schools next Thursday, to be followed by a further campaign of selective disruption.

The legislation expected to be announced today will provide for abolition of the Burnham Committee teachers' pay negotiating machinery. It is expected, however, to also include reserve powers for the Government to override the Remuneration of Teachers Act 1965 and impose a settlement.

Mr John Pearson, the employers' leader, said last night that he would consider it a breach of faith if Mr Baker, who is expected to make



Mr Kenneth Baker

a statement in the House of Commons today, went further towards imposing of a deal than merely outlining the reserve powers.

Mr Pearson and colleagues met Mr Baker for one-and-a-quarter hours last night. Afterwards, the employers said they had been given 48 hours to prepare a written statement for Mr Baker in support of the negotiated agreement, which is coded at more than the 16.4 per cent 15-month government offer to teachers in both England and Wales and in Scotland.

Earlier the Trades Union Congress (TUC) had urged Mr Baker not to impose a deal. Mr Norman Willis, TUC general secretary, said: "If the Government was to impose a solution, both on pay and on conditions, that told teachers where they would be and what they would be doing at any precise time, that would be the highest extension of martial law since Poland, and they might come to regret it."

British trade unions 'in decline'

By Philip Bassett, Labour Editor

TRADE UNIONISM in British manufacturing industry is declining, according to a landmark study of British industrial relations published today.

The implications of the study's findings are important as trade unions continue to try to come to terms with a changing industrial relations picture where remaining union strengths are increasingly concentrated in the public rather than private sector, and among white-collar rather than manual workers.

The importance of the study, jointly sponsored by the Department of Employment, the Economic and Social Research Council, the Policy Studies Institute and the Advisory, Conciliation and Arbitration Service (Acas), lies in its unique and careful charting of industrial relations over the recessionary period 1980-84. It covers a wide range of industries and sectors, involving nearly 2,000 workplaces and 4,500 management and trade union respondents.

The study, British Workplace Industrial Relations 1980-1984, was a series of policy tools examining changes over time. One of a third study, which would be published at the end of the decade, is now under way.

Its results are extensive, and often - such as on the pattern of strikes and industrial action - run counter to what has been taken as conventional wisdom. The main findings of the study, which cost about £500,000 to conduct, include:

● Trade unions. Trade union membership fell sharply in private manufacturing, from 70 per cent of establishments to 50 per cent, although union coverage overall remained stable, principally because of a continuing growth in public service unionism.

The findings are indicative of the development, charted in the study, of an increasingly different industrial relations system in private manufacturing in response to the closure of many large, highly-unionised plants. Industrial relations in the public sector have remained much more free of change.

The survey says that in 1980 there were strong indications of increasing trade union involvement in labour relations at workplace level, but says that "few of these trends are apparent from our comparisons between our two surveys in 1980 and 1984 and many of them appear to have reversed."

● Closed shop. More than 1m fewer workers are covered by the closed shop at the end of a period in which legislation was introduced against it. The study says that "the steady decline in closed shop membership since the late 1970s seems in little doubt."

● Shop stewards. It records an increase in shop steward presence, putting their numbers now at about 335,000, and says that white-collar union representatives are now about as common as manual shop stewards. "The stereotype of the trade union representative as a manual shop steward in manufacturing industry evidently needs revision," the report says.

● Industrial action. Although strike activity appears stable, in contrast with the normal official figures showing a decline in strikes, within that there is a sharp increase in short strikes, and a decline in long ones, with an increase in strike activity among public service white collar workers and a decrease among manual workers in manufacturing.

● Pay. The coverage of collective bargaining has declined in manufacturing, and the survey also found a considerable growth in share ownership schemes.

Editorial comment, Page 18

Top industrialists join taskforce

BY ANDREW TAYLOR

TOP BRITISH industrialists and senior executives in the City of London have joined a task force aimed at improving the sometimes tense and difficult relationship between financial institutions and industrial companies.

The task force which will operate initially for one year has been established by the Confederation of British Industry (CBI). It follows criticism by some delegates at the recent CBI annual conference who claimed that the City's obsession with short-term gains was damaging the long-term interests of industry and the economy.

Members on the task force include: Sir John Clark, chairman and chief executive of Fiessey; Sir Derick Goldie, chairman and chief executive of Allied-Lyons; Sir Hector Laing, chairman, United Biscuits; Sir Raymond Lygo, chief executive, British Aerospace and Mr Ronald Utiger, chairman of TI Group.

City representatives include: Mr Ron Artis, chief investment manager, Prudential Corporation; Mr George Gwilt, managing director, Standard Life; Mr Richard Lloyd, chief executive, Hill Samuel; Mr John Quinton, deputy chairman, Barclays Bank and Mr Ian Hay Davison, former chief executive of the Lloyd's insurance market and now adviser to accountants Arthur Andersen.

The task force will review the criteria by which company performance is assessed and the attitude of pension funds and insurance companies towards UK industrial companies in which they invest.

It will be expected to produce a series of recommendations on how to improve relations and communications between the City and industry, and will advise CBI members on how to improve the long term performance and international competitiveness of British industry.

Mr Davis Nicholson, CBI president, who will chair the task force, said yesterday that he regarded his establishment as the "single most important event in my presidency."

The growing unease among some industrialists with the City, particularly over the recent spate of company takeovers and mergers was highlighted at the CBI conference when delegates split over a motion which criticised financial institutions for ignoring long-term considerations and taking a short term view on industrial investment.

Sir Terence Beckett, CBI director general, said yesterday that members were extremely concerned at what they described as "short termism," and that countries such as West Germany and Japan appeared to have a more effective way of doing things.

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Scottish shipyard to shed 1,500 jobs

By James Buxton

SCOTT LITHGOW, the oil rig construction and shipbuilding yard on the Lower Clyde, announced yesterday that it is to reduce its total labour force by 1,500 workers.

The permanent workforce is to be cut by a voluntary redundancy programme from 1,500 to a core of 700, of whom 500 will be manual workers. A further 800 temporary workers or sub-contractors will lose their jobs.

Yesterday's announcement of job losses follows Tuesday's news of a cut of 800 in the 900-strong workforce at the state-owned Harland and Wolff yard in Belfast.

Scott Lithgow, which belongs to the Trafalgar House Group, will face a severe shortage of work when the Ocean Alliance, a semi-submersible drilling rig being built for British, is finally completed, well behind schedule, early next year.

Although Scott Lithgow was recently awarded a £12m contract to lengthen the container ship Atlantic Conveyor, which belongs to Trafalgar House, this will not provide enough work to occupy the whole of the present workforce and the contract should be finished by next September.

Cable and Wireless defends Japan bid

BY TERRY DODSWORTH

CABLE AND WIRELESS, the UK-based telecommunications group, responded sharply yesterday to suggestions that it may be defeated in its attempt to win a substantial stake in Japan's fast-growing international telephone service.

The company insisted that the Japanese Ministry of Posts and Telecommunications (MPT) continued to have reservations about Cable and Wireless's 20 per cent holding in International Digital Communications Planning (IDC), the consortium which is bidding to establish an alternative international telephone service for Japan.

But it added that there was "no reason to believe" that the Japanese Government did not appreciate the market objectives of the consortium.

Cable and Wireless's statement followed a flurry of speculation in London that the UK group was likely to be defeated in its bid to expand in Japan, where the international telecommunications market is currently worth about \$1bn a year.

These rumours were sparked by reports from Tokyo that Mr Paul Channon, the British Trade and Industry Secretary, had been told that Cable and Wireless would not be permitted to take a major holding in a new international telephone group.

The alternative service is planned to supplement the monopoly international business currently operated by KDD. Manoeuvring for the contract has been intensifying recently because the Japanese Government is due to make a decision on the new structure sometime after the beginning of next year.

A second large consortium, IZJ, has tendered for the contract in opposition to IDC.

SE price errors caused by brokers' computer

BY ALAN CANE

PROBLEMS with an in-house computer system at brokers Greenwell Montagu caused a rash of misleading stock prices on the London Stock Exchange's share information service mid-price yesterday.

According to Greenwell, a data processing problem on Monday night resulted in a number of inaccurate closing prices being put in to the Seag electronic market information system from its own computer system.

Exchange staff spotted the errors early on Tuesday morning and were able to correct the overnight

figures for the top 100 stocks which comprise the FTSE Index. Others remained uncorrected when the market opened, causing some confusion among dealers.

The errors had not affected trading, a stock exchange spokesman said, as only the mid-price information was involved. The level II competitive quotes screens had been accurate.

The Seag system automatically checks quotes and prices which seem wrong by asking the dealing firm if it is sure it wants to put in that figure.

Union plea to extend Gulf War cover

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITISH shipowners were yesterday asked by Nurnast, the union representing ships' officers, to declare a major extension of the Gulf War zone after attacks on three oil tankers near Larak Island, in the Strait of Hormuz.

The union said the latest incidents - on Tuesday - increased the number of attacks on neutral mer-

chant shipping by Iranian and Iraqi forces to 345 since the Gulf War broke out in May 1981. At least 109 seamen have been killed.

An extension of the war zone would increase the area within which officers on British registered ships may refuse to serve. Officers who agree to sail into the war zone receive double pay and special in-

surance.

Mr Peter Le Cheminant, director of the General Council of British Shipping, said the request would be given serious consideration.

The council rejected a previous request for an extension after claims by the union that the area of conflict in the Gulf was spreading.

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UK NEWS

Nuclear power closures 'would not raise costs'

BY MAURICE SAMUELSON

MORE than half the UK's 16 nuclear power stations could close over the next three years with minimal effect on UK electricity supply and costs, says a report urging large-scale expansion of the coal industry as the main fuel source of the electricity industry.

The report, by Mr Stephen Fothergill, a Reading University economist, adds that all nuclear plants could close by the end of the century and that at least 25m tonnes of new colliery capacity should be developed to avoid large-scale coal imports.

Mr Fothergill, whose study was commissioned by the Barnsley-based Coalfield Communities Campaign, says the closure programme could be far less painful than the electricity industry argues and that figures presented by the Central Electricity Generating Board (CEGB) were "intended to show alternatives to nuclear power in the worst possible light".

While agreeing with a recent study by the Greenpeace environmentalist group that phasing out nuclear power would probably not add more than 10 per cent to electricity prices, he adopts a longer time-scale for the proposed closure programme.

The Greenpeace report, issued in September, had claimed nuclear power could be shut down over four years without power cuts. The

CEGB had called that proposal "indicrous in terms of electricity generation and irresponsible in terms of its effects on the UK economy."

According to Mr Fothergill, whose report appeared yesterday, the nine Magnox power stations could close over the next three years, without a need for direct new replacement capacity.

The Advanced Gas-cooled Reactors (AGRs) would close between 1995 and the year 2000 as replacement coal-fired power stations were completed. Some 6,000 MW, which could be provided by three 2,000 MW stations, would be needed.

Although nuclear plants are cheaper to operate, replacement coal-fired capacity will be cheaper than nuclear, requiring some £550m worth of investment in year compared with the £80m spent last year by the CEGB and South of Scotland Electricity Board on nuclear construction.

Coal-fired stations could even produce cheaper power than nuclear if coal prices continued to weaken instead of rising sharply in line with CEGB predictions, Mr Fothergill claims.

Phasing out Britain's nuclear power stations, by Stephen Fothergill, 64 pages £10 from Coalfield Communities Campaign, The Enterprise Centre, Pontefract Road, Barnsley S7 4L.

Philip Stephens reports on the National Institutes Economic Review

Sombre view of economic prospects

BRITAIN'S output is likely to rise by 2.4 per cent next year after the 2.5 per cent increase expected for 1986, and the growth rate will then slow to 2.1 per cent in 1988, the National Institute for Economic and Social Research forecasts today.

In its latest Economic Review the institute predicts that this relatively modest growth rate - slower than that of all of Britain's main competitors - will be accompanied by a widening trade gap and higher inflation.

The expected pace of output growth will also not be enough to have a major impact on employment levels. The number of people deemed eligible for unemployment benefits, however, could fall by as much as 200,000 next year because of the expansion of government jobs schemes.

Within this relatively sombre assessment of economic prospects the review does foresee an improvement in the fortunes of Britain's manufacturing industry. With a weaker pound leading to significant competitive gains, industry should be able to take advantage of faster world trade and be able to compete better in the domestic market, the institute says.

After virtually no increase this year, manufacturing output is forecast to rise by 3.5 per cent in 1987 and by a further 2.8 per cent in the following year.

Buoyant consumer spending is

Year	Real GDP*		Home economy		Current balance (year bn)	PSBR (Fiscal year bn)	World economy		World trade**
	Total	Non-oil	Manufacturing output †	Retail price index ‡			Real GDP	Consumer prices	
1985	3.8	3.9	3.1	3.12	3.6	5.8	3.0	4.5	3
1986	2.5	2.5	0.1	3.15	-1.8	7.7	2.5	2.7	3%
1987	2.4	2.9	2.8	2.94	-5.8	11.8	2.9	3.3	4-4%
1988	2.1	2.4	2.8	2.90	-7.2	12.8	3.0	4.2	4-4%

* Output measure, percentage change, year on year
 † Percentage change, year on year
 ‡ UK, wholly unemployed (excluding school leavers), fourth quarter, million
 § Percentage change, fourth quarter on fourth quarter
 ** OECD countries, percentage change, year on year
 *** Volume of total world trade, percentage change, year on year

likely to remain the main engine of growth next year, boosted by tax cuts of around £2bn in the next budget. The review forecasts, however, that rising inflation will gradually depress the growth of real earnings in the second half of the year, while stronger exports and some pick-up in investment should produce a more favourable pattern of growth.

The Government's recent decision to raise the level of planned public spending over the next two years marks "a significant departure from previous policy" and foreshadows a loosening of fiscal policy.

But the institute adds that there should not be serious problems in financing additional borrowing, as on present trends it would be no higher as a proportion of national output than in the first five years of the present government.

It voices more concern over the considerable deterioration in Britain's trade position, predicting a current account deficit of £5.8bn in 1987.

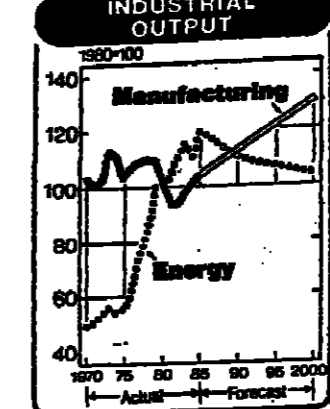
The review says that the more competitive position of British manufacturers following sterling's depreciation should allow them to regain some of the share of overseas markets which they have lost this year. Exports of goods and services may rise by around 4 to 4.5 per cent in volume terms next year.

That increase, however, has to be set against the surge in imports which has resulted from the current consumer spending boom. "An exceptionally high proportion of the increase in expenditure on consumer durables seems to have been absorbed by imports", the institute says.

It cites figures for the third quarter of this year showing an increase in imports of manufactured consumer goods of 18 per cent while domestic output of the same items was virtually unchanged.

On those trends the volume of imports may be nearly 9 per cent higher in 1987 than this year. That would result in a deficit on visible trade of £12.5bn, only partly offset by higher invisible earnings.

In normal circumstances the build-up of overseas assets over the last few years would make it entirely reasonable to run a deficit in the interests of higher output and employment, the review says. The worrying aspect is not so much the size of the shortfall but the duration. The deficit is thus likely to act as a constraint on any additional measures of fiscal expansion which a



future government might seek in order to reduce significantly the level of unemployment.

Turning to the outlook for prices, the review predicts that still-buoyant earnings growth and a sizeable increase in the costs of imports of both commodities and manufactures will put upward pressure on inflation.

The institute forecasts that retail price inflation will average 5% per cent in the fourth quarter of 1987 compared with the official projection of 3 per cent and the official projection that it will remain below 4 per cent.

National Institute Economic Review, No 112. Annual subscription £45 (UK), £60 (overseas). 2 Dean Trench Street, Smith Square, London SW1P 3HE.

Growth unlikely to reduce jobless

By Philip Stephens

THE underlying growth potential of the British economy over the next decade may be less than 2 per cent a year, well below the level needed to bring a significant reduction in unemployment.

In a series of articles on likely trends in the economy into the 1990s, the National Institute says that the scrapping of much industrial capacity, relatively low investment rates, and poor education and training among much of the workforce will all act as constraints on the growth of output.

An anticipated deterioration in the current account of the balance of payments will also act as a brake on growth, unless there are improvements in Britain's relative price competitiveness.

The institute's calculations suggest that in these circumstances the productive capacity of the economy over the next 10 years may be around 1% per cent per year. That would imply that unemployment will remain at about its present level or that it will be reduced by special measures that make little real contribution to economic output.

Such a waste of resources, however, should not be regarded as inevitable, the institute says. It would be a reasonable objective of policy to aim for a growth rate in the economy significantly above that of productive capacity - perhaps of 3 per cent a year - over the next decade.

To achieve that, policy would need to focus on significantly improving the supply side of the economy and on ensuring an adequate level of domestic demand in areas which favoured British rather than overseas goods and services.

In particular, faster growth would need a much higher rate of investment in the country's capital stock and a substantial increase in education, training and retraining in order to ensure that the economy did not run into supply constraints.

Tricentrol shuffles board

BY LUCY KELLAWAY

TRICENTROL, the struggling UK independent oil company yesterday announced measures to reduce and alter the shape of its board, in accordance with the cuts made in the size of its workforce.

Mr Hamish Orr-Ewing, and Mr Rex Chester, both non-executive directors, have resigned from the company, while Mr John Raitt, who was responsible for Tricentrol's ac-

tivities outside North America, will become managing director. He will take over from Mr Roger Smith, who will remain as deputy chairman.

The reshuffle coincided with a board meeting held earlier this week which decided that Tricentrol would concentrate its efforts in the UK, after the recent disposal of its US interests.

BY JANET BUSH

LABOUR Party economic policies could produce higher growth rates and reduce unemployment to 2m by the end of the decade. But this would be at the expense of higher inflation and the current account would continuously be in large deficit, according to projections carried out by the National Institute of Economic and Social Research.

Under broadly unchanged Conservative policies, growth would be less pronounced and there would still be a run of current account deficits, but inflation

would be lower, according to the institute's model of the economy which has been used to look at prospects over the next five years.

Assuming various likely Labour policy objectives, the institute assumes first an unchanged exchange rate and secondly an 8.5 per cent devaluation.

In the first case, output is raised after two years by 2.5 per cent and unemployment would be cut by 500,000. Inflation would hardly have been affected in the

second year but the current account would have deteriorated by about £1.5bn.

In the second case, growth would rise to nearly 4 per cent after two years and remain above that level to the end of the five-year period. Unemployment could be 700,000 lower after two years but about 2.5 per cent more would have been added to inflation.

Three policy scenarios are assumed under a Conservative government. In the first two, the ex-

change rate is constant but in the first three are tax cuts in each of the five years but none in the second. The third policy assumes tax cuts in 1987 and 1988 but none in later years and a 10 per cent real devaluation in the exchange rate in 1988.

In all cases, the current account is consistently in large deficit. The shortfalls are materially lower in the first case which assumes the tightest fiscal policy, but growth would only average 1.8 per cent per year and employment would gradually decline.

Under the influence of tax cuts, the economy would grow at an annual 2.2 per cent and unemployment would edge downwards.

In the third scenario, growth of non-oil gross domestic product would likely reach an annual 2.5 per cent and because demand would be slanted more towards exports and growth would be mostly in manufacturing, unemployment would fall more substantially. But inflation could rise to 18 per cent in the final two years.

Rolls-Royce workers oppose privatisation

BY JIMMY BURNS, LABOUR STAFF

ALL PARTY support for a campaign to stop the privatisation of Rolls-Royce is growing and is likely to stop the plan being implemented before the next general election, according to Mr John Smith, Labour's trade and industry spokesman.

Mr Smith and senior trade union officials made this confident prediction prior to a mass lobby of Parliament yesterday by employees of the company.

Mr Smith was the main speaker

at a rally by more than 2,500 Rolls-Royce workers in London organised by the Confederation of Shipbuilding and Engineering Unions.

He said that if the "worst came to the worst" and the Government succeeded in privatising the company, the decision would be reversed by the next Labour government. But he promised that in the next few months his party and the Labour movement would fight "tooth and nail" to stop the Government's plans.

Support for the CSEU's six-month campaign against the Government has already been pledged by the Social Democratic Party and the Liberal Party at their conferences this autumn.

Trade union officials said yesterday that they planned to meet a group of "diehard" Conservative MP's next week to finalise plans for an all-party motion against Rolls-Royce's privatisation to be debated in the House of Commons possibly before the end of the year.

According to union officials, support for the campaign has spread among 36 Conservative MP's who hold marginal seats in areas where Rolls-Royce or their main suppliers have factory sites.

Political lobbying has focused on reviving memories of 1971 when Rolls-Royce collapsed as a privately-owned company. It has raised the spectre of an eventual foreign takeover by either Japanese or US companies, which would lead to substantial job losses.

ELECTRONIC RETAILING PLAN IS ENDORSED

Banks usher in cashless shopping

BY ALAN CANE

BRITAIN'S retail (clearing) banks are expected today to agree a plan which will make "electronic" shopping using plastic cards instead of cash or cheques a nationwide reality within a few years.

A decision had been expected in the summer. It was delayed because the banks could not agree how the scheme should be operated. There were fears that continuing delays might prejudice a £40m pilot project, the first stage of the national scheme, planned to go live in early 1988.

Now, after three months of feverish activity behind the scenes, the council of the Association for Payment Clearing Services (Apacs), the organisation set up under the terms of the 1984 Child committee report to regulate bank clearing, will today consider a modified version of the

scheme. It is thought likely that the council, representing all 12 UK clearing banks, will agree to the plan in its modified form. Details of how electronic shopping will work are not expected to be made public for another week.

The London and Scottish clearing banks have been making plans for electronic shopping (electronic funds transfer at the point of sale, or EFT/POS) for almost 10 years now, but have never been able to agree sufficiently among themselves to make significant joint progress.

All the leading banks, however, together with some retailers and one building society, have been experimenting with EFT/POS trials on a small scale. Two years ago the banks an-

nounced they intended to go ahead together on a national scale and set up a jointly owned company, EFT/POS, to draw up the plan.

It is this plan which has been first delayed and now modified. Sources close to the development suggest the original scheme was too rigid and technologically detailed to win over the banks' senior staff.

The modified plan is for a national electronic shopping network which will give each bank the opportunity to compete in products and services while moving at its own pace.

It is understood there has been intense pressure on the banks from retailers and government to come up with an acceptable scheme. Bank of England involvement was crucial, sources say. Fiona McEwan writes: Many

British companies are backward in their marketing practices compared to their successful international competitors. There is no longer any doubt that marketing performance is the Achilles heel of many UK companies, says Mr. Tony McBurnie, director general of the Institute of Marketing in its annual report.

Far too little attention was given to the reasons why international competitors were damaging British industries, to how they developed new products, researched in detail, and aggressively marketed and dominated outlets that were once British.

Lessons from successful competitors had not been heeded, he said. Companies still talked of manufacturing costs and prices as critical influences on world markets.

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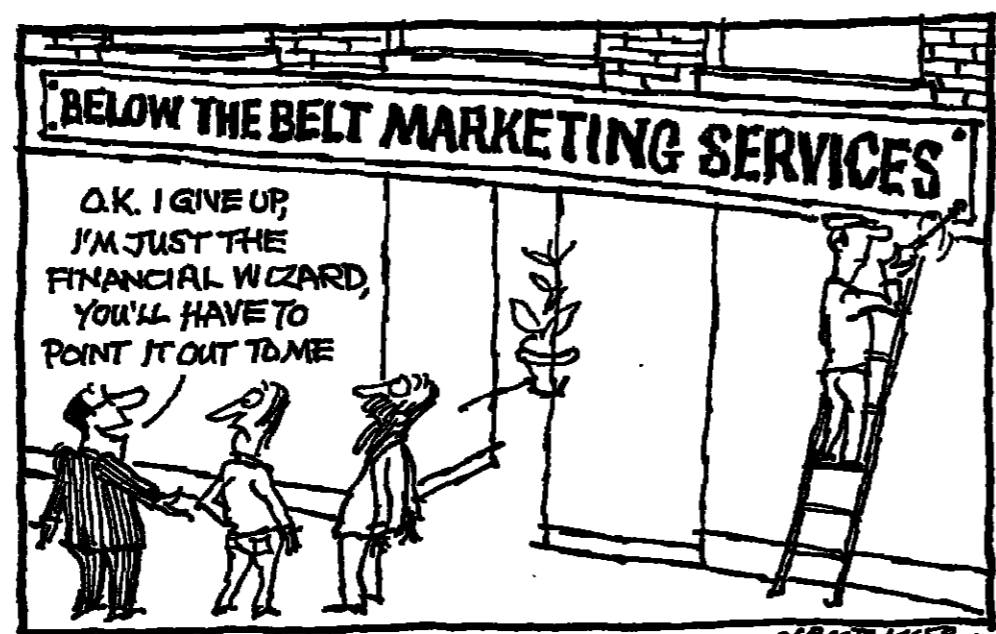
By FEONA McEWAN

CONSUMER habits are changing and marketers' habits are increasingly having to change to meet them. Shoppers in the US once spent an average of 30 minutes in the supermarket. Now they spend 20, according to a new study from the US Sales Promotion trade body. Of every dollar spent, three-quarters of it is the result of an on-the-spot decision. And the number of established and new products fighting to catch the consumer's eye, is proliferating. Added together, this means the business of in-store marketing—call it merchandising, advertising or sales promotion—is growing in influence.

This is as true in the UK as in the US. At the same time advertisers face ever-growing pressure on the marketing pound as their margins continue to be squeezed and the clamour for all sides is value for money. Advertising effectiveness and measurability remains an uncertain business. All these factors are contributing to the flourishing growth of what, in industry circles, are called below-the-line marketing services through practitioners prefer the term total communications services. This takes in everything from public relations, sales promotion, and direct mail, to design and market research. Most of these areas are currently believed to be growing at a pace faster than advertising. Direct mail, the UK's third largest advertising medium, is estimated to be growing around 30 per cent a year. For instance, though accurate figures for other areas, like sales promotion and design are yet to be calculated.

The effectiveness of services like direct mail and sales promotion are more directly measurable than their more glamorous big brother, advertising. And, argue their practitioners, they can be finely targeted and often for less money.

Three groups of marketing services companies (largely though not exclusively in below-the-line areas) that have risen meteorically in the past 18 months are WPP, Barham Group and Addison Consultancy Group. All three have rapidly amassed under a central financially dominant holding company, a posse of mainly non-advertising services.



What distinguishes them is that they have hard-nosed businessmen at the helm, with keen financial antennae who, while they may sympathise with the nature of the businesses they buy, wouldn't necessarily know, or want to know, where to begin writing an ad, say, or prepare a design brief.

Their role is mainly strategic, mapping out the group's future moves and implementing the grand plan they all share — to grow a major multinational services group. In the main the businesses are left to run themselves in all their glory, though with financial controls set by the holding company. All three groups share the view that the marketing world is polarising, with the big players getting bigger, with room always for the small company and the middle ground in between shrinking—a tune that Saatchi and Saatchi has sung for some years now.

Tipped by City pundits as one to watch, all three have grown at a gallop in the past two years. Addison had two roots: one a recruitment business which joined the USM in 1983, the other a small corporate and graphic design company which joined the USM at the end of 1984. In under two years it has moved

from profits of £3m to an expected £8.5m by the end of this year with a market capitalisation of £70m and staff of 1,500 in seven countries. This year alone it has made three major acquisitions: Chetwynd Streets, the advertising and public relations group; Taylor Nelson, the leading market research company; and Aldoom, the all-in-one international multidisciplinary design group.

WPP has moved in just over a year from being a £1.5m industrial holding company to a £70m marketing services group. The share price has soared from around 35p in May 1985 to around 642p. Under Razor Communications, the subsidiary set up to develop the services strategy, the group has collected 10 companies so far this year.

From the start, Barham Group showed promise. In the first year of new ownership, 1988 (when it still traded as Dolland Photographic, before the name change) it was second best performer on the Stock Exchange, rising 1,142 per cent off a low of 26p to 323p. Now with 11 acquisitions in the past three years, the group has risen from losses of \$400,000 in 1983 to pre-tax profits of £2.1m in the half-year to June 1988.

The movers behind Addison Group are Steve Smith (who

founded the design company) and Michael Page (who founded his own recruitment company). They may describe themselves as failed schoolkids from modest backgrounds, and they may not yet have what their mothers call a proper job, but in building up one of the largest consultancy and communications groups in Europe in under two years, they must be doing something right.

There are currently six distinct "legs" to the group; design (five companies, including Allied International Designers with its overseas links in San Francisco and Singapore); market research; personnel services (in countries including the Netherlands, Belgium, France and Australia); financial; consumer; and technology. "We cater for all three aspects of the clients' business," explains Page. "The marketing end (advertising, PR), the chairman and chief executive officer (corporate identity, financial PR, annual reports) and personnel (recruitment). That is the customer, the employee and the world at large."

Page, a pragmatic no-nonsense individual, handles the "internal" group issues (management structure, targets, margins, training growth) while

the urbane, disciplined and impatient Smith enjoys the "external" responsibilities (looking after the client base, the cross-selling of services and acquisitions). He aims to keep a balance on the six legs of the business to counter economic downturns.

The Addison management style is more hands-on than that of either WPP and Barham. It is not averse to consolidating its businesses ("where there is an appropriate marketing need and purpose, we'll consider the development of a worldwide identity," says Smith of the design division currently comprising five companies).

Explaining the rationale behind the group structure, Smith says: "In a group this size there is a responsibility to have well-balanced profit centres. Our direction is influenced by a client-driven response to provide the services we feel are becoming essential."

The guiding forces behind the Barham Group, Norman Fetterman and Tony Ward, spent 20 years as chartered accountants, ultimately as partners, in Leigh Carr. They launched into marketing services after many years of doing the accounts of, among others, service companies, and realised that they could run them better. Even now Fetterman finds it hard to credit the lack of financial know-how in many marketing service companies.

The challenge attracted Fetterman, an exact, decisive man and together with Ward he bought up Dolland Photographics, an all-in-one public relations, advertising, retail chain with 27 outlets. Having disposed of this, they used the company as a shell for the renamed Barham Group.

Barham's interests fall into three main divisions: media services (market research, design, advertising); property services; and publishing (typesetting).

Reasons for concentrating on these three unrelated areas include having experience (in media services and in property) after 20 years' working as accountants in and for these fields. Fetterman is totally convinced of the one-stop shopping idea, arguing that people like to work with those they trust and have a working

relationship with. Publishing came aboard simply because it was seen as profitable.

The Barham philosophy is to take on sound existing management that is used to standing on its own feet, operating a loose-knit federal system with minimal interference. "We don't profess to be able to run an advertising agency or sales promotion company but we're pretty good at the financial side," says Fetterman.

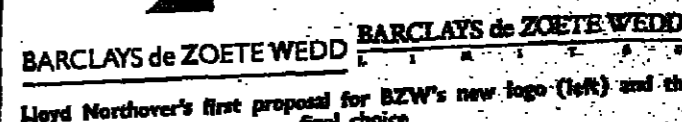
If colleagues of Martin Sorrell, Saatchi's former finance director, thought he was off his trolley last year when he threw himself full-time into the little-known public company, Wire and Plastic Products (makers of all things wire, including shopping baskets and trolleys) they must be wide-eyed at his progress now.

Together with partner Preston Rahl, formerly with stockbrokers Henderson Crosthwaite, the Harvard Business School graduate and Mr Fixit of the Saatchi empire (he oversaw the acquisition trail which took the company from a British-based advertising agency to a multinational marketing services group), he has won unstinting City support so far.

Of the 10 acquisitions this year, nine are marketing services (design, sales promotion, incentive / motivation, audio-visual) and one occurred in the US (Face Communications, property marketing consultancy).

"We think there's a great opportunity for specialised advertising and promotions companies offering specific audiences, specific products through specific channels of communication," Sorrell argues. Fast changing technology and increasing media fragmentation makes fine targeting possible in a way that was not available 10 and more years ago."

Sorrell holds with the Saatchi experience of having two distinctly separate pillars, editorial and business. "Like advertising and editorial in the media, there is a tension which is healthy and works most of the time." While he is not scared of size "the better you are at anything the more likely you are to grow bigger," he believes in small units to allow employees and clients to function best.



Search for a corporate logo

David Lascelles explains how an identity was created for Barclays' investment bank

IF THE Big Bang has done nothing else, it has made the City of London acutely self-conscious. All the new financial conglomerates formed out of alliances of banks, stockbrokers and jobbers are trying to promote new corporate images to establish their name in the market and win customers.

One of the most prominent is Barclays de Zoete Wedd (BZW) the new investment bank which combines Barclays Bank with de Zoete & Bevan, the stockbrokers, and Wedd Durischer, the jobbing firm. Apart from being one of the biggest of the new groupings, it has taken the greatest trouble to develop an identity and style for itself.

Newspaper advertisements, corporate literature—just about everything the group puts out—now bears its BZW corporate logo and "house style." This is the result of a £100,000 effort which was considered so important within Barclays that the final designs were approved by no less a person than Sir Timothy Bevan, the chairman.

The work began more than a year ago when Tony Bennett, who handles public relations for BZW, awarded the job to Lloyd Northover, a design firm near Drury Lane, in London's Covent Garden.

They faced a double challenge. The first was to create an image for a wholly new creature on the British financial landscape.

"It was not like doing something for, say, Courtaulds, where you can go and ask the people what they think of the company," says Jim Northover, one of the firm's partners. "We were creating a 'first'. It was a unique concept."

The second was to devise an image and style that combined the varied—some people even say conflicting—elements of the BZW group: the solidity and

geographical reach of a leading international bank, the fast-thinking skills of a stockbroker, and the wide market knowledge of the jobber. The style was to make BZW seem distinct from Barclays but still retain the association.

Lloyd Northover was inclined to start from scratch and create a design which broke completely free from the past identities of the individual BZW firms, and conveyed the idea of something exciting and new. Its early proposals showed a logo consisting of a solid square bisected by a dynamic-looking diagonal line with Barclays de Zoete Wedd in a trendy modern typeface underneath.

"We wanted to say that one plus one equals four," says Northover. He particularly wanted to spell the name out because he felt there were too many three-initial companies around: ICI, BAT, TSB etc.

But this approach did not meet with the approval of Sir Martin Jacobs, BZW's new chairman. He wanted something that harked back more to Barclays and used some familiar styles. He even drew some designs himself. So the Lloyd Northover people went back to their drawing boards and restyled the basic design with a more traditional look.

The end result is not strikingly different in shape. There is the same square with writing beneath it. But the style is more conventional. The square is Barclays squariness in colour, and the name of the firm is spelled out in Barclays typeface.

Only the unusual style of the BZW lettering within the square makes it distinctive.

Once that had been agreed, Lloyd Northover designed an entire livery for BZW which will enable the firm to put a standard design on all its printed products.

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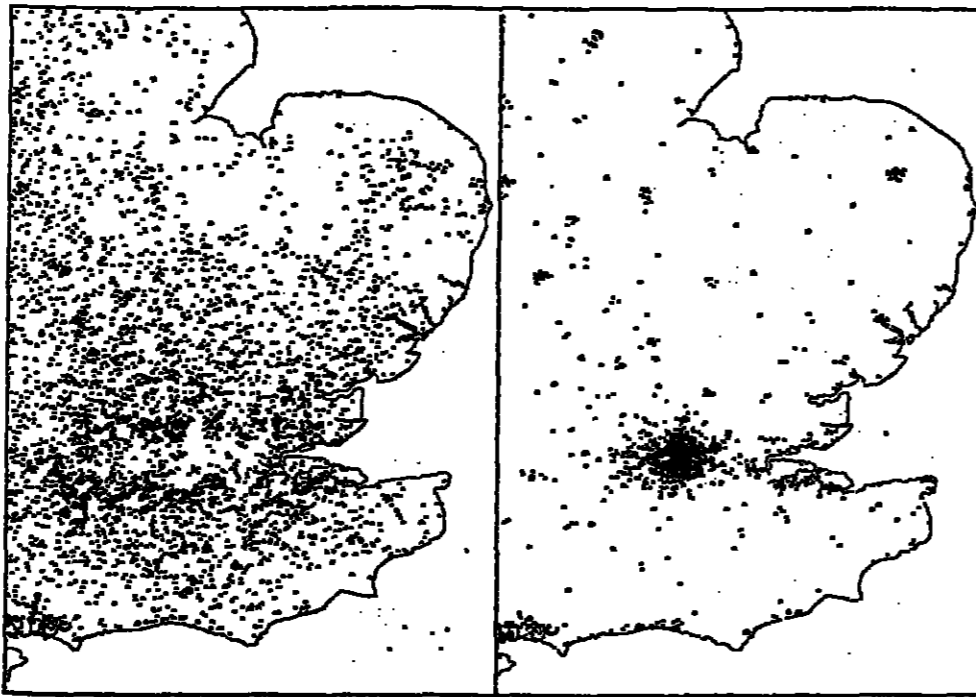
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ADD 150

Maps to where the money lies

THESE TWO maps, drawn by the Finpin computer, show the same area of the south east of England. The left hand map indicates the distribution of the "financially active" according to Finpin's definition. On the right is the distribution of the "financially passive." Each point represents an enumeration district, about 150 households, in which the majority of the inhabitants fit the definition.

Enumeration districts, defined by the National Census, are not equivalent to post-codes, so elaborate computer matching is required to achieve a useful result. As would be expected, the financially active crowd the inner cities; the financially active are spread through the Home Counties.



How to pick the wealthiest pockets

PRETEND YOU manage a large retail financial institution. You have purchased, at a cost of £30,000 each, 50 machines to dispense your financial services automatically — robot cashiers in-the-wall, as it were.

Your problem is where to site them. To recoup your investment and make money on your venture into electronics you have to be sure of reaching the right customers — the ones that will make most use of the automated cashiers.

The solution to the problem is suggested by a new service from Pinpoint, a small, London-based data analysis company best known for its computerisation of the UK's postal districts.

Pinpoint's special skill involves drawing together disparate sets of data to yield new information of marketing value. Its latest service, "Finpin," brings together the information collated in the 1981 national census, Pinpoint's own analysis of Britain's postal districts and financial information from Financial Research Services (FRS) 1985-86 survey.

FRS is part of National Opinion Polls; its surveys are carried out annually and examine the use of, and attitudes to, retail financial products.

Pinpoint extracted responses from the FRS survey for 30 key products and services including bank current accounts, deposit

Alan Cane looks at a new service which promises to match financial products to customers with unprecedented accuracy

accounts, building society share accounts, credit cards and life assurance.

The Pinpoint computer holds in its memory a map of the UK broken down into the smallest definable postal area, the post code. Other market research organisations, notably Acorn and Demographic Profiles, use the same data, but Pinpoint claims that it has secured massively improved accuracy by analysing the postal maps all over again.

The company is able to superimpose maps of, say, social class or wealth onto this basic grid. In the case of Finpin, Pinpoint used the 1981 census returns in combination with FRS data to draw up a list of 40 categories of "financial services customers."

Broadly speaking, 21 per cent of the UK population is financially active, according to Finpin's definition, because they not only use all the financial services going, they use

them in multiples. Examples are wealthy families with older children and families with growing children and two working adults.

Some 25 per cent of the population are "financially informed" meaning they use all the services but only in single quantities — one deposit account, one secured loan and so on. 26 per cent of the population are financially conscious — people who use financial services sparingly and usually the basic "utility" type — "It is rare for this type of person to be both debtor and creditor," Pinpoint says.

The final 28 per cent are financially passive — people who have financial services like a current account wished on them rather than out of choice. Crowded council neighbourhoods with an ethnic population is an example.

The computer can mix and match the data to give, for

example, a clear picture of the distribution of the kinds of financial services user in any area.

Ms Sue Westgate, the Pinpoint consultant responsible for Finpin, says the service can tell a bank manager, for example, which category his customers fit into, and how they are distributed in his banking area.

It is possible to analyse the areas where customers are most likely to make use of automated cashiers or cashless shopping equipment, debit cards and insurance schemes.

According to Mr Guramkh Singh, Pinpoint managing director, Finpin is the first example of a demographic marketing aid applied to a specific product or sets of products.

Pinpoint, Demographic Profiles and Acorn are all equipped to carry out general purpose studies — identifying areas where automatic washing machines might sell best or highlighting which households to send a leaflet with a special shampoo offer.

A number of leading financial institutions are already testing Finpin; many already have two or more staff working full time on extracting from the FRS data the kind of marketing information Finpin can produce in seconds.

Nature's way repeated to keep salmon in the pink

BY PETER MARSH

WHY ARE salmon pink? The ones that grow up in the sea obtain the colour by taking up a pigment, astaxanthin, found in sea water.

Other salmon, reared on fish farms, are deprived of this pigment and so would normally end up grey.

Grey salmon? Hardly anyone would buy them — which is why a man-made chemical called canthaxanthin is normally added to salmon feed to make sure the fish look healthily pink by the time they reach the dinner table.

In the light of increasing consumer resistance to anything that smacks of artificial additives a small company in Cambridge is trying to engineer an alternative way to give salmon an acceptable hue.

Cell Systems, a four-person company formed in September, is devising techniques to produce in chemical factories naturally-occurring algae that secrete pink pigments.

Such algae — a good example is called *haematococcus* — could be added to salmon food to fish farms to ensure that the salmon are suitably coloured, but without the use of artificial ingredients.

The difficult part is to pro-

duce a mixture of algae which gives a large volume of the right kind of pigments. This can be done by a combination of techniques in biotechnology and chemical separation.

According to Dr Brian Kirsoop, chairman of Cell Systems, the annual market for algae used in salmon feed could be worth £10m in a few years. Cell Systems plans to construct within a year a sitting room-sized plant that would turn out

between 10 and 100 tonnes of the algae each year.

The algae would be formed from a mixture of starting materials such as glucose, vitamins and substances containing nitrates. Effectively, the plant would mimic the reactions that take place naturally in the sea to produce algae.

The company plans to construct the plant either with its own resources or in a joint venture with chemical concerns.

Unilever, BP and Norsk Hydro, which all make salmon food used by fish farmers, are among the companies which could be interested in this approach.

Algae for salmon feed are among several materials for feeding fish that are under examination by the Cambridge company. Food for fish farming is a growing business, worth \$500m to £1bn a year worldwide, according to Cell Systems. Increasingly, fish farmers are

turning to natural ingredients for their foodstuffs as opposed to man-made chemicals.

In another venture, the Cambridge company is examining new ways to preserve naturally occurring organisms such as embryos of deep freezing. Embryos of some animals — cattle, for instance — can be stored in this way fairly easily, and can be transported around the world in flasks in efforts to build up herds of cows with specially engineered genetic

characteristics.

However, with other embryos, those of pigs for example, freezing is much more difficult. The freezing produces ice crystals which kill the embryos. With a variety of methods, such as electronically controlled cooling techniques to minimise ice formation, Cell Systems hopes to be able to store these organisms without difficulty.

Cell Systems, which is based on Cambridge's science park, was formed by Dr Kirsoop with a colleague, Dr John Morris, who is the company's research director. Both are former research workers who became fed up with working in academic institutes.

Dr Kirsoop was formerly at the Food and Agricultural Research Council's Food Research Institute in Norwich, while Dr Morris worked at the Cambridge-based Centre for Algae and Protozoa, run by the Natural Environment Research Council.

The two men say they were fortunate in gaining financial backing from a variety of sources. They obtained £50,000 from both New Cambridge Research and JMI, two venture-capital concerns.

Consumer demand leads drive away from artificial additives

Technology transfer: UK sticks to specifics

BY JANE RIPPETEAU

TECHNOLOGY TRANSFER—a buzz phrase for how technology moves from the laboratory, or conception stage, to the market-

place as well as how it travels among different companies—is driven primarily by the need to exploit or acquire specific products. It is powered to a far less extent by companies' interests in broad or generic technology.

This is a principal conclusion of a survey of 174 British companies commissioned by the UK consultancy BASE International, of Milton Keynes, and carried out by David Ford and Casper Jongerius of the Bath School of Management.

BASE (an acronym for business applications of science and engineering) arranges equity financing, and also helps companies find and set up joint ventures or establish other tech-

nology transfer mechanisms. It is jointly owned by Royal Life Insurance, BP Pensions and others.

Anthony J. Lynch, BASE marketing director, says UK companies are less willing to engage in certain mechanisms. "Managers in British companies are not all that entrepreneurial," he says. "It takes a long time to get approval through the corporate structure."

For instance, he says minority investments for product development or marketing goals are uncommon compared to outright acquisitions. "To take a minority in some ways takes more confidence," he says. "If you buy outright you can change the management or whatever you want. If you buy 25 per cent, you can't."

The BASE study, called Tech-

nology Strategy in British Industry, included electronics, metal manufacture, mechanical engineering and processing engineering companies. Most had sales of under £5m; only four exceeded £10m in turnover.

About 60 per cent of the surveyed companies had had technology liaisons of some sort with other companies. But the actual instances of particular deals is less. Only 5 per cent, for instance, had taken a minority interest in another company to get access to its technology. Thirty per cent said they had been involved in a joint venture, and 18 per cent in a contract deal for research and development to get outside technology.

Over 60 per cent of the linkages had to do with the design or development of a

specific product, according to the report.

It also concludes that technology transfer is least successful when a company is trying to exploit a technology developed in-house that does not fit in its customary markets or industries. Most of the initiative behind transfer deals comes from companies wanting to acquire technology; those possessing it tend to be passive.

Licensing, a long-used technique, is fairly popular. The report shows that a fourth of respondents had used it either to exploit their own technology or to acquire that of others. Seventy per cent of the surveyed companies said technology involved in outside deals was rarely or never given the protection of a patent.

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BUSINESS LAW

The hidden barriers to trade in the EEC

BY A. H. HERMANN, LEGAL CORRESPONDENT

WHY SHOULD it be necessary for Mrs Margaret Thatcher, the Prime Minister, to appeal directly to her fellow heads of government in the EEC to get pharmaceuticals, forklifts and other industrial products moving across the national borders and to open the public sector purchasing to EEC-wide competition, when we already are supposed to have a common market? And if we had one, why was it necessary to promise us "an internal market without frontiers" by 1992?

One explanation is that both the "common market" and the "internal market" are legal paraphernalia used by the Brussels illusionists to paper over a basic economic contradiction of the Community which no amount of solemn declarations will charm away. The contradiction is between the need, on the one hand, to have a big European home market if European industry is to compete successfully with the American and Japanese, and, on the other hand, the understandable desire of the industrially weaker regions not to be completely de-industrialised after the protective barriers are removed.

In the absence of an effective regional policy which would subsidise the infrastructure in the less developed regions so as to make them equally attractive for new industries as the old established industry centres, it is hardly surprising that this fundamental contradiction results in a schizophrenic approach to the problems of the Community's internal market. This was manifested clearly at a conference convened last week in Brussels by CCMC and CLCA, the two leading organisations of the motor car industry in the Community.

Speaker after speaker emphasised the urgent need for a simplified production programme if the European automobile industry is to compete successfully with the Japanese, and regretted the multiplicity of models and types made necessary by the variations in national, fiscal and safety requirements—variations which member governments maintain primarily at the behest of the enterprises which these speakers represented.

The EEC has so far adopted 41 harmonisation directives for passenger cars—three further directives which would be necessary to complete a Community-type approval system have not yet been agreed. The opposition to completing the system seems to come mainly from countries which, like France, have a quota for Japanese imports and fear that after completed harmonisation, Japanese vehicles could be imported into France from other member states in addition to the direct imports under the quota.

However, the system is not only incomplete, it is also optional. Except in the member states where the governments have made the EEC directives mandatory—in the first place, Italy—the car manufacturers are free to choose between using the standards laid down in EEC directives and the alternatives offered by national requirements for type approval. The type approval granted on the basis of national regulations is valid only for the member state where it was granted. If the type approval is based on the EEC directives, but the European companies are still very shy of them.

The reason for this shyness may well be the detailed nature of the EEC directives which often come close to a production specification, leaving the manufacturer little freedom in choosing the best method of achieving the required standard of safety and environmental protection. Certain progress in unification of types has already been achieved, but Mr Tom Garvey, the very down-to-earth and businesslike director in charge of the Commission's department dealing with harmonisation of technical regulations, thinks that more could be achieved in a different way. Instead of providing in directives a rigid production specification, it is intended to specify in the future only the minimum standards of safety or of environmental protection to be achieved, leaving it to the manufacturers to achieve them in their own way.

There are two other reasons

why motor-car makers prefer national standards to the optional EEC directives. First, it is more expensive to produce to the more demanding EEC standard and, second, the national type approval takes two to three times as long if the vehicle is manufactured according to the EEC standard. Mr Garvey would like to see a mandatory unified European approval system applied equally in all member states. To achieve a common market in vehicles, there would be also need for harmonisation of taxation and removal of price controls. Will the Single European Act help to achieve this?

There were as many views on this at the Brussels conference as there were speakers. Some prefer to believe the solemn declarations and the reference of the Single Act to Lord Cockfield's white paper on "Completing the Internal Market". There is, however, an important body of opinion which takes a diametrically opposed view of the Single European Act. This was first voiced by Mr Pierre Pescatore who, until his retirement last year, was considered the intellectual leader of the European Court in Luxembourg. He takes the view that the Single European Act is an enormous piece of disinformation and that its real effect will be to roll back the EEC Treaty provision and the judge-made law aiming at free circulation of goods, opening the possibility for protectionist policies of member states. This, he thinks, will not only choke the development of a real common market but will also cause external difficulties to the Community with respect to its Gatt obligations.

As Mr Pescatore points out, the amendment of the Treaty introduced by the Single European Act will enable member states to introduce unilateral prohibitions and restriction of imports on the basis of Article 36 and in addition also for reasons of protection of environment whenever the EEC harmonisation was adopted only by a majority vote. The Commission will be able to oppose such unilateral measures only if it can prove that they are a means of arbitrary discrimination and disguised restriction of trade. Moreover, in drafting its proposals, the Commission will be

obliged to take into account special difficulties of individual member states and to keep the harmonisation moving simultaneously in all sectors of industry, which will legalise the present, horse trading. Mr Pescatore fears that by virtually extending the transitional period until 1992 and expressly depriving its provisions of any automatic application afterwards, the Single European Act has virtually rolled back the judge-made law which declared immediately and directly effective those measures which the Council of Ministers should have taken by the end of the transitional period but did not. This view was contradicted at the conference by the former president of the European Court, Baron Jos Mertens de Wilmars. Though not using such words, he made it clear that he thinks that Mr Pescatore talks rubbish. The members of the European Court whom I questioned were rather more restrained, but Lord Mackenzie Stewart its president, made it known that he could not envisage that the Court would give up the rules which it formulated to safeguard free movement of goods.

This contest of opinions between the judges was echoed by other lawyers. Dr Martin Schiel of the German Federal Ministry of Economics took a balanced view, hoping that the Single European Act will speed up harmonisation but at the same time fearing its protectionist elements. "The future development is, however, burdened by some risks and uncertainties," he said, "so that the interpretation will depend to a considerable extent on cases to be decided by the European Court."

In other words, no one knows what will happen, except that the Brussels lawyers will surely have a lot of fun.

Our future seems to be in the hands of the European Court, but even the talent which this august body has for rewriting treaties may not be enough for bridging the basic fault in the Community policy. Only a really effective regional policy, helping the less developed regions to keep in step with the more industrialised, will convince member states that they can do without hidden barriers to trade.

APPOINTMENTS

Thorn EMI Electronics has new managing director

Mr John L. Hakes has been appointed managing director of THORN EMI ELECTRONICS. He was managing director of Plessey Radar and Plessey Sensors. He succeeds Mr Tom Mayer who took over last April as chief executive of the Thorn EMI technology group. He will report to Mr Mayer who remains chairman of Thorn EMI Electronics.

Mr Michael Dirkin has been appointed managing director of LINGARD ENGINEERING, Sunderland & Pochin and Watling & Watson—the companies which form the engineering arm of the Lingard Industrial Holdings Group in Wareham, Dorset. He was managing director of Croker (a BTR subsidiary in the Pascon Group).

Mr Alan Voelke has been appointed chairman of ROSS-MORE WARWICK. Mr Alan served on the main board of GEC for 13 years, and was managing director of GEC Power Engineering.

Mr Alex Gillies has joined the board of the British Linen Bank's commercial property development subsidiary, BRITISH LINEN ASSETS as a non-executive director.

Mr Hamish Orr-Ewing and Mr Rex Chester, non-executive directors of TRICENTROL, have resigned. Mr John S. Batt has been appointed managing director in place of Mr Roger J. Smith who will remain deputy chairman.

Mr John Basson will be joining European Actuarial Consultancy Services (EURACS) on December 1. He was with Esso, as benefits and compensation adviser for Esso Europe and EURACS is the European joint venture of Bacon and Woodrow and R. Wetton and Sons.

Mr Richard A. Shortway, publisher of American Vogue, is moving to London early next year at his own request and will become publishing director of British Vogue and director of CONDE NAST in the UK.

Mr John S. Batt has been appointed a non-executive director of AEROSPACE ENGINEERING. He will also work as a consultant for the company. He is a director of Hawker Siddeley Group, Foreign and Colonial Investment Trust, Banro Industries, British Law Executor and Trustees Co (CI) and president of Supra Group.

Mr Roger Williams has been appointed director of the AEE Group's bearing specialist, THE GLACIER METAL COMPANY. He has also been appointed the general manager (designate) of Glacier's diesel bearings division.

Mr Richard Greenwood has been appointed to the board of PLES LONDON.

Mr M. E. BOILERS, Peterborough, has appointed Mr W. P. Setchfield managing director and Mr D. J. Henson contracts director. Mr Setchfield will continue as sales-marketing director, and Mr Henson will retain responsibility for the completion of the company's contract for the supply of a coal-fired boiler plant to Tate & Lyle Sugar's Silvertown refinery.

Lord Lovell-Davies of Highgate has been appointed chairman of PETTIFOR, MORROW AND ASSOCIATES. In succession to Mr Philip Pettifor who continues as managing director.

Miss Debra Perry has been appointed company secretary of COMPUTER AUTOMATION.

Mr Michael Carnwath will be joining the board of LARPERT NEWTON & CO from January 1.

Mr J. F. W. Price has been appointed director and general manager of the flexible tank division (including the flexible tank division) of MAR-

FIXIT, manufacturer of adhesive systems, has appointed Mr Mark Malitskie as its managing director.

Mr Tim Levett, corporate finance executive, has been appointed to the board of NORTHERN INVESTORS SER-

BEACON PUBLICATIONS has appointed Mr Anthony Farmer as publishing director. Mr Neil Mackenzie as financial director and company secretary, and Mr John Cowen as a non-executive director.

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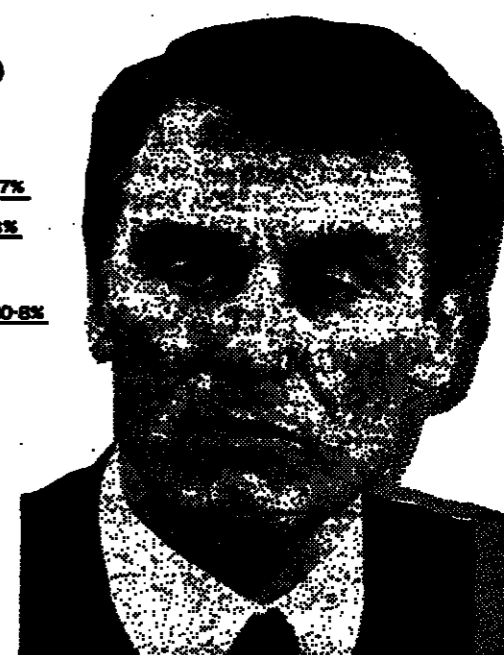
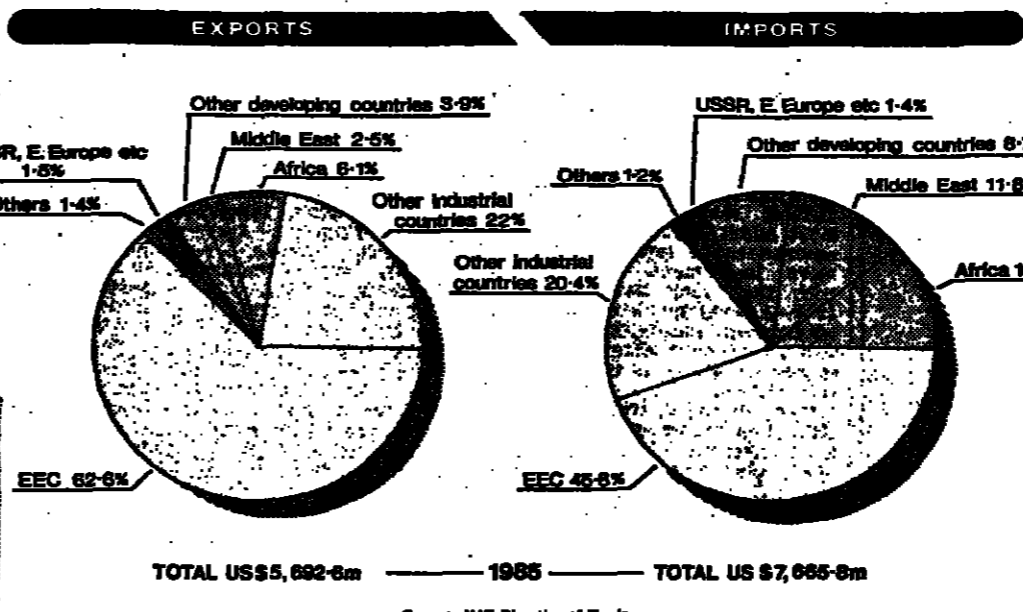
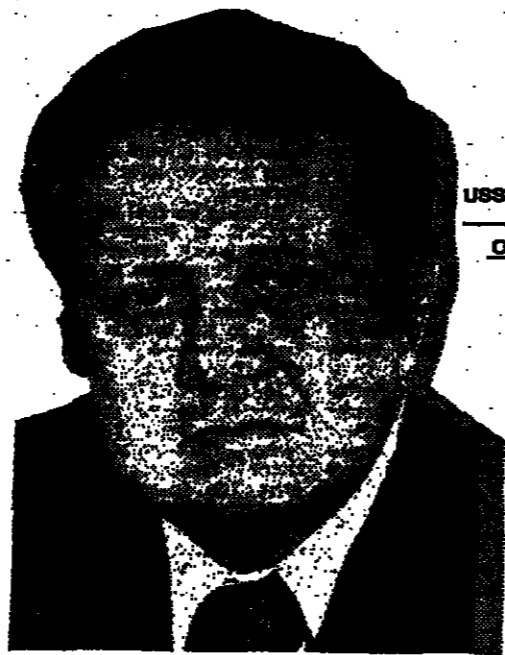
FINANCIAL TIMES SURVEY

Thursday November 27 1986

Portuguese Exports and Industry

Despite the enormous handicaps facing Portugal, the country is consolidating its economic successes and investment is being directed to bridging the trade gap

A successful change of gear



By David White

Economically, Portugal has been surprised by its own success. Co-habitation between Mario Soares, the Socialist President (left), and Anibal Cavaco Silva, the centre-right Prime Minister (right), is working better than expected

PEOPLE SAID it would be chaos. Administratively ill-prepared for EEC membership, economically vulnerable, politically messy, with a new minority government and the prospect of yet more elections around the corner, Portugal started its first year in the European Community in a mood of some trepidation. But—staved off by good fortune, good sense, and an uncanny Portuguese talent for getting by—the worst never happened. Politically, the threat of renewed instability has receded. "Cohabitation" between Mr Mario Soares, the Socialist elected as President in February, and Mr Anibal Cavaco Silva, his centre-right successor as Prime Minister, is working much better than expected. Mr Soares evidently enjoys being President, and wants to be remembered as a peacemaker. The year-old Socialist Democrat Party Government, which relies on support in parliament from ex-President

Antonio Ramalho Eanes's new-fangled Democratic Renewal Party, would still, according to the polls, fall short of an outright majority, while the Socialists, now led by former central banker Mr Victor Constancio, would still fall short of the Social-Democrats. The combination of these circumstances militates against anyone forcing elections just yet. The modern Portuguese syndrome of "every time we start having a medium-term plan the Government falls" has been at least temporarily overcome. Economically, Portugal has been taken aback by its own success. Nobody thought that the first stage of introducing the EEC's system of value-added tax would go smoothly. It did. The recovery from recession begun in 1985 after the end of an 18-month stabilisation plan agreed with the International Monetary Fund, has been consolidated, and the cut in oil prices has provided Portugal

with an unexpected \$800m rate of imports, the trade deficit was 17 per cent lower. Industrial output, which started picking up last year, is running more than 7 per cent over 1985 levels. The government's aims are to keep the economy on a 4 per cent-a-year growth course, with investment sustaining its rate of increase in 1987 at around this year's ambitious target of 9-10 per cent. Exports are seen rising at least in line with the expansion in world demand, although still not as fast as imports. Mr Miguel Cadilhe, the Finance Minister, expects the current account balance to stay in surplus next year, but with a more modest figure of about \$500m. Investment over the next six or seven years is to be directed towards bridging the trade gap. Mr Cadilhe believes Portugal can bring comparative advantages to bear in medium-technology industries—in both traditional and new sectors—and exploit unused opportuni-


ties in agriculture and fisheries. The jobs rate has been kept down to just over 10 per cent, although there is still much "hidden unemployment," especially in the public and primary sectors. This, Mr Cadilhe says, will take several years of economic growth to reduce. Industries such as shoes, meanwhile, are short of trained labour. Wages, the EEC's lowest, have gained in real terms since last year after losing value in 1985 and 1984. Inflation, currently around 13 per cent, is coming down towards single figures. The Government aims at 8.9 per cent next year, settling down at around 5 per cent a year from 1989 onwards. The Socialist DGT trade union, at least, has accepted the principle of gearing wage increases to the 1987 target. Novelities in banking and financial instruments have been coming in waves. The list of shares at the stock exchange, though still a meagre 30, is 25

per cent longer than a year ago and more entrants are awaited. Company finances are benefiting from a sharp drop in interest rates. Business is not only eager to find ways of tapping EEC funds, but is becoming rapidly more market-oriented. In an effort to drum up fresh entrepreneurial spirit, one of the nationalised banks has launched a project for promoting high-potential under-35s, providing these Portuguese super-singles with the eye-catching acronym of "Jeeps." All these signs of optimism do not detract from the enormous handicaps confronting Portugal: among them, a government sector weighed down by the cost of an accumulated public debt now equivalent to 85 per cent of annual gross domestic product—and expected to rise to 95 per cent, or Esc 3,300bn (\$22bn) next year—and numerous productive sectors which feel they are entering the EEC unarmed,

(or even armless). While the overall trade gap has narrowed this year, Portugal's deficit with the rest of the EEC until the end of August multiplied sevenfold—to Esc 40bn—especially against that traditional bogey, Spain. In the first weeks of membership, Portugal negotiated a special assistance package for its retarded farm sector, and it is now trying to negotiate a similar one for its industry, based on one of the protocols attached to its EEC agreement, providing for an "analogous" effort in this sector. The European Commission appears to be wary of setting a precedent, however, and has asked Portugal to tie its plans in with current sectoral programmes in the Community. The request drawn up by the Portuguese industry ministry would involve community grants of Esc 1bn (\$1.03bn) (some transferred from programmes under way, and some additional funds) but of a total

Esc 1.5bn scheme spread over seven years, coinciding with the transition period. A new subsidy system would offer backing of up to a third for what a project offered by way of modernisation, innovation, job creation or regional development, and there would be more aid for energy improvements and restructuring. Completing this "new bible of industrial policy" are plans for a network of technology centres, predominantly in private hands, and for a quality drive. What Portugal needs, in the view of Mr Fernando Santos Martins, the industry minister, is a kind of anti-drug treatment—withdrawal from dependence on the state, but done progressively. The doctrine of industrial competition flourished neither before the 1974 revolution nor after it. The nationalisations of 10 years ago, enshrined in the "revers-

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Portugal has been a member of the European Common Market since January 1st, 1986. Repatriation of profits and capital is allowed and new legislation, recently passed, has made foreign investment quicker and easier.

Foreign banks have opened up branches in Lisbon and Oporto. Among them are Manufacturers Hanover Trust, Chase Manhattan, Citibank, Barclays Bank and Banque Nationale de Paris.

Companies have the most to benefit from Portugal's EEC membership, especially those possessing capital and technological expertise that wish to gain access to the 12 EEC countries, and those foreign-owned companies for which the cost of skilled and technical personnel is an asset. Companies such as Texas Instruments, The Wiggins Teape Group, Bayer, General Motors, Heinz, Control Data, Hoechst, Siemens, Renault, Toyota and Dow Chemical are among some 1 000 foreign firms that have been successful in their ventures in Portugal.

As part of its plan to open up the Portuguese economy internationally, the Foreign Investment Institute, as the official interlocutor between potential investors and the Government, provides interested parties with all the information and support they might require.



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Portuguese Exports & Industry 2

Investment Instruments

The Government reins start to loosen

IF A MARKET is controlled by a finance ministry, can the law of supply and demand function efficiently? The answer is "no" in Portugal, whose capital markets have now progressed from powders to a modest somewhere but remain subject to the whims of technocrats who speak modern market jargon but practise old-fashioned legislative intervention.

If you can resign yourself to the premise that Portuguese Governments whatever their vintage dislike losing their grip on financial activity and that the urge to control what should start finding its own level distorts market forces, you must admit that investors and enterprises in late 1986 have more instruments to tinker with than they had in, say, 1983—a good omen for 85,000 enterprises, mostly small and weak, that must diversify and strengthen so as to meet EEC competition.

Many of the instruments are old hat in countries with freer, more inventive capital markets and financial systems but in Portugal, where until recently the six months to one year time deposits were the main source of funds, they are major

innovations.

The latest to be legislated for nothing comes onto the Portuguese market without a certificate of deposit and Fiduciary funds, the latter particularly useful to venture capital companies.

The first venture capital company, Sociedade Portuguesa de Capital de Risco, joined the market this summer. Its aim is to boost small and medium enterprises. Its founder shareholders, many of them co-founders of other newish arrivals like investment banks and privately-owned commercial banks, testify to the breadth of Portuguese activity, insurance, packaging, shipping, textiles, timber, pulp, sugar refineries, supermarkets, wine, wire-spinning and metalworks.

Aside from private industry, Portugal's largest nationalised commercial bank, Banco Português do Atlântico is a straggler of the new company alongside Baring Brothers, the Commercial Bank of Macau and an institution that is shifting into higher gear in the project financing race, the Luso-American Finance.

Formed with a capital of

€30m coming from US Government funds given to compensate Portugal for American use of Lajes air base in the Azores, the foundation is devoted to economic, scientific and cultural co-operation and has been swamped with more than 400 projects in search of a sponsor in everything from better pig breeding to industrial improvements.

Among the founders of the venture capital company are young entrepreneurs who benefited from the "Jeep" (Jovens Empresários de Elevado Potencial)—young entrepreneurs with high potential programmes sponsored by the Banco Português do Atlântico and the Industrial Association of Oporto to encourage a new generation of management and risk-minded people to come forward with ideas and, if these are valid, get them backed.

The concept is novel in Portugal where old-established banks are rigidly conservative in their business lending and where many bright young men have been scared of forming their own enterprises by a climate that has not encouraged them.

As a young "Jeep" beneficiary recently said: "Not long ago, to get a business going in

Portugal you had to be lucky in your choice of parents and even in-laws because only they were likely to bankroll your venture."

Looking at industry and finance it is evident that a more cosmopolitan generation open to different ideas is forcing changes in the business climate. In investment banks and investment companies, leasing companies and financial service companies, highly-competitive young men are making money for clients and company with a verve once unknown in Portugal.

Relying on real knowledge of markets at home and abroad where many learned the ropes before returning to a niche in new Portuguese ventures, the new professional operators owe little to the courtly bluffers or jargon-obsessed theoreticians of earlier times.

In their hands, parts of the financial system are becoming more profitable but tax-Bond placements and new share issues, packages of attractive investment or loan opportunities are designed with a zestful marketing more common in medium Avenue than the 18th century piles of downtown Lisbon.

New privately-owned banks like BCP (Banco Comercial Português) with a strong accent on youth, feel successful enough to after five months' operations, to increase capital to Es 5bn (\$32.5m), and open new branches constantly. The bank, like its equally-new competitors BCI and BIC, is drumming up business among small/medium enterprises who want red-tape free service and a variety of instruments.

Instruments like unit trusts are attracting funds at home and abroad to the point where they are oversubscribed. The first unit trust, Fundo Invest, managed by an offshoot of the financial services company CISA where Lloyds Bank and Sumitomo Bank hold shares, is under such pressure of demand it cannot satisfy customers' requests for units in a trust whose assets rose to Es 7bn in five months of operation.

CISA is now setting up a real estate trust company, the first of its kind in Portugal, while MDM, another successful investment/financial service company is preparing a unit trust association with Banco Espírito Santo, the most solid nationalised bank in Lisbon.

have conspicuously led major syndicated escrow loans on the domestic market for national corporations: that would have been impossible two years ago.

Seen from the outside, the capital market bristles with health. But underneath, is a weakness caused by a "dry supply that encourages speculative bursts. The Finance Ministry takes months to approve a new share issue despite simpler procedures boosted by the Bank of Portugal that now refuses to get involved in vetting new issue applications. Slow arrival of new paper fuels speculation that the minister, Mr. Miguel Cadilhe, like a schoolmaster threatens unruly adolescents: "swear or be will—punish."

Behind the threat is a philosophy now losing favour as Portugal gradually opens its rusty-hinged economic doors to outside pressure: that ministers and officials are most qualified to decide who operates on a market. It will be hard to maintain this posture when free EEC capital movement begins after a protective transition ending until 1992 but, while it lasts, it makes for an uneven market rhythm.

Diana Smith

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Embattled bureaucrats resist radical surgery

REFORMS IN the public sector will be a little late—this year, next year and the year after. But perhaps after that the next long-promised radical surgery on the losses, debts, overmanning and underproductivity, inefficient management and unrealistic pricing that are symptomatic of the unhealthy public sector may be honoured.

By 1988 or 1989 two things will have happened:

(a) The constitution will have been reviewed. The marxist content extolling "conquests" (sweeping nationalisations) of the 1974 revolution will have been deleted. Portuguese politicians may have trouble finding consensus on most points but all save the communists whose strength dwindles yearly, and

few travellers now agree that without deletion of ideological strangeness when the constitution is revised in late 1987 or early 1988, Portugal's economy remains lopsided, constrained and obliged to go on pumping taxpayers' money and borrowed funds into defective structures that will be aggravated by the pressure of EEC competition.

(b) By that time EEC competitiveness pressures that will still harrow the weaknesses of public industries and utilities nationalised irrationally in 1975 and ever since used as a repository for political clientele of one line or another, will have also forced changes in the attitudes of authorities whose passion for centralised control gives the lie to liberalising rhetoric spouted at the drop of a hat.

Behind ancient or modern fables of government, the big swarms of population of paperwork pundits bent on drawing up official opinions in triplicate on everything from soup to nuts, not to mention bolts. The more recalcitrant and accurate the opinion, the more months (or years) it takes to produce it (while citizens affected wait, and wait again) the more the submerged tenth of Portugal's active population feels it is in control.

This form of control began when Portugal's overseas

empire began. Habits of half a millennium do not fade in a decade.

Ministers encourage this dilatory practice: they rarely resist the urge to join the most mundane of activities into excuses for decrees-laws, despatches or sub-decrees.

Every government since radical 1975 has vowed to prune the public sector. In recent years the leitmotiv has intensified: the debts of the public sector, size of the civil service and the distortions produced by lack of concerted, rational measures to cut down one of West Europe's most rheumatic white elephants has bred a swollen public debt that in 1987 will rise to Esc 3,300bn (\$22bn)—close to 70 per cent of gross domestic product.

Regardless of higher tax revenue, EEC funds, oil price and dollar weakness, the falling and their boost to availability of funds for better roads, schools, health services, social security, pensions and basic sanitation—all in shorter supply than elsewhere in Western Europe—the accumulated debts of public industries, utilities and the civil service it takes to shuffle papers that perpetrate excessive administrative intervention in the economy devour money that could be productively applied elsewhere.

Fortunately, constitutional blocks and official allergy to relinquishing petty controls are nowadays under such pressure that they must soon weaken.

In its year in office the Cavaca Silva Government has been hampered as its predecessors by constitutional constraints on major public sector changes. But it has also shown a fondness for intervention that clashes with its original vow that trouble-ridden public sector companies must now obey market forces and take their medicine.

In practice, the Government, when public sector enterprises—nationalised banks for instance—have come under market pressure from new competitors, has arbitrarily altered the rules, distorting the market to cushion enterprises that feel threatened by new dynamism in their vicinity.

Such habits echo practices of bygone days whose law of industrial conditioning left manufacturers' ducks waddling competitors by having the Government block outsiders from the market.

The present administration does not block. It hobs, gaining time, abruptly raising minimum capital requirements, demanding that newcomers compensate for entering what the Government deems a highly-profitable

financial market by investing in areas outside their immediate scope.

It is a delicate paradox that West Europe's tiniest financial market demands a hefty entry fee—the equivalent of \$16.5m—from a new bank, while the City of London where operations involving billions of Eurodollars are set up hourly, lets in a Portuguese bank for a couple of hundred thousand pounds. Such ironies have not apparently yet made their mark on the authorities.

Meanwhile the EEC's free right of establishment and free capital movement loom large on the horizon each year. Deep in the administration are forward-thinkers striving to speed up change now for the sake of less shock effects later.

In this paradoxical climate public sector changes have been few in the last year. One bank, Uniao de Bancos Portugueses, has been turned into a publicly-limited company where only public sector companies can hold shares. The Government argues that this will strengthen capital and increase autonomy of management.

Experience will tell if shifting ownership of capital from the finance ministry to companies controlled by the industry makes a real difference. Two or three other

banks may follow this example.

The Government was unlikely in its bid to quickly wind down CNP (Companhia Nacional de Petrolquímica), the petrochemical corporation that ran up \$1bn debts in five years. Parliament refused to ratify the decree-law ordering CNP's extinction. No one wants, so far, to buy CNP hardware and the problem may drag on until constitutional change helps to shed intractable losers.

Quietly Quinjal, the chemical and fertiliser conglomerate, has consolidated its debt and begun to rationalise an industrial complex created by sudden 1975 nationalisation.

To the dismay of anti-smokers, Tabagreira, the nationalised tobacco monopoly is blossoming and held up as an example of why a diversified public sector is not a bad thing.

Those who think the public sector too large, diverse and unmanageable, feel that companies or authorities are hanging on to enterprises not formally nationalised often with minority state shareholdings. Such can be put on the market, boosting much-needed market supply and boosting their capital. Control comes easier than concessions in the land of the embattled bureaucrats.

Diana Smith

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Textiles

Prospects look brighter upmarket

TEXTILE PRODUCERS, based mainly around the industrial centre of Oporto in Northern Portugal, have been predicting for years that entry into the European Community, which took place on January 1, would immediately set in motion a wave of company collapses, mergers and industry-wide rationalisations that, in the space of a few months, would bring this vital industry to its knees.

Troubled though the industry is because of its reliance on high use of cheap labour, and in inherent inefficiencies in production, a "big bang" has not happened, nor does it appear about to, such is the range of labour-protective checks and balances in place to mitigate any immediate collapse of the industry.

The centre point of this is new legislation introduced on September 1, the Portuguese equivalent of the US Bankruptcy Law, which means that Portuguese companies about to go to the wall may seek temporary protection from creditors before having to face bankruptcy.

Behind this is the Government's traditional paternalism towards employees. So weak are the country's social benefits to the unemployed that layoffs are a near impossibility. As Mr Antonio Ribeiro da Silva, secretary general of Gabinete Portex, the textile associations' group organisation, put it recently: "In this country you have to be completely bankrupt before you can lay off any employee."

A handful of bankruptcies have occurred, but not enough to signal any rationalisation of the industry, and, so far, no mergers have taken place.

A mitigating factor is that interest rates have fallen sharply—they are now down to less than 20 per cent which, by Portuguese standards, is equivalent to concessional interest rates—and are expected to fall further. Inflation, which has crippled the country for a decade, is also down to 12 per cent compared with annual levels of 25-35 per cent

	1986	1985
(see caption)	(€ mcs.)	(€ mcs.)
UK	23.2m	23.5m
Germany	17.2m	16.0m
France	0.4m	0.7m
Denmark	4.2m	4.5m
Ireland	1.2m	1.2m
Netherlands	7.0m	5.9m
Italy	1.5m	2.2m
Belgium/Luxembourg	9.2m	3.5m
Spain	17.2m	16.7m
Spain	1.2m	0.7m
Total	82.8m	81.97m

Source: Portex



The Oliveira Ferreira plant, Oporto, the largest Portuguese exporter of textiles to the US

10 times what it is for Portugal—and we are now in the Community," said Mr Ribeiro da Silva. In T-shirts alone, Turkey can export to ship to Europe 15m shirts compared with 3.5m from Portugal.

Overall clothing sales in Portugal itself have risen, but the market, in revenue terms, is still flat, and has been subject to dumping at below cost by producers left with surpluses that otherwise would have gone in to exports.

Portuguese industry is now beginning to learn the lessons of moving upmarket. Its knitwear products are showing growth, and given the frequent English look of Portuguese businessmen, there is a trend to produce higher quality businesswear.

The industry does not foresee much competition in its domestic market from Europe in its mainstream business because of the cost advantages it still enjoys, at least in the short term. It also has not lost sight of the all-important Spanish market which is now open given EEC entry and the fall of protective barriers of its most difficult trade partner.

Textile producers this year have staged three promotions in Spain, two of which were for clothes and one for tissue fabric. The experience was French, particularly given that Spanish is Portugal's largest language.

While two of the promotions were described as positive, a third, taking place in Barcelona, met with a virtual boycott by local textile producers and merchants, suggesting that Portugal is perhaps a greater threat than it had realised.

Portex noted that Spain, with a population of nearly 40m, is four times the size of Portugal and on a per capita basis has 2.5 times the purchasing power. Also, for each Spaniard, there is one tourist, and textile exporters are counting on this perpetual boom in Spanish tourism as a key outlet for their vacation wear exports.

"In Turkey, the EEC quota recently negotiated is nearly

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of the country's exports. These are led by Maconde Confitecos, Textil Riopela, Textil Nortelma, Coelma Industriais Têxteis and Textil Manuel Gonçalves.

The smartest companies have sought to ease their cost pressures by boosting acquisition of programmable cutting machines, sharply reducing wastage of materials. A particular beneficiary of this is Lectra System of France, which has sold seven units to Portuguese manufacturers in the last year, compared with virtually no such sales a few years ago.

In the first half of this year, Portuguese textile exports to the EEC showed a marginal rise to Es 82.5m from Es 81.97m for the same period last year.

A particular weakness, however, has developed in the West German market, where sales for the period fell to Es 17.9bn from Es 18.6bn.

This is a harbinger of bad things to come because of what the Portuguese regard as excessive German imports of Turkish textiles, particularly strong in West Germany where so many "guest workers" are Turkish.

The US market, which has suffered from strict import curbs, has fallen in the six-month period to Es 7.1bn from Es 11.7bn last year. Similar setbacks have occurred in Portuguese markets among the European Free Trade Association and in Africa, where its former colonies such as Angola and Mozambique are near bankruptcy.

In total, for the first half year, worldwide sales have fallen to Es 119bn from Es 126bn. By itself this is not drastic, but it looms in seriousness when the year-end inflation rate of 14 per cent is taken into account.

"In Turkey, the EEC quota recently negotiated is nearly

Portuguese Exports & Industry 3

Pulp and Paper

Slow pace of rationalisation

SUCH IS the image conveyed by the wide beaches of the Algarve that one does not immediately think of Portugal as a land of forests.

Yet from the Spanish frontier near Viana do Castelo in the north to Lisbon nearly 300 miles away, vast areas are covered in trees. Its cultivable forest land covers 5m hectares, of which 48 per cent is pine, 40 per cent cork oak and 8 per cent eucalyptus.

It is in the processing of eucalyptus wood into high-quality paper that Portugal claims to be a world leader alongside Brazil and South Africa.

The biggest private company bleaching eucalyptus wood into sulphite pulp is Companhia de Celulose do Calma, or simply, Calma, whose parent company, Eucalyptus Pulp Mills, is quoted on the London Stock Exchange. Some 83 per cent of its output is sold by foreign, mainly UK, interests and 7 per cent by Portuguese interests.

Headquartered in Lisbon, its operations revolve around its main mills in Albergaria, south of Oporto, and in Constança, north of Lisbon.

According to Mr Andrew Bailey, a Calma director, the company exports 93 per cent of

its products—80 per cent to other EEC countries and the balance to the Middle East and Australia.

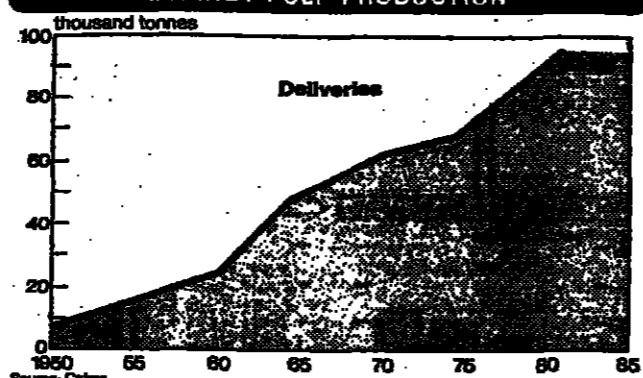
Last year the company generated some £25m in turnover, leaving it with an after tax profit of £2.6m. Results in the first half of this year point to a repeat performance.

This is reassuring for the entire Portuguese pulp industry—the main state-owned processor is Portucel—is operating at low yields. There are some 100 paper mills in the country and many are expected to go under through industrial rationalisation in the next few years.

At what pace this rationalisation will take place is one of those mysteries not even experienced Portuguese businessmen are able to answer—given the tough anti-redundancy laws and the fact that falling interest rates and the relatively easy availability of credit is giving some of them a stay of execution.

No such disagreeable thoughts trouble Calma, however, because of its overseas exposure and the growth of the Spanish market, made more feasible thanks to the entry of both Portugal and Spain into the EEC and the abolition of protective trade

MARKET PULP PRODUCTION



barriers between the two. Last year Calma exported 800,000 cu metres of its products, which also include kraft liner, to Spain.

It also counts among its important customers Wiggins Teape and Dickson and Robinson, both of the UK, and Arjomari in France.

Its installed mill capacity is 120,000 tonnes a year and it has undertaken a \$6m a year programme of investment in new labour-saving equipment aimed at pollution abatement and more efficient harvesting. The average life of a eucalyptus tree is 10-15 years, from which an average of four to five cuts can be taken before replanting.

Portugal's low labour costs give it a continuing advantage over foreign competitors. In addition, the closeness of the natural resources to the pulp mills reduces the high haulage costs that put an upward pressure on production expenses in countries like Canada and Sweden.

Even so it is not a business in which one can afford to be careless, given that the prices of

timber products rise and fall like those of any other commodity.

Calma officials noted that the cost of its high-quality paper this year is \$450 a tonne delivered. In 1974 it was \$300 a tonne, and in between it has fallen as low as \$250 a tonne, as it was in 1982.

Some of the company's investment has been in prime forest land and it now owns or leases some 20,000 hectares, of which 17,000 are producing sulphite pulp.

The company was founded in 1888 and until 1982 produced its pulp from pine. In the following 17 years the superior qualities of eucalyptus pulp caused it to phase out its use of pine.

The Albergaria plant was the first sulphite mill to be built outside Sweden and the first anywhere to produce eucalyptus pulp. With that kind of experience, its officials believe that Calma is well placed to remain in the forefront of world output of its specialised products.

Frank Gray

Profile: Efacec

Trail blazer in robotics

A HIGH technology company that is proving itself a model for Portuguese industry is Efacec, the Oporto-based electric motor, switchgear and transformer manufacturer.

The company, which is 64 per cent owned by Alameda de Construction, Electricos de Charleroi in Belgium (ACEC), with the remaining shares in the hands of Portuguese interests, looks large on the fairly barren landscape of high technology companies in Portugal.

The country's manufacturing sector accounts for about 30 per cent of gross domestic product and employs 25 per cent of the labour force. To the chagrin of domestic planners, the sector is characterised by low technology and labour intensive production of numerically controlled machine tools, robots and visual display units.

This is a mould into which Efacec, distinctly, and happily, does not fit.

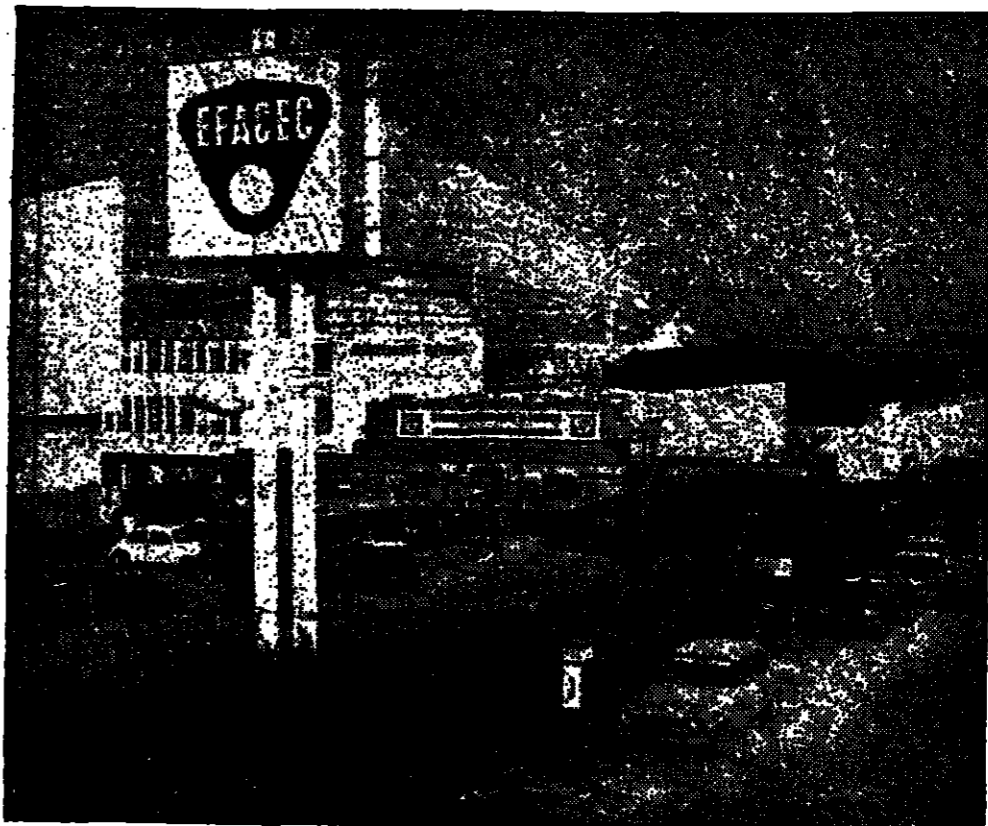
Throughout this decade, the company has been set on a determined course to upgrade its various plants outside Oporto, and in the last year completed a three-year investment programme costing Es 1.75bn (€2.2m), making it the first robotised plant of its type in Portugal. This upgrading has centred on purchase of numerically controlled machine tools, robots and visual display units.

The company is nothing if not sanguine about its sales prospects. It notes that the Portuguese market for its equipment remains weak and that the battle for domestic sales will remain uphill in the short term.

It has an advantage, though, in that it is the country's main supplier for its range of equipment, owing to its low labour costs—average salaries for its 3,200 employees is an equivalent of £200 per month, though its 1985 payroll of Es 8.6bn will be higher this year.

It is for this reason that it is pushing hard, against stiff competition from such companies as Asea of Sweden, BBC of Switzerland and Siemens of West Germany, to win export orders.

Sales last year reached a value of Es 10.8bn, against Es 8.6bn the year before. Despite characteristic Portuguese pessimism which pervades all sectors of the post-1974 revolutionary economy, this



Headquarters of Efacec, the Oporto-based electric motor, switchgear and transformer manufacturer

represents a steady growth from sales of just Es 2.2bn in 1973. Net profits last year stood at Es 280m, compared with Es 301m the year before.

Exports sales, however, have been slowly on the increase, and last year were worth Es 1.3bn, or just under 10 per cent of total sales. The company forecasts more export orders in the future, particularly from neighbouring Spain, where Portuguese price competitiveness will have an advantage over more costly goods, particularly in the electric motors and small transformers sector, over other European competitors.

Mr Rui Gilberto Sabino Marques, Efacec's managing director, said he would like to see exports account for 25 per cent of turnover by the end of the decade.

He admits this target may be difficult to achieve, given that Portugal's "natural" export markets—its former African colonies of Angola, Mozambique,

Saõ Tome, Guinea-Bissau, among them—are all in a parlous state of health. The country hopes to capitalise on World Bank resources to supply these markets but is not counting on any EEC forms of export finance.

In addition, Portugal's own banking system remains nationalised and state-funding from its export credit agency is hard to come by.

Efacec has, however, turned up trumps in a few export deals. Several years ago it exported a large transformer—not one of its normally exportable products—to the Irish Electricity Board. Countertrade was the basis for the deal: a shortage of salt cod—the main ingredient in Portugal's national dish, bacalhau—was remedied by the Irish who had these in abundance. The two countries' needs were complementary. Efacec ultimately was paid cash for its transformer, and the country's restaurateurs and

shopkeepers were able to meet the needs of their customers.

Modernisation, then, is the key to the future. Efacec has invested in other high technology equipment, such as the expansion of its computer-aided design (Cad) capability.

Through attrition—layoffs are a virtual impossibility in Portuguese industry—the company has also been able to reduce its labour force to 3,200 at the end of last year from 3,900 in 1973.

Modernisation itself costs money, and the company, at an extraordinary board meeting last July, agreed on a plan to raise its share capital from Es 1bn to Es 1.5bn, though a public share offering now being put together by a syndicate of six Portuguese banks and which will eventually be available for the trading on the recently revived Lisbon and Oporto stock exchanges.

Frank Gray

The North

Confidence soars in the region

ON TOP of a landmark column in Oporto's Avenida Boavista, one of the most rampant British lions ever cast in bronze stands ferociously over a mangled and very dead French eagle.

The column, completed at the end of the 1898-99 war, is meant to commemorate the Duke of Wellington's liberation of northern Portugal from French armies during the Peninsular War against Napoleon 175 years ago.

Oporto is the home of many of Portugal's private-sector industries, and for many years local businessmen have identified themselves with the lion, while likening the eagle to wastrel and profligate politicians and bureaucrats in the capital, Lisbon, 200 miles to the south.

Despite the lack of north-south understanding, an upturn in Portugal's economic fortunes and its relatively smooth entry into the European Economic Community last January are helping to soften these antipathies for the first time in many years.

Businessmen are encouraged by the fall in the inflation rate to 11.5 per cent, despite the introduction of an 8 to 16 per cent value added tax on EEC entry. This is a particular source of renewed confidence since the Government was forecasting a 14 per cent inflation rate and it compares with the rates of 25-30 per cent that prevailed over the decade.

Interest rates also have fallen from 30 per cent a year ago to 20 per cent and are likely to fall further.

New cars, not only the small Renaults assembled in a factory south of Oporto but expensive imports mainly from West Germany, are becoming more numerous on Oporto streets. Indeed, at the Edifício Aziz along the Avenida

Boavista, a spanking new Jaguar-Daimler showroom has opened in recent months, the dealership having been closed since 1974, the first year of the Portuguese Revolution and the overnight collapse of the country's empire in Africa.

Many of the city's better restaurants now require reservations—unheard of even a year ago—and Oporto has been graced by the recent opening of two new hotels, the Sheraton and the Meridien. Both of them are claiming a high volume of business bookings this winter, many from Spaniards seeking to boost trade and investment opportunities.

The US consulate in Oporto says that tourist visa applications from middle-class Portuguese have increased sharply in the past year, indicating a shift away from people who simply want to emigrate to the US to those who want and, indeed, can afford, to visit there.

The city's savings banks are understood to be enjoying a rare surge in deposits and have been told unofficially by their head offices in Lisbon to not ask "too many questions" about the source of the deposits. It suggests that a lot of the money that moved offshore during the revolution—even to neighbouring Spanish cities such as Vigo—is beginning to return.

Emigrants' remittances, vital to the country's balance of payments, have held steady after a decline in the early 1980s. Last year they totalled \$2.1bn. "It is as if people are beginning to believe in money once again," said Mr Rui Gilberto Sabino Marques, managing director of Efacec, the electric motor, switchgear and transformer manufacturer, which has just completed an Es 1.75bn (€2.2m) modernisation programme.

Oporto's business leaders, having weathered many storms over the years— all blowing from the south," said one—are naturally cautious about trumpeting a new era of prosperity for the north.

Wisely so, for underlying the inherent good health of such companies as Texa, Instrum, Grundig, Renault, Agfa and Efacec, is the dubious condition of hundreds, indeed thousands, of small labour-intensive companies now under pressure to pay higher wages and accept efficiency of new technology.

Mr Henry Thilo, head of the Oporto Industrial Association, believes that the time has come for a major restructuring of such companies. "We can no longer put off the dictates of the marketplace," he said.

Mr Thilo is himself a textile manufacturer, owner of one of the largest of some 1,700 textile companies engaged in exporting.

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Mr Thilo is himself a textile manufacturer, owner of one of the largest of some 1,700 textile companies engaged in exporting.

Last year the industry made some \$2bn in export revenues or about 35 per cent of all export earnings.

It is confident the company can improve its textile products and says that the challenge is to compete successfully with Asian exports to Europe in quality rather than on price—an asset over which Portugal no longer has full control.

There is not a single enterprise that does not complain about Portugal's restrictive labour lay-off laws, which make redundancy through anything but attrition almost an impossibility. There is an underlying confidence that these laws will be changed, but it is accepted that this will not happen until social benefits are themselves improved. There is no short-term solution to the problem.

The challenge to improve Portuguese products has not been lost on one of the north's most famous wine producers, which produces the country's most famous wine, Mateus Rosé. Some 90 per cent of its wine goes to 125 overseas markets and, in total, 3.5m cases are sold each year.

Its problem is that its trademark wine is beginning to lose sales appeal to the pétillant white wines that come from the Minho region of northern Portugal, the famous vinho verde ("green wine").

Sogrape is becoming a big producer of vinho verde—but so are dozens of other concerns, most producing to inconsistent standards. Sogrape would like to see the Minho become a demarcated region, thereby confirming the exclusivity of a Portuguese product.

It is moving to buy up vineyards in the Barcelos area and there create its own chateau-style vinho verde that will give it the exclusivity it needs to compete in the better wine markets abroad.

The company is also seeking to diversify its activities and has invested in the construction industry and in cattle farms, says Mr Fernando Guedes, the chief executive. Its most important role is as a founder member in the last two years of the new Portuguese Investment Bank, one of the first private-sector banks to be set up since the bank nationalisations which followed the Revolution.

It is the banking sector that provides the key to the health of northern industries. In 1984 legislation was introduced to approve the establishment of private banks and permit the entry of more foreign banks. But to protect the domestic banks—there are nine, reduced from 22 in 1974—the minimum capital required for foreign and private banks was boosted last June to Es 2.5bn from Es 1.5bn in 1984.

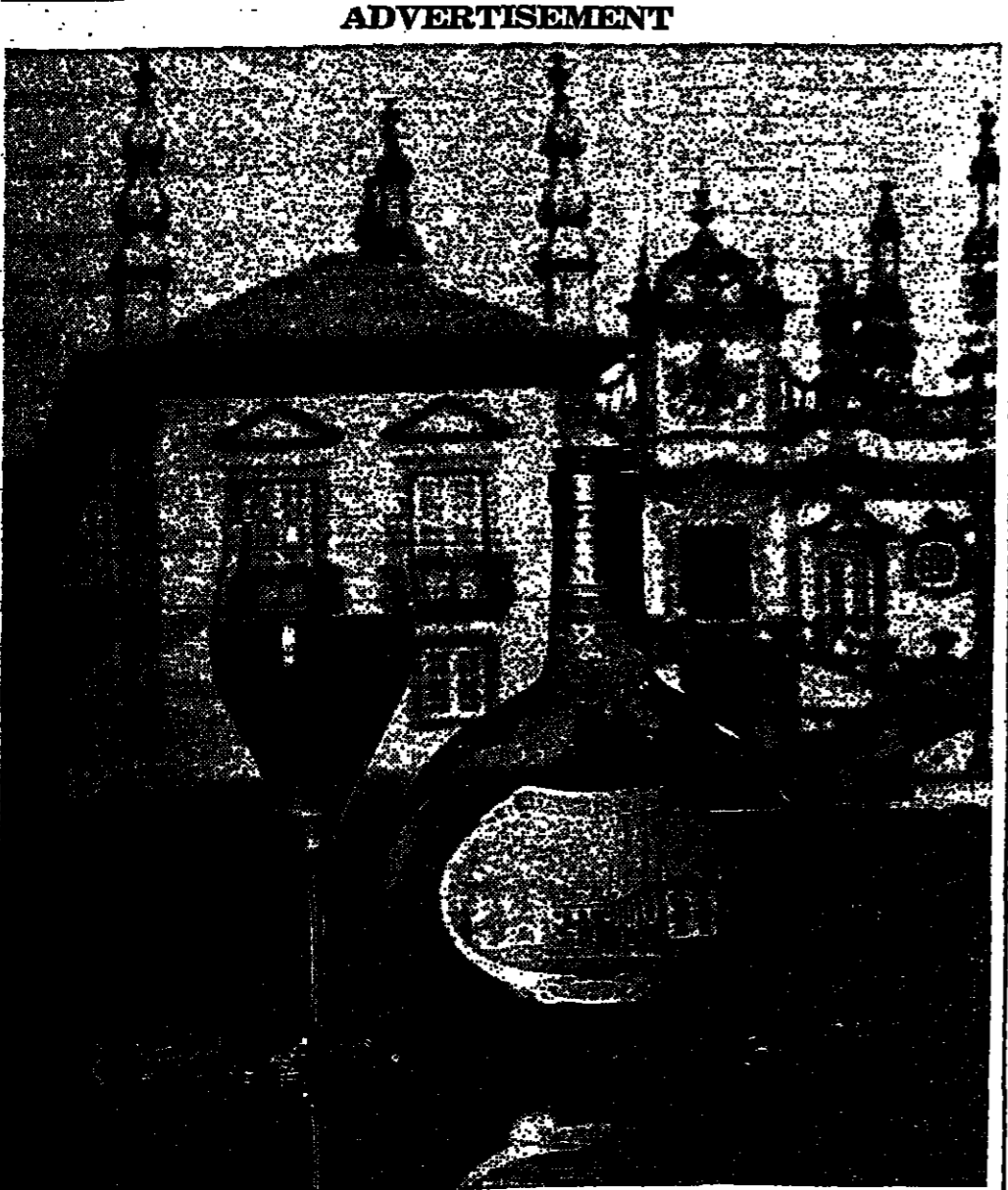
The Finance Ministry also placed a limit on the interest offered on deposits so as to stem any flood of funds from state banks—continually saddled by bad debts due largely to state enterprises—to the institutions.

But the reduction of interest rates and inflation, and the spur, however slight, of foreign and private sector competition are beginning to make the nationalised banks feel the pinch.

In Oporto, Manufacturers Hanover and Citibank of the US have either set up or are about to start up branches and taking and lending institutions. Lloyds of the UK has been long-established while Barclays of the UK is set to operate. So is Banque Nationale de Paris.

All this is good news to big companies seeking loans and export credits. For years concerns such as Soares de Costa, the largest building contractor, have been hampered by tight credit and the slowness of government contractors to pay.

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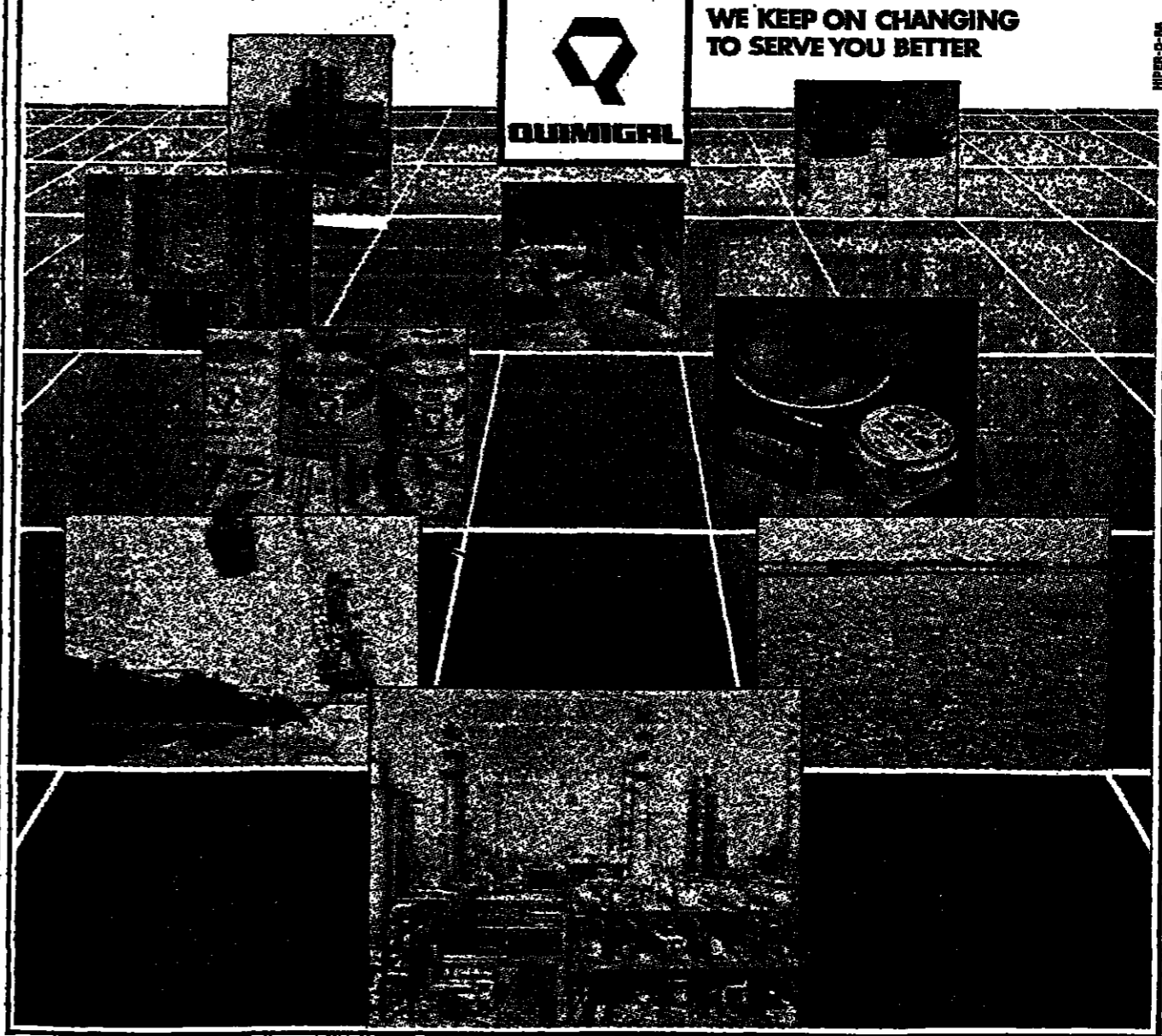
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Entry to EEC brings expansion

WHEN YOU produce an exclusive product like port wine, boost its exposure through an advertising campaign, attract young consumers with dry and sweet white variations of what is normally a tawny or ruby coloured wine, then entry into the European Community doesn't make a lot of difference. Of course, none of Portugal's several dozen producers located in Vila Nova de Gaia, outside the historic northern city of Oporto is complaining. EEC entry has meant an easing of duties within the Community and has led to modification of prices within the 12-nation grouping.

How much this mini-incentive has lifted sales, none can say, but the industry is banking in what looks like a 6 per cent sales boost this year compared with last year and nearly an 11 per cent rise in sales to the Community, not counting Portugal itself where sales are rising several percentage points because of the continuing rise in tourism.

In volume terms, the industry has sold some 437,400 hectolitres to its Community partners in the first nine months of this year, compared with 391,700 for the corresponding nine months of the corresponding nine months of 1985, a total of 626,900 hectolitres.

The Community takes 94 per cent of all port wine sales, and worldwide these totalled 662,400 hectolitres last year, a figure that surely will rise despite the sudden disappearance of the Soviet market.

Therein lies a tale: during Portugal's "red," as opposed to tawny period, after the Revolution of 1974, the Lisbon Government struck a countertrade deal with the Soviet Union, which opened the Russian market to port in exchange for Portuguese fittings of Soviet oil—Portugal produces no oil of its own.

With the oil glut and the corresponding fall in oil prices, Portugal is lifting little Soviet oil and has seen its 20,000 annual hectolitre sales disappear though a modest amount will still go to Czechoslovakia.

That setback notwithstanding, the industry is poised for expansion. While port wine is produced from the oldest demarcated region, and grape planting and harvesting is largely dominated by traditional labour-intensive methods on the rocky slopes of the Douro Valley, the industry has moved drastically in recent years to modernise its packaging.

In effect, many of the major producers have moved more into bottling of port, so that a comparatively small percentage is actually shipped in barrels. Last year, 490,318 hectolitres were shipped in bottles compared with 144,278 in barrels, as against 334,706 in bottles in 1981, compared with 211,722 in barrels.

The Symington family, which operates under a range of names, the best known of which is Dow's, recently opened a large bottling plant on a new property in Vila Nova de Gaia. New types are also entering the market, boosting the attrac-

Frank Gray

Crucial changes taking place

NEVER BEFORE has so much printer's ink been devoted to the relationship between Portugal and Spain. This should be no cause for surprise, because whatever was previously written about the subject was inevitably more ink than substance.

For Portugal, psychologically barricaded behind one of Europe's oldest frontiers, emerging commercial and other ties with Spain are the biggest single change arising out of its EEC membership. Before entry, trade was already more open with the rest of Europe than with Spain. Intra-Iberian commerce came under a special annex of Spain's special agreement with EFTA, of which Portugal was then a member.

The frontier has not only been one of tariffs, obstructive paperwork and backward communications but also one of long-rooted distrust on the Portuguese side (and to some extent on the Spanish) and ignorance about each other.

While modern Spain has outdistanced its neighbour in dynamism and industrial wealth, Portugal has preferred to go on pretending that for all practical purposes Spain does not exist.

This has now changed dramatically. In the Community, Portugal's biggest worries lie just over the frontier, and so do some of its biggest opportunities.

Since they joined the EEC at the beginning of this year, businessmen in both countries have been raising the alarm about invasion from the other.

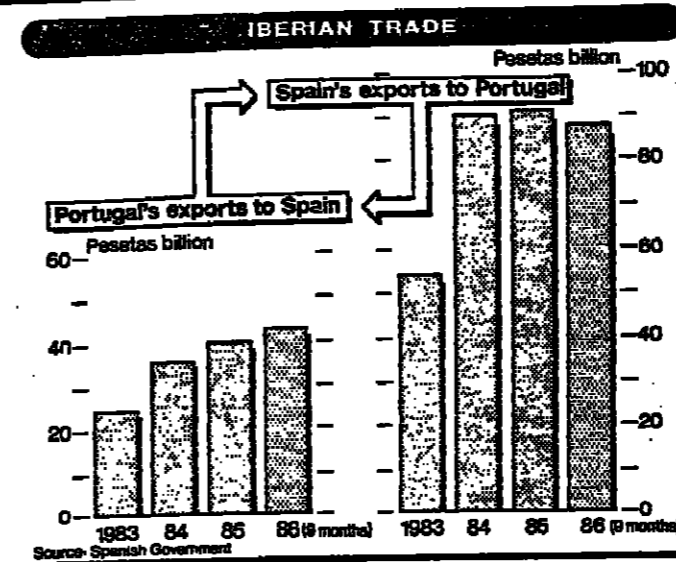
The bilateral agreement between Spain and Portugal for their co-existence as new members with a separate pact on customs, agriculture and fisheries — sets up an effectively free trade zone. The tariffs affecting Spain's trade in both directions with the rest of the EEC during the first seven years are lifted for its trade with Portugal.

Only in some especially vulnerable sectors will Spain and Portugal continue to apply transitional quotas and tariffs to each other.

In the first nine months, Spain's sales to Portugal rose in peseta terms by 43 per cent, whereas Portugal's exports to Spain rose by 52 per cent. With Spain maintaining a two-to-one advantage, Portugal's deficit started widening again after narrowing last year.

While Spanish expansion tends to eclipse, in Portuguese minds, the growth in the other

Relations with Spain



direction, crucial changes are taking place.

The average value of Spain's exports has fallen: more of them now are raw materials, which Portugal previously bought elsewhere. By contrast, the average value of Portuguese goods going to Spain has increased by half and more of them are manufactured products.

Portugal's prospects of hitting into the deficit have increased since an EEC-imposed compromise went into force last month on the one main point the two countries failed to resolve in their bilateral agreement: the definition of what can be sold as "made in Portugal."

After lengthy argument and widespread fears in Spain about EEC companies by-passing transition arrangements and using Portugal as a backdoor into its market, the Spanish did not get the protection they wanted.

The European Commission set minimum levels for Portuguese content of between 25 and 40 per cent of added value — falling later in most cases for ferrous product groups, including machinery and electronic goods, provided that most of the non-Portuguese content was from the EEC. This compares with minimum levels of 50 to 70 per cent in force before the two countries' entry.

Although Madrid plays down the risk of Portuguese industries springing up overnight to exploit the advantage, Spanish industrialists are worried about having an economic "Trojan Horse" on their doorstep.

The first months of membership produced recriminations on both sides, with the Portuguese complaining of obstacles against export items ranging from business licences.

But for Mr Fernando Santos Martins, Portugal's industry minister, the problems have been insignificant. "It has gone much better than any of us expected," he says.

An annual summit in October between the two Prime Ministers, Mr Anibal Cavaco Silva and Mr Felipe Gonzalez, succeeded in producing an aura of normality — and also in avoid-

ing the subject of fish, which has been a prime source of friction in the past.

Conforming to tradition, the two spoke to each other slowly, each in his own language. Mr Gonzalez pointed out that being together in the EEC was "the first time that Spain and Portugal share part of their destiny."

Transport links and the frontier zones — in both countries, poor and neglected — will feel the benefits of EEC funds. Symbolising new found ties, a bridge is due to be built across the Guadiana River which separates the two countries in the south and a new one across the Minho in the north.

Spanish businessmen now fill the hotels in Lisbon and Oporto and numerous investments are expected to be made. Portuguese companies, are also starting to think in terms of Spanish ventures.

But Portuguese suspicion about any kind of "Iberian axis" — in which an ambitious Spain would play the dominant role — lies deep. Two Spanish banks have been waiting for approval to open branches in Portugal, but the prospect arouses fear about the business power they might bring with them. This, it is argued, would not be compensated by having Portuguese banks open offices in Spain.

What is hardest for the ordinary Portuguese to swallow is the switch in relative prosperity that has taken place in the past 40 years. In 1945, when Spain was still recovering from its Civil War, Portugal's per capita income was twice as high. To-day, Portugal's is a similar ratio applies to other criteria such as energy consumption or the number of telephones. A Portuguese policeman receives one-third of the salary of his Spanish counterpart.

The kind of resentment Spain's relative wealth and size creates is expressed in a recent article in a Lisbon newspaper complaining about the amount of Portuguese sea-food being sent to the Spanish market. "Spanish make us go hungry for shell-fish," ran the headline.

David White

A successful change of gear

CONTINUED FROM PAGE ONE

ible conquests of the working class, a new hang like a straitjacket around the neck of the Portuguese economy.

Companies in the non-financial public sector account for more than half the foreign debt — and debt is not their only problem. The EDP, electric utility, Portugal's second largest company, not only owed Esc 737bn (\$3.46bn) at the end of last year but was in its turn owed Esc 231bn — equivalent to nine months' turnover — by clients and local authorities who had fallen behind in their payments.

One of this Government's first steps towards a clean-out of the company was to give it authority to claim directly. "Nobody took it seriously," says Mr Santos Martins — until it cut off two big industrial clients earlier this month.

Some 18 state-owned industrial companies lost Esc 52bn last year on turnover of Esc 811bn. The state is condemned to keep them for the time being, since privatisation is ruled out until after the next review of the constitution, due late next year. Government hopes of finding other legal means to dispense with lame ducks were disappointed when parliament overruled a decree to wind down the CNP petrochemical complex (1985 losses Esc 33.6bn, equivalent to \$167,000 per employee).

Some, such as energy companies, are destined to remain in the state sector, but the Government envisages selling off others (among other things, the Portuguese state owns two breweries) when the time comes or when they are fit for sale. The ministry is taking a case-by-case approach to their problems.

The Quimigal chemical conglomerate is being reorganised in smaller units in readiness for privatisation. The Petrol oil company is to be prepared for the gradual dismantling of protectionism. The Setenave shipyards, according to Mr Santos Martins, need to drop their shipbuilding side altogether — very modern facili-

Imports and Exports

	Imports Esc (m)	Exports Esc (m)
1985:		
January	108,980	74,560
February	108,900	76,410
March	708,900	76,410
April	95,010	80,670
May	117,460	82,220
June	168,290	76,590
July	188,730	80,660
August	108,580	80,980
September	110,640	84,530
October	105,800	80,980
November	112,330	81,450
December	114,670	85,420
1986:		
January	106,710	81,030
February	104,030	87,740
March	102,690	71,580
April	110,980	86,260
May	181,190	82,450
June	183,320	84,970

ties to make a product that cannot be sold — leaving just their ship repair business.

Since this means using half the 4,500 jobs, his idea is to gain time by keeping the yards occupied up to 1990, with the hope that closure will then be less traumatic.

However, the trouble with industry ministry plans is that the industry ministry has traditionally had little weight in Portugal — one of the reasons for the lack of clear strategies up to now. The proof of the pudding is still awaited.

Portugal is meanwhile beginning to struggle out of the tentacles of its infamous bureaucracy. For foreign investors, often put off by it, the procedural obstacle-course has largely gone. In normal cases where companies are not negotiating special incentive packages, officialdom is no longer required by the new rules to say "yes" but to say "no." Otherwise, the project goes through automatically after two months.

Grounds for refusal are wider for non-EEC applicants than for EEC companies, but Ms Raquel Ferreira, the new head of the Foreign Investment Institute, says that Portugal "will use this kind of facility with extreme moderation." Foreign companies are allowed in on the same basis

Industrial output

	(% increase per annum)	1985 1981-85 (average)
Textiles	12.0	3.5
Food and drink	-0.7	-0.5
Paper and board	15.6	7.5
Metals	-3.0	0.8
Chemicals	7.5	3.0
Engineering	-0.5	-2.0
Electrical	2.0	2.2
Transport equipment	-0.5	-0.8
Total industrial production	4.1	2.1

Source: Eurostat

as Portuguese private companies, with state-protective sectors barred (such as electricity, gas, communications and public transport) and some others (such as arms and oil refining) subject to restrictions.

Up to 1990, however, investors still need permission for large-scale capital imports. Approval is also required for property purchases.

Cutting of red tape is also under way in banking and in the state sector, but the power provided by rubber-stamps and signatures is not easily relinquished. Statistics are still agonisingly slow, and Portugal is having some difficulty coming to terms with the workings of the EEC. There are not enough people in key jobs with a real knowledge of the Community.

Oddities remain, and some new ones emerge (it would require another article to explain how, in its first year in the Common Market, Portugal comes to be importing wheat from Saudi Arabia). The country will take time to settle into EEC habits.

But the climate has improved distinctly. After their long wait at the EEC's door, not ready to believe in entry until it happened, the Portuguese are now getting down to business.

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National Portrait Gallery/Roy Strong

A monarch grows up

I suppose that I must take the blame for the National Portrait Gallery's obsession with royal portraits. Nearly 20 years ago the chairman, Lord Kenyon, on hearing that I had been asked to lunch at Buckingham Palace...

near the door laden with picture books and biographies of members of the royal family. I was struck by the quality of the cookery and gardening books, now rank as bestsellers.

absorbing as they confronted the problem of depicting a female heir to the throne. Her future would probably have been an aristocratic marriage and so she is recorded in terms of child society portraits as a pretty girl in a muslin dress with a basket of flowers or a pet dog.



Michael Leonard's portrait of The Queen, 1985-6

family to play. There is no doubt that Anniog hit on something in 1984 portraying the Queen almost in silhouette against a distant landscape, a formula derived from Piero della Francesca's portrait of Battista Sforza.

ing as she gets older. It is no longer possible to impose a false film star glamour on a monarch whose face is now lined and whose hair is fast being allowed to whiten. Two portraits stand out that catch the humour and gritty character of the sitter.

The Women/Old Vic

Michael Coveney

There is something magnificent and foolish about reviving Clara Boothe Luce's 1938 Broadway comedy at the Old Vic. Nineteen British actresses struggling with New York accents, recalcitrant wigs and a text of acidulous bitchiness...

the genuine cutting article, is not in her repertoire. Others warm to the task more naturally, notably Fatti Love as a tyrannical gymnastress (doubled with one of the school) and Miss Foster as a second regular of the maternity ward, tongue-lashing a strop nurse: "Unless you've had peritonitis or quintuplets they think you've had a picnic."

Salomon Orchestra/St John's, Smith Square

Richard Fairman

Opportunities for young singers to try out their Wagner in public do not come round very often. The first act of Die Walküre is an ideal vehicle, especially in a concert performance, and that is what the Salomon Orchestra did on Tuesday to the new generation of British Wagnerians (or hopefuls), best known for their work with the English National Opera.

had been surely grasped. Where weaknesses remain, they are in the purely vocal department. Matheson-Bruce has a very bright timbre for a Heldentenor. At times, if the intensity is relaxed, the tone can seem periodically shallow or intonation be endangered, as on all those repeated E flats at the beginning of "Winterstürme".

to music and singing to character (not to mention convincing German vowels). "Der Manner Sippe" seemed particularly flat. The Hunting of the Hound sounded quite massive in these cavernous surroundings.

The Great Hunger/Almeida Theatre

Martin Hoyle

Dublin's Abbey Theatre has extended its tour to Islington. It has already been seen at Edinburgh and favourably noticed by Michael Coveney on these pages.

On Browne Casson's set (furrowed soil, a corrugated sky, a gate), two draped shapes are constants. One contains the Host—the priest displays the chalice with the wrist-baring flourish of a conjuror—and the other is unwrapped to reveal a lower-case title comes, I am told, from Gertrude Stein, and its relevance is hard to comprehend. What we see are four brightly coloured panels by David Buckland of black figures dispersing themselves amid splashes of pigment against which six men and three women race in spurts of hectic energy, while a blatant minimalist score by Michael Nyman grids inexorably on.

an almost masturbatory intensity. His face is more mobile than life, his voice more a chant than speech, in keeping with the director Patrick Mason's manipulation of these sad puppets, tumbling with frustrated energy.

Solti/Festival Hall

Dominic Gill

A few days ago on this page Max Loppert was reminded, by a particularly fine orchestral and showmanship there is on the South Bank, and how little genuinely intelligent musical direction. Tuesday's London Philharmonic, conducted by Claudio Solti, did not similarly uplift the spirits, and served only to remind us that intelligent direction (for whatever other qualities Solti may conceivably lack, it is not that) is no guarantee of success.

on the way, but with tolerable crispness. The first movement is a perfectly respectable achievement; but Solti's next achievement was much odder—to turn Mahler's Fifth into a Symphony of Winds. From first to last the effect was like that of those open-air concerts I remember at Kenwood, overwhelmed and finally sunk by an acoustic which allowed no sound to reach the audience except the relentless baying of the brass.

string sonority were faintly wafted. The LPO's strings these days are not in any case its strongest asset, but in this symphony they seemed to be playing in a trance—in the scherzo their sound (a rare-able new Mahlerian cast) positively eerie, like an off-stage string band. They stood alone in the adagio; but the tone was thin, dull and scratchy. By the finale, where the wind really should predominate, our ears had become so accustomed to the imbalance that the elements of surprise were lost. A great cry of approval went up from the audience at the end, which mystified me almost as much as the performance itself.

and do they do/Sadler's Wells

Clement Crisp

London Contemporary Dance Theatre's second programme, unveiled on Tuesday, builds through three repertory works to a creation by Siobhan Davies. By an odd quirk of circumstance, it seems as if this newly, one do they do, unites elements from two repertory items in the evening, in racing terms it is by Rainbow Bandit from the former come the bold primary colours of its costumes (though Miss Davies' cast seems dreadfully outfitted when compared with the elegant uniforms of the Richard Alston piece), and certain post-Cunningham poses. From the latter we recognise the constant

dashing about the stage, a purposeless activity for the sake of activity, which makes the operatic section of Robert North's Songs and Dances so exhausting to watch, and Miss Davies' dances appear so relentless.

Salerom/Susan Moore

Rodney Milnes

Pray do not expect, on one of these occasions when I am let out of the cage marked "opera," a detached or balanced account of the LSO's Barbican concert on Tuesday, the central part of which was Mozart's B-flat piano concerto K. 458 played by Rudolf Serkin. He is one of the great musicians of our century, and in his time has worked with most of the others. At 83 he is a legend of the most lovable and treasurable sort.

notes, phrasing of unanalysable eloquence. All adds up to a monument to the art of understatement, an art in desperately short supply nowadays.

Arts Guide

November 21-27

BRUSSELS: Ingres and Delacroix - Drawings and Watercolours - Palais des Beaux Arts. Ends Dec 21.
CHINA: Peking Opera - The Transitional Period. Musée Royal d'Art et d'Histoire. Ends Dec 14.
GERMANY: Kunsthalle Bonn - Drawings and Watercolours by Hans Baldung Grien. Ends March 15.
ITALY: Museo Nazionale delle Arti e Tradizioni Popolari (Piazza Marconi 8, curv. "Frescos Ornamenta") - Large collection of folk art from all over Italy, dating from the turn of the century, illustrated with charming photographs of heavily bearded countrymen. Until Nov 30.
FRANCE: Palazzo Medici-Riccardi - Masterpieces of German Expressionism (1895-1920). Works from private and public collections give a history of what has become a highly fashionable movement with works by Kandinsky, Klee, Schiele, Nolde, and the so-called Die Brücke group. Ends Nov 30.
SPAIN: Museo de Arte Reina Sofía - Spanish Cubist sculpture consisting of 130 drawings and 70 sculptures by Pablo Picasso. Ends March 15.
NETHERLANDS: Amsterdam Historical Museum - A collection of 19th-century French drawings and watercolours providing a cross-section of the styles and tastes of the period, from the generation of the Napoleonic legend to exotic Orientalism and the Italian picture. Ends Jan 4.
WASHINGTON: National Gallery - Renaissance sculpture from the Kunsthistorisches Museum includes work by Bertoldo di Giovanni, Andrea Briosco, and Alessandro Vittoria. Ends Nov 30.
CHICAGO: Chicago Historical Society - Louis Sullivan, a seminal figure in American architecture, is celebrated in an exhibit in the city he made architecturally famous with newly made models of his buildings along with drawings, sketches and building fragments emphasising his use of ornament. Ends Dec 31.
TOKYO: Tokyo Museum - A collection of 10 oil paintings, part of the Matsuzaka collection. National Museum of Western Art, Ueno Park, one of Tokyo's few large parks.

Paris: Musée de la Ville de Paris - Exposition de la sculpture française de 1870 à 1900. The retrospective consists of 116 paintings, 50 watercolours, nearly as many drawings, some collages and tapestries and shows Estève's development, influenced at first by Cézanne and fascinated by Cosmme, he continues obstinately on his own solitary road until he achieves an equilibrium between a rigorous composition and an explosion of colour. Grand Palais, Closed Tue, Ends Jan 12 (4252 0024).
New York: Metropolitan Museum - 90 paintings from the end of Van Gogh's life are the focus of this second of a two-part retrospective of the Post-Impressionist painter. The exhibition is divided into three sections: Van Gogh's early work, his mature work, and his final years. Grand Central, Closed Tue, Ends Jan 12 (4252 0024).
London: Tate Gallery - The exhibition consists of 116 paintings, 50 watercolours, nearly as many drawings, some collages and tapestries and shows Estève's development, influenced at first by Cézanne and fascinated by Cosmme, he continues obstinately on his own solitary road until he achieves an equilibrium between a rigorous composition and an explosion of colour. Grand Palais, Closed Tue, Ends Jan 12 (4252 0024).

much-coveted stay in Rome for the laureates from 1777 to 1883. The public subjects from mythology or the Bible, the noble sentiments, melodramatic gestures and perfect workmanship crowded in the prestigious yearly competition provide a unique panorama of French academic art. Soixante Nationale des Beaux Arts, 11 Quai Malaquais, closed Tue, ends Dec 14 (4230 5457).
Paris: Musée de la Ville de Paris - Exposition de la sculpture française de 1870 à 1900. The retrospective consists of 116 paintings, 50 watercolours, nearly as many drawings, some collages and tapestries and shows Estève's development, influenced at first by Cézanne and fascinated by Cosmme, he continues obstinately on his own solitary road until he achieves an equilibrium between a rigorous composition and an explosion of colour. Grand Palais, Closed Tue, Ends Jan 12 (4252 0024).

Several national museums and Tokyo's main concert hall (Tokyo Bunka Kaikan) are in the vicinity. A day's museum-hopping can be pleasantly divided by refreshments at one of the rock restaurants. Ends Dec 14, Closed Mon.
NETHERLANDS: Amsterdam Historical Museum - A collection of 19th-century French drawings and watercolours providing a cross-section of the styles and tastes of the period, from the generation of the Napoleonic legend to exotic Orientalism and the Italian picture. Ends Jan 4.
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Maria Aitken in 'The Women'

Serkin, Abbado/Barbican Hall

Rodney Milnes

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notes, phrasing of unanalysable eloquence. All adds up to a monument to the art of understatement, an art in desperately short supply nowadays.

'Hope' sets new record

G. F. Watts' symbolist masterpiece Hope, a version of which the artist presented to an adoring nation in 1897, is the best known work of the painter most feted by the Victorian public. Yesterday at Sotheby's the first finished version, varying slightly from that in the Tate and in perfect condition, set a new auction record for any Victorian picture by selling for £289,000. Its purchaser, dealer Peter Nahum, described it as "one of the great pictures of the 19th century."

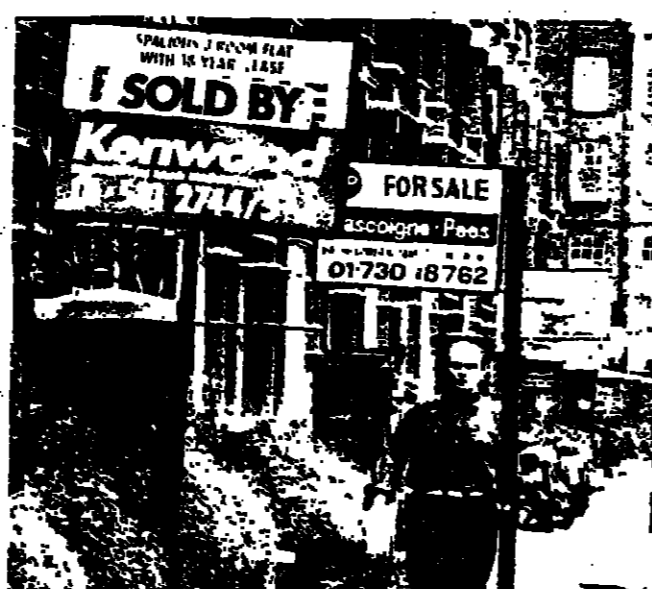
Two Pre-Raphaelite landscapes set record prices for the artists. Ford Madox Brown's Spaulding of 1858, a circular, minutely observed country scene only 13 1/2 inches in diameter, doubled its estimate by selling for £126,500. In contrast, John William Inchbold's Mid Spring, once in the possession of Lady Miliash, and described by The Athenaeum in 1856 as a "blue stream of hayricks and light leafy foliage," looked a bargain, selling albeit over the estimate for £24,200. Pre-Raphaelite landscapes, only really produced for 10 years between 1855 and 1865, are also rare sights on the market. Albert Maitland's Benares, changing hands at £33,000, joined them as another auction record for the artist. It went to London dealer Chris Beecher.

ECONOMIC VIEWPOINT

The great housing barrier

By Samuel Brittan

THERE IS one cause of unemployment which rivals excessive pay settlements in importance and indeed contributes to these settlements. This is the scandalous state of the housing market. High and rising house prices together with the extreme difficulty of obtaining rented accommodation affect unemployment by two separate routes: 1. They make it prohibitively expensive for many workers to move off the dole in the North to jobs in the South East. My article in The Future of Work (July 24) showed that a person on average male earnings would have to pay nearly half his real earnings to service a 90 per cent mortgage on a house in the South East costing £100,000. 2. The difficulty of attracting many kinds of workers to the South East stimulates wage inflation in the South East and leads governments to apply the economic brakes when output is growing only modestly and national unemployment is still 11 to 13 per cent. In the face of these pressures, the following policies are in force: 1. Mortgage interest relief; 2. Financial liberalisation; 3. A highly publicised tightening of Green Belt controls. It is not any one of these policies, but their interaction that does the most damage. Mortgage interest relief has existed for nearly a lifetime. But its effects on house prices are suddenly multiplied when offers of housing and easier loans on easier and easier conditions flood into every letter box. As someone who always insists on a "rational with a view" I am a natural supporter of Green Belts. But one would have to be born yesterday to believe that all of the Green Belts consist of the rustic scenery of Oxford and the Cotswolds. There are not many places of little scenic or amenity value. The opposition of south eastern Conservative activists to fresh development does not all stem from a love of rural vistas. In the very long run—say the next century—the present clampdown may divert development to the North and the inner cities. But in the mean-



time the alternatives of developing abroad or not extending capacity at all remain as options. A more common-sense policy could still be combined with assurances about "not concreting over" the whole of the South East. Unfortunately for mobility, the option of renting instead of buying is becoming steadily more difficult. Council houses are allocated on a waiting list system, and the stock of privately rented homes has dropped, under the influence of rent control, from 53 per cent of the total as recently as 1950 to 10.7 per cent in 1985. During approximately the same three decades, more homes have been built than households started. The crude figures show a shift from an apparent deficiency of 947,000 dwellings in 1950 to a rent surplus of 523,000 in 1981. While many dwellings stand empty, local authorities are having to house the homeless in bed and breakfast accommodation. Martin Ricketts, who reminds us of these facts in a new study Lets into Leases (Centre for Policy Studies, £4.00), compares the problem with Soviet factories surpassing their crude production targets while shortages of particular qualities and sizes of the product are common. "There is nothing inevitable about the decline of private renting, and there can be a property-owning market economy without universal home ownership. In West Germany privately rented accommodation accounts for nearly 60 per cent of the total. As Ricketts remarks: "There is nothing particularly sophisticated about owner-occupation, which is as likely to flourish in highly developed countries as in primitive and undeveloped as it is in an advanced economy." Bangladesh has the highest proportion of owner occupiers, with 90 per cent, and Switzerland the lowest, with 30 per cent. Ricketts's most important chapter establishes the desirability of tenure as an alternative to owner occupation. Available mortgage contracts are able to be repaid at the market rate even when the borrower is young and relatively poor. In countries with fewer rent restrictions people typi-

HOUSE PRICES

Table showing average price and increase over previous year for Greater London, SE England, Yorkshire area, and All UK (including N Ireland).

The problem with rent decontrol is that it would only increase the supply of rented housing if it were expected to last. Political unpopularity arises because sudden decontrol does leave existing tenants worse off. A scheme that could overcome opposition would have to avoid this distributional change and provide benefits quickly and preferably in marketable form. What then does Ricketts propose? I rubbed my eyes slightly. For it is, as he generously acknowledges, a proposal I made 10 years ago: that rights to rent-controlled property should be specified exactly and then made tradeable. Perhaps the hour has now come for this idea. The main difference is that—inspired by news stories of illegal trading in accommodation by council tenants in London's East End—my proposal related to council houses, while Ricketts's relates to private tenancies. But I do not see why rights to both kinds of tenancies should not be made tradeable. Of course, there are many details to be decided. Ricketts suggests that the property rights should generally be for five to 10 years, confined to unfurnished accommodation and to tenants who have been in occupation for a minimum period. Final decontrol would arrive as the leases ran out. But before that, a flourishing market in secondary letting would arise, either directly or through financial intermediaries. The reason why tradeable occupancy rights might amount to a very cheap lunch from a policy viewpoint is that a restriction is removed, a willing existing occupant and a willing secondary tenant agree to an exchange which is to the advan-

HOUSING STOCK

Table showing housing stock by tenure type (Private rented, Public rented, Owner-occupied) from 1950 to 1985.

German nuclear white elephant

By David Marsh in Bonn

WACKERSDORF might sound an unlikely name for a white elephant, but that is what West Germany's planned nuclear processing plant in eastern Bavaria could turn out to be. The factory is backed by big utilities and the Bonn government as a key and highly symbolic feature of the country's bid to increase its overall technological clout in the civilian use of nuclear energy. It is designed to come into operation by 1995, separating spent uranium fuel from nuclear plants into reusable uranium and plutonium. Whether or not this starting date will be met is just one of the many uncertainties overhanging the project. Wackersdorf has over the past year or so borne the brunt of the strong and sometimes violent German anti-nuclear movement. In addition, with the drastic international fall in value of the prospective plant's main product, plutonium, the DM 10bn project is now bedevilled by increasing economic as well as political difficulties. The Wackersdorf plan represents the most ambitious effort so far by West Germany to catch up with the nuclear know-how lead established since the war by the US, Britain and France. West Germany at present relies on France for nuclear reprocessing and dependence rankles. But by putting its eggs into the nuclear reprocessing basket West Germany may be about to commit a gigantic waste of resources. Planning for Wackersdorf appears still to be based on outdated nuclear power scenarios. In the mid-1970s, reprocessing plants were seen as a vital link in the chain under which first generation nuclear power stations would progressively feed plutonium-burning fast breeder reactors which can be operated to regenerate fresh-usable plutonium and were seen as opening the way to something akin to perpetual motion. Fast breeders would allow the West to cut down considerably dependence on imports of uranium, which under the heavy nuclear projections a decade ago would have grown to dangerously high proportions in the early years of the next century. Under the impact of the second oil crisis, much more efficient energy saving, the Three Mile Island and, now, Chernobyl accidents, the prospects have changed dramatically. It is difficult to believe now that in 1976 the French Atomic Energy Commission (CEA) was predicting that by 2005, fast breeders might be on stream around the world with a capacity of 800 gigawatts—representing 500 plants of the size of France's Superphenix breeder which went on stream this year. In fact, it can now be calculated with a fair amount of certainty that by 2005 only, at most, half a dozen, commercial fast breeders (Superphenix among them) will be in operation. The main outlet for reprocessing plants' production has simply vanished. The German nuclear engineers, behind Wackersdorf recognises this. They say that the plutonium (Superphenix among them) will be used not to fuel the non-existent fast breeders but to recycle back into first-generation plants—a route which the nuclear industry knows is costly and inefficient. A report from the OECD's Nuclear Energy Agency, grouping nuclear civil servants from the main industrialised countries, has recently stated that the cost of producing plutonium from reprocessing plants "is not offset by the value of the materials produced." The NEA has said direct disposal of spent nuclear fuel is more economic than reprocessing. The fundering basis of Wackersdorf has been seized on by the Opposition Social Democratic Party (SPD). SPD has drawn on past statements of some Right-wing German politicians to suggest that the government is pushing forward with Wackersdorf to keep open the option of building nuclear weapons. This is almost certainly nonsense, but has brought a new dimension into what is already a highly charged debate. Given the nagging economic doubts, the government and utilities might be well advised at the very least to postpone the Wackersdorf starting date for a few years and use the breathing space to direct more energy and money into direct disposal of spent nuclear fuel. There could be far better ways of spending DM 10bn.

No climbing the Chinese Walls

From Mr D. Short Sir, The Boesky and Collier affairs invite a simple solution. Let no one scale a Chinese Wall of the mergers and acquisitions and securities arms of a financial conglomerate are not allowed to pool their resources until the hours before the announcement of a bid, then there is precious little reason why they should be consulted. The idea that the head of securities or equivalent should be brought in at the very last moment to advise on price is massively absurd. The very notion reminds me of occasions when I have passed various houses in the company of a friend of mine, a surveyor with a leading building society, and idly asked him how much he thinks they are worth. "Oh, like ours is just not suitable for all these stations. Mrs Anne Barrett, 59, Hinxton Avenue, Cambridge. Considerable research is now being conducted into the feasibility of basic incomes throughout Europe, and the early signs are that they would encourage the growth of part-time jobs and new business start-ups: the two key growth areas in just about every west European economy. What we really need is a dynamic model of European economies so that we can assess the likely impact of basic incomes on the labour market—then we could judge whether we could afford them. It is agreed by nearly all researchers in this field that the most we could offer would be "partial" basic incomes, which people would need to top up through paid employment. Partial BIs would not offer an alternative to employment, as Mr Brittan suggests, they would need to go hand-in-hand with a redefinition of full employment away from "full-time employment for some" to "some employment for all." Peter Ashby, (Joint Chairman), Basic Income European Network, 79 Prince George Road, N16. Sir, W. E. Lee (November 4) highlighted the inadequacies of life company accounts from an investor's point of view. I agree that a more realistic valuation of liabilities noted in the balance sheet would be useful in assessing a company's value. This earnings approach—the added value in a trading year—is very complicated however, and still does not permit direct comparisons with companies using more conventional accounting methods. A simpler addition to the analyst's armoury is "asset value"—the difference between existing assets and liabilities on a realistic valuation basis plus the discounted value of profits likely to be earned on future business. A comparison of the "asset value" per share with the price gives a rough guide as to the cheapness or otherwise of a particular share. It is also possible to track the relationship between "asset value" and share price over a period. A supplementary use for a "realistic" valuation would be in assessing the financial strength and bonus potential of a life company. With "best advice" assuming a higher profile because of the financial services legislation and bonus

Letters to the Editor

dent might happen tomorrow or in a million years? If nuclear power stations are considered to be so safe, why is Sizewell B not being built in the middle of London or the Thames like Battersea Power Station? Because the USSR is such a vast country, when Chernobyl happened people from Kiev—50 miles away—were able to be evacuated to Moscow, some six hundred miles away. Whereabouts could we be evacuated if a similar accident happened here, at any of our nuclear power stations? My point is that a tiny island like ours is just not suitable for all these stations. Mrs Anne Barrett, 59, Hinxton Avenue, Cambridge. Sir, Recent correspondents writing about pensions seem to miss the essential nature of pension fund assets: that they represent the life savings of the members. And it is the purchasing power of such assets that is the death of the pensioner that is relevant. A pension that is not kept in line with inflation lacks the essential quality of certainty and represents theft of the contributors' savings. Professor Hannah is surely right in saying: "The law on both surpluses and deficits is an ass." How clever of the Government to introduce private equity pension plans; by this stroke it has nicely complicated the matter of allocating responsibility for maintaining the real savings of the contributors' life savings. Geoffrey Price, Savers' Union, 51, London Wall Buildings, London Wall EC2. Sir, Samuel Brittan is exceptionally persuasive when he argues the need for a new "moral legitimacy" for economic policies (November 20). And he is right to say that the option of basic incomes, or social dividend, would not come cheaply. He omits to say that the crucial factor determining whether we could afford basic incomes would be the extent to which they accelerate the process of employment-creation, and thereby extend the tax base.

Transferring a title

From Mr E. Best Sir, Rachel Waterhouse, chairman of the Council for Licensed Conveyancers (November 15) doth protest too much. The training of licensed conveyancers, like that of legal executives (not, as many imagine, members of the legal profession but solicitors' clerks who have taken certain examinations for a cut in these rates themselves. The latter stick out badly as internationally uncompetitive after the US tax reform. Even to achieve this modest reform will require a mighty battle against the strongly entrenched practices which reign in this field.

Untold Sids

From Miss S. Ross Sir, As it would happen my name is Sid (although I rather prefer the non-abbreviated version). I have been a resident of the UK for the past 13 years and welcomed my green application form for the British Gas Share Offer when it arrived this morning. Imagine my surprise when I learned from the prospectus that as a US person I am not eligible to subscribe in the UK as a long-standing customer of British Gas. Couldn't this point have been made clearer to potential US (and Canadian) investors? No doubt many others also wasted their time (and raised their hopes) in seeking a prospectus and application form as I did. They should not have bothered to tell this Sid. (Miss) Sidney Celia Ross, 18, Kensington Court Place, WA.

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FINANCIAL TIMES

Thursday November 27 1986

GROWTH
That's BTR

Chris Sherwell on UK attempts to stop publication of a former agent's memoirs

UK angers judge in spy case

THE BRITISH GOVERNMENT "is doing its damndest" to stop anyone getting near documents being sought in relation to its bid to suppress the memoirs of a former spy, an irritated Australian judge charged yesterday.

While remaining courteous and polite, Mr Justice Powell was unable to hide his deep puzzlement over the UK position. In a series of remarkable interventions during the eighth day of hearings in the New South Wales Supreme Court on Britain's application to prevent publication of former MI5 agent Peter Wright's book, the judge:

- criticized the British side for not raising the issue of "public interest immunity" sooner to avoid producing documents on a 1981 House of Commons statement by Mrs Margaret Thatcher, the British Prime Minister, and the Government view of previous publications about MI5, the counter-intelligence agency;
- said he found it offensive and hard to accept that the British Government could come to a court as a litigant and then say it could not get anywhere near the evidence;
- indicated strong distaste for the implicit British suggestion that the Australian courts might not be able to keep secrets contained in the documents;
- reminded the British Government that the relevant public interest in the case was the Australian public interest, which might not be



Mr Peter Wright: his book threatens British security, the Government claims

the same as the British - to which the UK responded by identifying the two as one;

- said the court was in effect being invited by the UK not only to butt into a British fight but to referee and decide it as well;
- still expressed difficulty understanding British worries over disclosure when previous publications by "outsiders" had revealed agents, informers, defectors and operations;
- suggested that justice could not be done unless the documents were made available, and intimated that if they were not, "it would be abundantly clear to everybody that the British Government... is doing its damndest in this case to stop anyone getting near these documents."

Perhaps most significantly, the judge asked numerous hypothetical questions suggesting that UK Government decisions in the past on whether to try to halt publications about MI5 might have depended on political considerations as much as national security.

Referring specifically to the publication in 1981 of Mr Chapman Pincher's book, *Theirs Trade is Treachery* - the first book to suggest that Sir Roger Hollis, a former head of MI5, was a Soviet agent - the judge wondered aloud if the British Government had really received advice not to stop publication.

This matter is important because it is part of the defence case that

authorised, thereby undermining the British case for suppressing publication of Mr Wright's memoirs.

As anticipated earlier this week, the government claimed "public interest immunity" in an attempt to avoid producing some of these documents.

An affidavit filed in support of the claim by Mr Christopher Malleby, deputy secretary of the British cabinet office, maintained that the documents contained information which was highly confidential.

Not only might the documents confirm the truth of matters previously unauthenticated, the affidavit stated, they would also reveal the names of officers in the MI 5 security and counter-espionage service, disclose details of its operations, identify sources of information, and disclose the identities of persons investigated.

According to the British side, the papers were so harmful to national and international security that the judge ought to decide the issue without even seeing them. If he insisted, the Government would let him see them but would appeal if he permitted them to be shown to the defence.

Intense legal argument ensued as the UK side urged Mr Justice Powell to make his judgment in light of the fact that Mr Wright's memoirs were different from other accounts carried because he was an "insider" who carried the stamp of authenticity.

Australian cattle baron heads for market

By Terry Povey in London

AUSTRALIA'S biggest cattle producer is coming to market - and not just with its 300,000 head of live-stock. Sherwin Pastoral, which runs its enormous herd over an area roughly equal to the size of Scotland, is seeking a listing through an offer for sale valuing it at A\$67m (US\$43m).

The glossy 124-page illustrated prospectus says the family-owned and run business spread across the Northern Territory and south-western Queensland wishes to repay debts built up through its aggressive land acquisition programme.

Mr Peter Sherwin, who founded the business 28 years ago, like many of the world's great cattle ranchers, is a Texan - but from Texas, Queensland rather than the Lone Star state. Mr Sherwin has had a 40-year career as station hand, stockman, musterer and drover. He lives on one of the stations and rarely leaves his property. Australian financial institutions have had to fly across the continent to meet him.

At present Sherwin has only five issued shares. After the flotation of 67.2m shares at A\$1 each, 50m will be in public hands and the rest will be owned by Peter and Florence Sherwin. Net of expenses, the issue should raise A\$47.2m, of which A\$42.2m will go to Elders Rural Finance to repay part of the company's debts and A\$5m will go to the Sherwins. In addition, the Sherwins have an option on 5m additional shares convertible at A\$1 each from January 1, 1988.

In the year to June 1985, Sherwin made a net profit of only A\$29,000 as pre-interest profits of A\$5m were virtually eliminated by A\$4.9 worth of bank charges. Assets of the four-legged kind accounted for 70 per cent of Sherwin's total assets of A\$104m as of April 30. Net assets are estimated at A\$1.14 a share on a pro-forma basis for December 31.

While the recent profit performance has been erratic, Mr George Criddle, a non-executive director, believes that with the repayment of the bulk of the debt, the growing herd will see the market reach "67,000 head even if we stand still on land purchases." In 1984-85, 14,700 head were delivered to the slaughter houses.

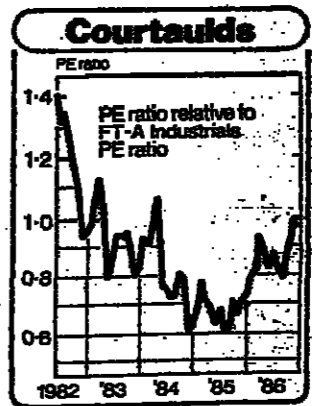
The Sherwin share offering is being underwritten by brokers McIntosh Hanson Hoare Govett, which is forecasting profits for the 12 months to April 1987 of A\$9.6m. On these earnings the prospective multiple will be seven and the dividend yield 9.5 per cent net.

The company hopes too that between 30 and 40 per cent of the 50m shares on offer will be taken up outside Australia, including some 5m in the UK. Applications for the shares close on December 3 and trading in them is due to start on December 18.

THE LEX COLUMN

Cut from the whole cloth

A re-rating of Courtaulds has, believe it or not, been going on for more than a year. After that long trudge back to respectability, when the market persistently refused to impute any multiple to the upward trend in earnings, Courtaulds appears to have broken into a phase where each step forward does its bit for the relative valuation of the shares. Yesterday's dramatically improved result for the six months to September should continue the process: pre-tax profits up 36 per cent to £22m pushed the shares up by 33p and gave the London equity market a brighter tone all round.



It can, however, be a double-edged thing to make £10m more than the City of London expects, the more so when a good part of the extra comes from windfall profits in fibres. Clearly, Courtaulds cannot rely on swings in the oil price - or even a favourable translation effect - to repeat the trick in the next half. But it makes a great difference to the market to hear that the oil effect on acrylic margins has been judiciously shared with customers, avoiding the sort of backlash that would have been waiting round the corner for the Courtaulds of the 1970s.

If there is anything up to £10m of good fortune in these figures, they also provide a good picture of the improved quality of the business. Even in the devastated state of the offshore oil industry, International Paint managed to hold profits steady; the same sort of thing has been true of other Courtaulds businesses operating in tough markets.

It would be surprising - given the ultra-confident boost to the dividend, way ahead of the growth in earnings for the half-year - if Courtaulds did not have something in reserve to keep up the momentum for the full year.

that would be an end of the matter. For shareholders whose tax position enables them to take their winnings in cash, it probably is.

But the stubborn resilience of Turner & Newall's share price does leave a chink of doubt about those who would prefer to roll their liability over.

Up 6p to 183p yesterday, Turner's share price implies that anyone who actually received a maximum of paper under the mix-and-match offer would be getting the equivalent of 283.4p a share. But that is forgetting about the T&N overhang.

trained. And with Big Bang reducing dealing costs as well, 20 per cent plus discounts are just begging to be narrowed.

Discounts should not close entirely because there are expenses, and bidders do prefer to make a profit. With 200 trusts around to choose from, a general shift from the present level of discounts to, say, 10 per cent will not take place within months, maybe years.

Nor are investors particularly keen to see their potential capital gains tax liability crystallise. Even so, life is going to be a lot less cozy for trust directors and managers in future.

Liquidity

The effect of the new integrated financial services company on the tradability of second-line stocks is one way of judging whether the new way of life in the City of London is giving the investor a better deal. Mutual suspicion among these department stores of the City may have the strange - if temporary - effect of preserving some small monopoly positions as market maker in the gamma or delta stocks. It appears that some conglomerates have already vetoed internal demand to make markets in such stocks where the sole existing market is made by brokers to the company.

This does not amount to a wholesale suspension of the efficiency of Chinese walls, and far less is it a reaction to the Collier affair. But the thought that a competing market maker just might have access to the information that could double the market value of a thinly traded stock has clearly had some influence. In the good old days it was at least possible for jobbers to correct their book in third echelon stocks through knowledge picked up on the trading floor of the stock exchange. The Seag screen is a fine device (when not overloaded), but what it displays is information, not knowledge.

Yet if the gamma stocks are traded by only one market maker, then the spreads may become as wide as a monopoly position will allow. The chances are that the smaller dealers, unable to cope with near-sharp competition in the blue chips, will increasingly turn their attention to the area where margins, if not great turnover, can be achieved.

Europe to consider limits on bank debt

BY QUENTIN PEEL IN BRUSSELS

THE EUROPEAN Commission is to propose new rules for banks and other lending institutions in the EEC, setting common limits for their debt exposure to big borrowers and calling on central banks to police their operations across Community frontiers.

The plans were agreed by the Commission in Brussels yesterday, but only in the form of a recommendation to finance ministers, rather than a fully-fledged EEC directive.

They propose a minimum level of harmonisation of banking rules on debt exposure to underpin the progress towards the eventual free movement of capital within the 12 member-states.

The proposal would require banks to notify their national authorities - normally the central bank - whenever a debt exposure to one borrower exceeded 15 per cent of their "own funds" in other words, its capital assets.

It would set an individual limit on lending to any one borrower of 40 per cent of own funds.

The Commission also proposes that the combined total of all large loans by any lending institution should not exceed 800 per cent of its own funds.

It also suggests for the first time that the rules on debt exposure

EEC, Japan agree steps on liquor row

BY WILLIAM DULLFORCE IN GENEVA

JAPAN agreed yesterday that the European Community's long-standing complaint against its duties and taxes on imported wines and spirits, including Scotch whisky, should be settled early next year by a dispute panel under the General Agreement on Tariffs and Trade (GATT).

The wines and spirits issue has been described by Mr Willy de Clerq, the EEC Commissioner for external affairs, as a test of Japan's willingness to fulfill its promises to reduce import barriers.

The EEC has been conducting a systematic campaign for several months to get swifter action from Tokyo, which has claimed all along that its customs duties and taxes on drinks are consistent with GATT.

Direct negotiations with the Japanese on wines and spirits got nowhere and last week Japan blocked a request to the GATT council for the urgent establishment of a disputes panel.

A panel would be premature, Japanese officials argued then, because a comprehensive package of tax reforms to be announced next month in Tokyo was likely to open the way for a settlement. The EEC expressed its "bitter disappointment" at the impotence of the GATT council.

UK attacks Japan trade barriers, Page 6

Britain steps up Gulf role

Continued from Page 1

said yesterday that from radar coverage on the Omani side of the Strait of Hormuz, it appeared that Iraqi jets might have mistakenly hit the oil platform, which is 100 miles off the Abu Dhabi coastline and close to similar Iranian installations.

But they did not rule out the possibility that the attack had been deliberately carried out by Iraq as part of a campaign to enlist further Arab support against perceived Iranian aggression. However, Western military sources tended towards the view that the Iranians had launched the attack using Phantom F-4 aircraft.

Another tanker, the *Lma*, was hit in Iranian waters yesterday while shipping oil from Kharg Island to Larak Island. Damage was said to be slight.

UK 'faces growing trade deficit'

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

LIVING standards in Britain may soon be overtaken by those in Italy, despite the persistent disruption of Italian economic policy by changes in government, according to a leading US economic research institute.

In a comparative study of the British and Italian economies, the National Institute for Economic and Social Research's review says that output per worker is higher in Italy than Britain, but the effect on living standards is offset by the higher number of people at work in Britain. If the economic growth rates of the past 10 years are projected forward, however, the standard of living in Italy will be higher than in Britain.

The institute says the post-war economic experience of the two countries shows a number of striking similarities, particularly the combination of rising unemployment and relatively high inflation

French banks face chaos

Continued from Page 1

them trade union-backed, recognise the problem, but wanted the banks to agree to a one-year ceasefire on the introduction of charges while they undertook an awareness campaign to dissuade people from writing cheques for trivial amounts.

This plan is, in fact, being adopted by Credit Mutuel de Bretagne, an aggressive co-operative bank with a dominant market position in its region, which is refusing to put in place a tariff which it regards as "unjust and blind."

Most French banks, however, are still in close harmony, even if they may not be singing exactly the same tune on how much to charge for services. Tariff guidelines have been circulated, but the banks are adopting different permutations of the basic charging elements from January 1.

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November 1986

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November 1986

World Weather

Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud
Algeria	18	04	04	London	10	04	04
Amman	18	06	04	London	10	04	04
Amman	18	06	04	London	10	04	04
Amman	18	06	04	London	10	04	04
Amman	18	06	04	London	10	04	04
Amman	18	06	04	London	10	04	04
Amman	18	06	04	London	10	04	04
Amman	18	06	04	London	10	04	04
Amman	18	06	04	London	10	04	04
Amman	18	06	04	London	10	04	04

Soviets encourage private sector

Continued from Page 1

republics, might lead to few restaurants or other ventures being started in Moscow and the other major industrial cities in the Russian republics.

He said there were also bound to be teething problems over prices and the delivery of wholesale supplies.

Dr Abalkin also explained moves to cope with the more general problem of Soviet prices, whereby the low cost of basic foodstuffs - food subsidies will cost 58bn rubles in 1987 - and rising real income have led to demand always exceeding supply.

He said: "There was a proposal to raise the price of foodstuffs while compensating those with lower in-

comes by raising wages, but this had been rejected because it would not increase the basic supply of goods.

Instead, prices would be raised for better quality foodstuffs, larger accommodation and fashionable goods. The main change will not be putting up prices but linking prices to quality," Dr Abalkin said.

Indian prime minister Rajiv Gandhi and Mr Gorbachev discussed Afghanistan and other regional issues and police blocked protests by Afghan refugees, AP reports from New Delhi.

Mr Gorbachev and Mr Gandhi met for nearly four hours, focusing on regional matters and Indo-Soviet cooperation in science and technol-

Handwritten signature or mark.

INTERNATIONAL APPOINTMENTS

The following General Appointments appeared yesterday:

- Head of Personnel
- UK Fund Manager
- Money Market Dealer
- Senior Bond Analysts
- Commercial and Contracts Manager—Aviation
- Chief Executive—Stockbroking
- Director—Commercial Property Lenders
- Head of Treasury
- Head of Marketing
- Senior Recruitment Consultant

... and many more!

FINANCIAL TIMES
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French Government brings in Socialist at GdF

BY PAUL BETTS IN PARIS

THE FRENCH Conservative Government yesterday appointed Mr Jacques Fournier, the secretary general of the former Socialist Prime Minister, as the new chairman of Gaz de France (GdF), the large French gas utility.

The appointment of a Socialist at the head of the key French utility reflects the current "spirit of cohabitation" in France with a Socialist President, Mr Francois Mitterrand, and a right-wing Prime Minister, Mr Jacques Chirac.

Mr Fournier, who is 57, was a member of the executive office of the French Socialist Party before becoming deputy secretary general at the Elysee Palace after President Mitterrand was elected in 1981.

Mr Fournier subsequently became secretary general of the Socialist Government in 1982 until the Right won the legislative elections last March.

Mr Fournier will be replacing Mr Pierre Alby, the chairman of Gaz de France who is stepping down, having reached the mandatory retirement age of 65.

The new chairman takes over at a particularly delicate time at GdF. The gas utility is currently waiting anxiously for the outcome of the complex negotiations between the French Government and the Norwegian authorities involving French ratification of GdF's share of a proposed US\$60m, 27-year

natural gas contract between the Norwegian state oil company Statoil and a group of European utilities including GdF.

The French Government is seeking trade compensation agreements from Norway in exchange for the GdF gas imports. In particular, the French Government wants Norway to offer French companies major offshore oil and gas service contracts and new permits for French oil groups in the Norwegian offshore.

Mr Fournier will also be taking over at a time when GdF is renegotiating its Algerian gas supply contract. Algeria and the Soviet Union are currently among the largest suppliers of the French utility.

New chief at Nomura New York



Mr Masaaki Kurokawa: taking charge of Nomura Securities International

NOMURA SECURITIES Company, the biggest of Japan's Big Four securities houses, has appointed Mr Masaaki Kurokawa chairman and chief executive of Nomura Securities International, its US subsidiary.

Mr Kurokawa succeeds Mr Yoshio Terasawa, 55 years-old. Mr Kurokawa, 45, has been lately a managing director in charge of international operations, based in Tokyo.

At the same time, Mr Katsuya Takahashi, 45, and lately a general manager in Tokyo in charge of international finance, has been appointed president of the New York subsidiary, in succession to Mr Akira Shimizu, 50.

Volkswagen fills top finance vacancy

BY ANDREW FISHER IN FRANKFURT

VOLKSWAGEN, the West German motor company, has chosen a replacement for Mr Rolf Selowsky, the 56-year-old finance director who is to step down next year after an apparent policy disagreement.

The replacement is Mr Dieter Ullsperger, a 41-year-old executive with Klockner-Humboldt-Deutz, the Cologne-based engineering company for which Mr Selowsky also previously worked.

VW has not said why Mr Selowsky is going when his five-year contract is due for renewal in 1987. But there have been widespread reports of boardroom arguments stemming from the plans of Mr Carl Hahn, chairman of the

Wolfsburg-based VW, to appoint an 11th board member to exert more financial and accounting control over its expanding worldwide operations.

Mr Selowsky's own responsibilities would thus have been eroded. He will remain available as a consultant to VW for five years after his resignation. It is unclear whether Mr Hahn intends to re-introduce his plan for a new financial controller.

His proposal is believed to have caused considerable upset in the VW board when first put in April this year. The group has just announced a 15 per cent fall in profits for the first nine months of 1986 to DM 369m (\$184m).

Montreal Stock Exchange chief quits

BY ROBERT GREENS IN MONTREAL

ANDRE SAUMIER, 54, has resigned as president of the Montreal Stock Exchange after 18 months in the post saying that he wants to pursue other interests.

The exchange says that his departure is accepted with "great regret."

Mr Saumier had succeeded

Mr Pierre Lortie, an innovator who left to become president of Provigo, Canada's largest food distributor.

With heavy investments in automation and favourable provincial government policies, the Montreal Exchange has doubled its share of the combined Toronto-Montreal dollar volume of stock trading to

around 20 per cent in the past few years. The ME has created new options and futures instruments in association with other North American and European exchanges.

However, it has lost three senior executives in the past few months and there have been reports of policy differences.

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Central London **to £30,000+car**

Our client is an independent company formed to exploit new communications technology within the racing information services industry, backed by major leisure companies. The system will come on line in early 1987 with a phased roll-out across the country, when it will become one of the largest satellite information services operating in the world. The company now needs to appoint a Finance Director to establish and control all finance and administration functions in a business with minimum projected turnover of £30m. The role demands an ability to deal with the expected (and unexpected) problems of a start-up, coping with the existing major corporate investors and handling institutional and city interests.

You must be a qualified accountant, likely to be a graduate, and in your early thirties. You will be looking for your first F.D. position, dynamic, tough and ready to take on early responsibility in an unforgiving environment; this is not a job for either the starry-eyed or backroom accountant. If you believe you have the qualities we are seeking and are excited by the challenge offered you should write to Geoffrey Rutland ACA, ATIL, Executive Division, enclosing a comprehensive C.V. and daytime telephone number, quoting ref. 371 at 39-41 Parker Street, London WC2B 5LH.

Michael Page Partnership
International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Company Accountant

City
£30,000+ car + bonus

A substantial and expanding soft commodity dealer, participating in world markets, needs a qualified accountant for its pleasant city office.

The role is to provide day to day assistance to the Financial Director in as wide a range of activities as possible. Specific tasks will include monthly accounts, forex control, supervision of the forward contracts ledger, credit control and the development of new systems and procedures. Other activities will be added as soon as sufficient company knowledge is acquired. It is expected that the successful applicant will progress towards financial directorship in due course.

Candidates, aged 28-35, should be qualified accountants with a minimum of three years commercial experience, ideally in Commodity dealing or Broking, Investment house or a Banking organisation.

Your managerial approach must be warm, friendly and participating to enable you to get the best from your team.

This job offers a rare combination of growth, excitement and challenge along with good, long term career and salary prospects.

Please send full CV quoting reference MCS/5074 to Barrie Whitaker Executive Selection Division Price Waterhouse Management Consultants No.1 London Bridge London SE1 9QL

Price Waterhouse

VOLVO

Key commercial role for marketing-orientated CA/CCA/CMA

FINANCIAL PLANNING MANAGER

Marlow, Bucks. **£18-20,000 + '700 series' Volvo**

Our client, Volvo Concessionaires, the sole importers of Volvo cars and parts into the UK, is one of the most successful and profitable operations within the £1 billion automotive and electronics component distribution group, Lex Service plc. The company is committed to providing the nationwide network of 280 independent retailers with a level of service consistent with the outstanding quality of the Volvo product, and the finance function plays a key role in this process by supporting the increasing demands of marketing and operational management through:

- contributing to the development of effective business policies
- the provision of meaningful management information

As an important member of their young Head Office finance team, reporting to the Controller, your responsibilities will include the preparation of forecasts, budgets and business plans using computer-modelling techniques, as well as reviewing, analysing and reporting on financial performance. In addition to other wide-ranging duties, your input into marketing, profitability and business studies will allow you to make a significant contribution to the development of this expanding company.

For this challenging appointment we would welcome applications from accountants (26-29) who can demonstrate a record of achievement, whether gained in commerce/industry, or in the accounting profession, and who are able to take advantage of early career development within a progressive consumer-orientated environment. The generous benefit package includes a non-contributory pension, BUPA, and, where necessary, relocation assistance.

For a detailed and confidential discussion call Neil Wax on 01-387 5400 (out of hours on 0823 43033) or write to:

FINANCIAL SELECTION SERVICES
DRAYTON HOUSE, GORDON STREET, BLOOMSBURY, LONDON WC1H 0AN TELEPHONE: 01-387 5400

GENERAL APPOINTMENTS
APPEAR EVERY WEDNESDAY

Accountancy Appointments

FINANCIAL CONTROLLER/ CHIEF ACCOUNTANT

City c.£28,000 + car + benefits

This large international bank has experienced considerable growth since the opening of its first London branch in 1985. The bank is highly active in the money and capital markets and offers a wide range of instruments and services.

A Financial Controller is required who will assume overall responsibility for branch accounting and internal controls. In addition to ensuring the production of statutory accounts and regular management reports, the successful candidate will liaise closely with the Bank's Management Committee highlighting areas of potential improvement in the Bank's

financial systems and affairs.

Candidates must be qualified accountants, preferably chartered, with previous experience in an international bank or in the banking department of a major accountancy firm. This is an opportunity to join a young and pro-active management team at a time when further growth is anticipated.

The remuneration package, which is negotiable, includes particularly attractive banking benefits.

Please write in confidence, quoting reference 2445/L, to Valerie Fairbank, Executive Selection Division.



Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3FD.

CHARTERED ACCOUNTANTS
Bermuda
The Bermuda firm of Arthur Young International requires qualified accountants to assist in the liquidation of a major international concern. Candidates should be between the ages of 25 and 30 and possess either insolvency or insurance experience. They offer a highly competitive salary and terms of employment in one of the world's most attractive tax free locations. For full details telephone: Chris Cotton on 01-439 1771 or write to:
Accounting Staff Appointments
4/8 Sackville Street,
London, W1X 2AR

Appointments
Wanted

ACCOUNTANT
EXPERIENCED BUT NOT FORMALLY QUALIFIED
offering computing expertise, fluent English and French, competent Arabic, seeks employment, long or short term contracts considered.
Telephone 01-948 2382 or
Write Box A0342, Financial Times,
10 Cannon Street, London EC4P 48Y

Executive Selection - Finance

£ Exceptional + Car

North/Midlands/South West/Wales

Michael Page Partnership is the highly successful international financial recruitment subsidiary of Addison Consultancy Group PLC, and is the market leader in its field.

As part of our continued expansion plans, we wish to strengthen our established regional office teams, by the addition of Executive Selection Consultants, who will assume responsibility for all senior-level financial recruitment assignments within their geographical area. Key areas of involvement will include marketing/selling, advising client companies, interview appraisal and career counselling.

Candidates should be either qualified accountants seeking a change of career, or experienced

recruitment professionals. The qualities required include a strong personal presence, excellent communication skills and a high degree of self-motivation, persistence and ambition.

The remuneration package is exceptional, and will not be a limiting factor for the right candidate. Career prospects within the group are outstanding, both nationally and internationally.

Applicants should write to Alan Dickinson ACMA, Regional Director, at Clarendon House, 81 Mosley Street, Manchester M2 3LQ. (Tel: 061-228 0396) or Adrian Whele ACMA, ACIS, Regional Director, at 29 St. Augustine's Parade, Bristol BS1 4UL. (Tel: 0272-276509).



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

FINANCIAL MANAGER INTERNATIONAL OPERATIONS

W. MIDDLESEX

COMPETITIVE SALARY

A major UK FMCG Company with a £2.000 million turnover, is seeking a qualified accountant (ACA, ACCA) to take a key post in its rapidly expanding International Division.

This challenging position will require the ability to manage people and maintain high professional standards whilst meeting tight deadlines. Probably aged in your mid to late twenties you should aspire towards future promotions within this highly respected Company. Having worked in the profession, you should have both the experience and ability to take control of vital accounting activities and to devise improved procedures. You should also be able to undertake special projects for Senior Financial Management. The remuneration package will include a dependable profit sharing scheme and other benefits that you would expect from a leading Company.

Interested applicants should contact Eileen Davis on 01-930 7850, quoting reference ED/923, or send a CV to the address below:

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

Finance/ Operations Manager

Exciting start up opportunity in sportsgear

Southend-on-Sea

c£25,000
+ Car

Our client is a Dutch owned distributor of sports equipment and leisurewear. Their brand name is well established in America and Europe and they now plan to develop their largely untapped UK market.

Previously selling through agents, they have decided to set up their own UK operation and confidently predict a threefold increase in sales over the next 5 years.

They wish to recruit their top management team - a Finance/Operations Manager and a Sales Manager - to jointly set up and develop the UK business.

You will enjoy a large measure of autonomy and as Finance/Operations Manager your responsibilities will be wide ranging and stretch far beyond the confines of accountancy into general management.

Candidates will be Qualified Accountants, aged around 28-35, with several years consumer goods experience including budgetary control and cash management. A sound working knowledge of computers, ideally including integrated order processing systems, is essential.

A fully competitive salary and benefits package will be negotiated and there are outstanding career prospects in this growth driven group.
Please send concise details, including current salary and daytime telephone number, quoting reference R2013, to W S Gilland, Executive Selection Division.



Grant Thornton
Management Consultants
Fairfax House, Fulwood Place, London WC1V 6DW.

Finance Director Retail

W. London £40,000 + Bonus + Car

Our client is a national retail chain with a turnover of around £150 million, itself part of a major quoted Group. The company is highly autonomous and is run by a young, bright management team.

Beyond functional responsibilities, the successful candidate will play a crucial role in the determination and implementation of new business strategies and in a policy of diversifying into new retail sectors.

Suitable candidates, probably aged 28-38, will be either a qualified accountant or MBA and must have held a senior financial role in a service/ fmcg industry and had involvement with the development of overall business policy.

Initial enquiries to Jeff Groat.

Robert Half Personnel, Freepost, Roman House,
Wood Street, London EC2B 2JQ. 01-638 5191.

ROBERT HALF

Commercial Director

c.£20,000 + car

John Beales PLC is a successful listed group with interests in textiles, commercial refrigeration and electrical engineering and we require a Commercial Director for one of our subsidiaries. We are committed to profitable expansion through both organic growth and acquisition - in the last twelve months we have acquired three new subsidiaries.

We require an enthusiastic and committed Commercial Director who will be responsible for the commercial and financial functions of the company, reporting directly to the subsidiary's Managing Director

Applicants (aged 28/35) must have an accountancy qualification and several years post qualification experience at a senior level in industry. The successful applicant will be looking for a general management role in the longer term. In addition to a salary of c.£20,000 other benefits include a quality motor car, contributory pension scheme with life assurance and private healthcare scheme

Please write - in confidence - with your full career history and current salary details to The Managing Director, John Beales PLC., Boulevard Works, Radford Boulevard, Nottingham, NG7 3AE

A Rare Accountancy Opportunity

...to develop your commercial skills.

Rural Warwickshire

Attractive Salary
+ Benefits

Our client, a highly professional group of Engineers, Managers and Business Planners, provides key consultancy services to manufacturing industries. Its expertise spans business strategy, manufacturing technology and production engineering projects in the UK and abroad.

This appointment, resulting from continued expansion and increased business levels, is vital to the group's continued success. It calls for a financial professional able to handle wide ranging consultancy work. This will include forward financial planning, appraisal of financial systems and capital investment appraisal.

Candidates, ACA or ACMA qualified and educated to degree level, must have a background in an engineering or manufacturing environment. A strong personality, entrepreneurial skills, innovative flair and the ability to communicate effectively at all levels are the essential qualities.

Attractive salary; excellent benefits including BUPA, Permanent Health Insurance, Life Assurance and relocation assistance where appropriate.

Please write, in confidence, with full career details stating how these requirements are met to Allan McGregor, Ref. 25092.

MSL International,
Centre City Tower, 7 Hill Street, Birmingham B5 4UA.
Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

Assistant Manager Accounting

City

c£20,000 + Car + Banking Benefits

Our client is a fast-growing UK merchant and investment banking organisation providing a range of services to customers internationally with offices in London, Europe and North America.

The role involves managing a small team responsible for financial accounting, developing management reporting and control systems within a high profile and demanding environment.

Candidates should have the following attributes:-

- Qualified accountant preferably ACMA or ACCA
- Age indicator 25-38
- 2+ years experience of management accounting and analytical skills
- Experience within a service or marketing orientated company

The career prospects are good and the attractive remuneration package includes a bonus and usual banking benefits.

Please telephone or write enclosing a full resume quoting Ref 117 to:
Nigel Hopkins, FCA,
97 Jermyn Street,
London SW1Y 6JE.
Tel: 01-838 4572

Cartwright
Hopkins

FINANCIAL SELECTION AND SEARCH

Financial Accountant

C. £17,000

City

Young expanding City-based futures broker actively engaged in all areas of the futures markets is currently engaged on a programme of expansion into other financial service areas. The expansion stems from an aggressive acquisition policy coupled with organic growth. This has created the need for more sophisticated management reporting systems. As a consequence, the company is seeking to recruit a Financial Accountant, to report to the Financial Director, who will take responsibility for development of new management information systems as well as all aspects of management and statutory accounting. In addition, there will be involvement in the implementation of systems in other companies recently acquired by the group, a major US agricultural produce company who are currently planning expansion in the UK.

The successful applicant will be a newly qualified graduate ACA/ACMA aged 23-28, with a good examination record. A knowledge of the futures industry would be an advantage, although is not essential. Of more importance are initiative, leadership, sound commercial awareness and the ability to communicate at a senior level.

Please write with a CV to:
R. M. Hudson, Finance Director

HEINOLD LIMITED
Plantation House, Mincing Lane, London EC3M 3DX

CHANCE OF A LIFETIME "HANDS-ON" MANAGEMENT ACCOUNTANT

Our client, a small subsidiary of a major international organisation has just seen the completion of a leveraged buy-out. The company, established four years, already commands a significant niche in its sector of the market and is poised for considerable expansion.

Your experience will include preparation of monthly and annual accounts, credit control, cost accountancy, general financial administration, data processing - in fact, you will be a complete 'all-rounder' who will contribute to this key position. Age is not so important as abounding energy, determination and the determination to see the company succeed and become part of that success. Applicants should live within 35 miles of Heathrow. If this is you, send us a C.V. and tell us how you meet these requirements. An attractive package will be discussed with the successful applicant.

David Derby, Recruitment Manager,
Bates Tower Resources,
65 Carter Lane, Ludgate Hill,
London EC4V 5DY.

Bates
Tower Resources
International

EXECUTIVE JOB SEARCH

Are you earning £20,000-£100,000 p.a. and seeking a new job?
Connaught's discreet and successful Executive Marketing Programme provides professional excellence in helping you to identify those unadvertised vacancies. Contact us for a free and confidential meeting to assess if we can help you. If you are currently abroad ask for our Executive Expat Service.

32 Seville House,
London, W1
Connaught 01-734 3578
(24 hours)

The Executive Job Search Professionals

Handwritten note: J.P. 11/20/150

Accountancy Appointments

FINANCE EXECUTIVE

This progressive retail group is currently enjoying a period of unprecedented expansion. In order to sustain this success a young, ambitious Chartered Accountant is required to play a crucial role within the group management team. Responsible for reviewing operations, business analysis and acquisition investigation this key appointment will also undertake special projects for the board. Career prospects within the group are excellent. Ref: JG.

N. LONDON c.£22,000 + Car

CORPORATE ROLE

A major UK distribution group seeks a young qualified accountant for a highly visible head office role. Responsibilities will include provision of a full financial management service for two sub-groups and assisting with corporate plans, budgets, projections, monitoring cash flow, and advising on new projects. Seen as an entry point for senior line managers, suitable candidates aged 25-32 will offer evidence of developed commercial awareness and overt management potential. Ref: CM.

N. HOME COUNTIES £20,000 + Car + Bonus

RETAIL

This progressive and highly successful 'value chain' retail group requires a graduate Chartered Accountant, 25-32, for a departmental manager's role. The Financial Accounting Manager, with overall responsibility for 30 staff, will control all accounting for the UK company including statutory and monthly accounting, taxation and maintenance and development of computer systems. This high profile role offers excellent prospects. Ref: GR.

N.W. LONDON c.£20,000 + Car

Robert Half Personnel, Freeport, Roman House, Wood Street, London EC2B 2JQ. 01-638 5191.

ROBERT HALF
PERSONNEL RECRUITMENT SPECIALISTS

Up to £20,000 + Relocation Package Oxfordshire/Berkshire Border

Our client is a major UK multinational manufacturing company with a substantial international presence. Its technological strength, commitment to R and D and commercial expertise has enabled the company to maintain market leadership in many sectors of its business. Vacancies exist for accountants in two key areas of the business, namely:

PROJECT ACCOUNTANT

A joint venture partnership has recently been established with a multinational in order to exploit newly developed facilities through manufacturing facilities to be established in the USA. Financial expertise is now required in the project management team with specific responsibilities including the production of monthly financial data, budgeting, the development and operation of computerised planning and cost models and co-ordination with all the UK and US functions and departments responsible for the success of the project.

REGIONAL ACCOUNTANT

This new position has arisen due to the increasing need to provide in the Head Office a direct business unit support role liaising with operating units, both in the UK and overseas. The job encompasses

the receipt, analysis and consolidation of financial data and a significant proportion of ad-hoc assignments such as systems development, investment appraisal, planning and the provision of advice to operating companies. Opportunities for some UK and overseas travel will arise as the job develops.

Candidates will be qualified accountants, ideally aged 25/30, and should be technically sound, computer literate and competent to deal with many levels of staff in a number of disciplines in worldwide locations. Both these positions report directly on a functional basis to top Finance Managers within the Group Headquarters and as such the ability to work using the appointees' own initiative and to communicate effectively with all levels of management is vital. Each of these roles provide the opportunity for an energetic and ambitious accountant to progress rapidly within the organisation.

Please telephone or write enclosing a full resume quoting Ref: 118 to:
Philip Cartwright, FCMA,
97 Jermyn Street, London SW1Y 6JE.
Tel: 01-839 4572.

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

Financial/Management Accountant

c.£18,000 From Profession

This client is a prestigious British property group with wide ranging ownership, management and development interests in the UK, North America and Australia.

Within the UK operations there is a new vacancy which will provide a variety of experience arising from responsibility for the preparation of forecasts, budgets, management and statutory accounts; and providing assistance with the secretarial function, computerisation and systems improvement and taxation matters.

Applicants should be qualified accountants (chartered or certified) aged mid 20s. Previous commercial experience is not essential. Location - London West End.

Please apply in confidence quoting ref. L 266 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

**Mason
& Nurse**
Selection & Search

GENERAL APPOINTMENTS
APPEAR EVERY WEDNESDAY

CAREER ACCOUNTANT

Who enjoys applying professional skills to the Banking situation

Recently, we have observed a tendency for Accountants to switch allegiance to a Corporate Finance role, away from the pure accountancy function. This advertisement, unashamedly and unreservedly, is aimed at those who enjoy management reporting and recognise its tremendous value. A European Bank of some distinction, with an impressive track record, is looking for a specialist to manage its Accounts department. The ideal candidate will be a fully qualified CA, but this is not cast in tablets of stone: substantial experience within a Bank, and good knowledge of all areas within the accountancy function, will be of equal interest. An ability (and willingness) to contribute ideas and implement innovative procedures is critical; in depth knowledge of securities trading is also important; but the personality fit within a close-knit, friendly and hard working team is paramount. You will be in your early thirties, hungry for more responsibility and looking for a management role within a Bank intent on building on its current success. The salary/benefits package will be substantial, recognising the important part which you will play in the overall profitability of the Bank.

To talk about this opportunity or to arrange an exploratory meeting in our City offices, please ring Malcolm Lawson on 01-493 5788 during the working day or 0444 73216 in the evening. Alternatively, send us your full career details.

13/14 Hanover Street, London W1R 9EG. Telephone 01-493 5788.

Link City Search & Selection Ltd.

AirPlus Financial Controller

New Company

West London

c.£28,000 + Car

The AirPlus Company Limited is a new company with a new product, the AirPlus charge card for business travellers. After an intensive nine month study, 13 major European airlines have formed the company to launch the AirPlus card, which will provide corporate business expense services relating to air travel, car hire, hotel and restaurant charges.

Reporting to the Chief Financial Officer, the Financial Controller will be responsible for the financial and management accounts for this exciting new multicurrency business. First priorities will be to set up the core financial systems and controls, including those for a sophisticated FX and cash management operation; you will also need to recruit a team of staff and establish the planning and budgeting process.

Probably a graduate chartered accountant in your late 20s/early 30s, you will have 5 years' commercial experience, preferably including a period spent in a multicurrency service industry. In addition, you will have good management skills, and the initiative and drive to take a leading role in this start up. Ambitious plans for the company's growth will ensure your own continued personal and professional development.

If you are interested, please apply immediately in confidence, giving concise career, personal and salary details to:
Sarah Orwin, Ref. ER899,
Arthur Young Corporate Resourcing,
Chiswell House, 5-11 Fetter Lane,
London EC4A 1DH.

Arthur Young Corporate Resourcing
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Civil Aviation Authority

To Head Airline Finances Section

Central London c.£20K

The Civil Aviation Authority is an independent statutory body responsible for the safety and economic regulation of British Civil Aviation.

A vacancy exists for a suitably qualified professional to head the Airline Finance Section within the Economics Regulation Group. The successful candidate will be responsible to the Head of Finance for the work of a small team concerned with the financial aspects of airline licensing. This is a highly influential role, ranging from financial appraisal for licence granting to investigations and analysis for policy recommendations to Board Members.

Applicants must have a sound grasp of financial information and its interpretation, and an understanding of the economic and operational framework within which the airlines work. A degree in economics or a similar discipline, or a professional accounting qualification would be a good academic basis. The ability to communicate effectively with companies of director level is essential.

Salary will depend upon qualifications and experience, but for the right candidate it will start at around £20K. Benefits include a cost of living index-linked contributory pension scheme, a generous annual leave allowance, and an interest-free ticket loan.

Please apply in writing enclosing current curriculum vitae to: Miss L. Beever, Personnel Department, Civil Aviation Authority, Room T1220, CAA House, 45-57 Kingsway, London WC2B 6TE.



LLOYD'S OF LONDON

CHARTERED ACCOUNTANTS
Salaries from
£18,000 - £24,000

+ excellent benefit package + car at more senior levels

A household name, but what do you really know about Lloyd's of London? The growth and development of Lloyd's since 1982 has been staggering and it has now become one of the most vigorous and commercially active organisations in the City. Due to Lloyd's continued expansion, ASA has been retained to recruit young Newly Qualified ACAs and Accountants with up to 5 years' post qualifying experience gained in either public practice or commerce. To discover how you could benefit from a career with the Lloyd's Corporation, we would like to invite you to attend:-

An Introduction to Lloyd's,
Lloyd's, Lime Street, London, EC3.
Monday 8th December 1986

6.30-6.45 - Introduction to ASA International and Lloyd's of London.
6.45-7.15 - Tour of the Lloyd's building.
7.15-7.45 - Slide presentation on career opportunities within Lloyd's.
7.45-8.30 - Questions and Answers session.
Light refreshments will be available.

Numbers are strictly limited, so to reserve your place, please contact David Frusher or Charles Cotton on 01-439 1771.

Accounting Staff Appointments
6/8 Sackville St, London W1X 2BR

International
Recruitment
Consultants



Glasgow
Aberdeen
Edinburgh
London

Management Accountant

Our client is a major sub-division of one of the most dynamic and successful, fully quoted engineering and electrical manufacturing groups, whose progressive and positive approach has resulted in them becoming a significant force in international markets.

An excellent career opportunity now exists for an Accountant to join their senior management team.

This key position demands a fully qualified Accountant, preferably aged 25 to 45 years, with sound management accounting and reporting experience, ideally gained in a fast-moving manufacturing environment.

Working closely with the General Manager in business planning and development, responsibilities will include all aspects of management accounting, controls implementation and systems development.

Commercial flair, drive and self-motivation will be essential qualities of the successful candidate.

A generous salary and benefits package will be provided, reflecting the importance of this appointment. Relocation assistance will be available where appropriate.

**Dynamic
International
Electrical Group**
North London
to £20,000 + Car

Selected
Accounts
Personnel

Please apply in complete confidence to the group's financial recruitment advisors, sending a full CV if writing, for the attention of David Baden, Selected Accounts Personnel, Hanover House, 73/74 High Holborn, London WC1V 6LS. Tel: 01-242 0509.

FINANCIAL CONTROLLER

£20,000 & CAR

Bucks—close to M40

A leading Research Association—a highly successful organisation with both government and private industry clients—requires a Financial Controller to head the financial and management accounting function, including project costing.

Your qualifications, experience, commercial awareness, communication and management skills will enable you to update management information systems/controls and related computerisation to achieve data and deadline objectives.

As an essential member of the top management team, reporting to the Association's Director, you should earn £20,000 per annum plus bonus, car and other good benefits.

Please write in strict confidence, enclosing a full CV to:
Bob Levine, R.J. Management & Recruitment Consultants
2 Beulah Close, Edgware, Middlesex HA8 5P
Phone: 01-958 7343

RJL

GROUP FINANCIAL CONTROLLER

London, New York, Tokyo c£30K + Car + Bonus

Our client, a rapidly expanding technology based service company catering to broker/dealers in international securities, seeks a Group Financial Controller.

The ideal candidate will be a high calibre graduate accountant with experience in international treasury management and taxation, budgeting, cost control, use of micro-computers and staff management.

Working in London, responsibilities will include managing subsidiaries'

finances, strategic financial planning, banking relationships worldwide and treasury management.

This represents an excellent opportunity for an ambitious individual who has superb technical and interpersonal skills.

Interested candidates should phone Suzie Mumme, or write enclosing a C.V. to the address below. All applications will be treated in strictest confidence.



2 London Wall Buildings, London Wall, London EC2M 5PP. Tel: 01-626 4200

CONSULTANTS IN RECRUITMENT

FINANCE DIRECTOR

London NW2

£25K neg

Foster Beard formed in 1974, is a leading importer of domestic kitchen equipment. The growth of the company (to approx £10M) now merits the appointment of a Finance Director. The emphasis will be on management accounting and credit control rather than financial accounting.

The successful candidate will be a qualified accountant—probably chartered—experienced in wholesale trading and used to deadlines and strict controls. Computer literacy is essential and some multi-currency experience desirable. Above all, he or she will be a tough, determined, decisive and commercially-minded contributor. Age indicator: 30s.

Salary negotiable around £25K. Car. Remuneration package appropriate to appointment. Equity participation after qualifying period.

For further information and an application form please telephone Windsor (0753) 867175 (24 hrs) quoting Ref: AV/551.



3i Consultants Ltd
Human Resources Division

Accountancy Appointments

VAT CONSULTANTS

London Attractive remuneration package

Ernst & Whinney is one of the most rapidly expanding accounting firms with a highly developed sense for the market opportunity. We are currently seeking high calibre individuals to deal with the exceptional new demands arising in VAT related work.

Our clients range from blue-chip multi-nationals to local businesses; their needs cover the entire VAT spectrum. The consultants must possess extensive practical knowledge of the VAT provisions in order to provide the service required.

Together with the necessary technical ability applicants must possess first class inter-personal skills and a practical approach to problem solving. Preference will be given to applicants presently specialising in VAT matters. Rewards for success are high — an attractive remuneration package including a car for senior appointments, together with excellent career prospects.

Please send a brief curriculum vitae to Barry Compton, Ernst & Whinney, Becket House, 1 Lambeth Palace Road, London SE1 7EU.



FINANCIAL ACCOUNTING MANAGER

RETAIL

ACA 28-35, London

to £25,000 + car

Our client, a dynamic retail organisation with a reputation for innovation and decisiveness, has an immediate requirement for a professionally qualified financial manager.

The role requires the co-ordination and management of all financial accounting responsibilities within a highly computerised environment. Reporting to the General Manager, Finance, this position is part of a high profile management team of four.

In addition to being an achiever motivated by success, the candidate will have the proven management skills necessary to lead the department.

To meet these requirements this individual is likely to be a qualified accountant currently working within a large commercial organisation. If you have the ability to succeed in a challenging and demanding operation, prospects of promotion within this highly acquisitive group are outstanding.

Interested applicants should telephone James Hyde on 01-930 7850, quoting reference JAH/151, or write, enclosing brief details, to the address below:

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

Young Financial Controller

Good Board & USM Prospects

Worcs

£20-25,000 plus Car

Looking for the No 1 finance position in an entrepreneurial business with high USM potential?

With its enviable reputation for quality and workmanship this small successful carpet manufacturer has created its own specialist niche in the market. They are now planning to expand the business further and to seek a USM listing within the next 3-5 years.

To meet this challenge they now require a young and dynamic Financial Controller to take charge of the financial side of the business. Reporting to the Managing Director your responsibilities will include the production of management information, development of computer systems, treasury management and the provision of financial advice to the Board.

Candidates must be Qualified Accountants, aged around 30, with broad based manufacturing experience involving computer-based systems. They must have good commercial awareness and the ability to contribute to the company's prosperity as a key member of the management team.

A competitive remuneration package, including car, bonus and relocation assistance, is offered and for the right candidate, a board appointment with equity participation is a strong possibility for the future.

Please send concise details, including current salary and daytime telephone number, quoting reference D2017 to W S Gilman, Executive Selection Division.



Fairfax House, Fulwood Place, London WC1V 6DW.

Group Accountant

major international plc

London

late 20s/early 30s

£24-30,000 + car

A rapidly changing public group, our client has substantial worldwide interests. Recent restructuring and planned further growth will enable it to react to market requirements and consolidate its strong position.

This is a vital role in a new young central financial team. Supervising a small unit, you will be responsible to the Group Controller for the preparation of group management and statutory accounts and plans.

You will assist with the implementation of a sophisticated new computer system and work closely with corporate treasury, tax and other financial specialists

as well as senior managers in subsidiaries. Ad hoc, such as assisting with acquisitions will be both challenging and stimulating.

Applicants should be graduate Chartered Accountants, technically strong with experience of consolidations and statutory and Stock Exchange requirements gained in either the profession or commerce.

Salary is negotiable according to age and experience and success in this role will create further opportunities at group or subsidiary level.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/533/DF.



125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

Newly qualified accountant

Career development opportunity in pension fund management

Central London

This is an exceptional opportunity for a newly qualified accountant to gain broadly based experience in the financial management of a major pension fund.

Joining our client in a period of sustained growth, you will have the opportunity to work within each of the major sections of the company, gaining in-depth knowledge of their business activities and building experience of accounting control and computing systems for a diversified and active portfolio of investments.

Experience with a firm specialising in the financial sector will be an advantage but not essential, but you should be keen to develop a career in pension fund management.

In addition to an attractive starting salary, an excellent range of benefits is offered, including generous assistance with home to office travel expenses.

Please write with full personal career and current salary details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. Ann Herbert ref. AHV/B/2.

MSL Advertising, 52 Grosvenor Gardens, London SW1W 0AW. Offices in Europe, the Americas, Australasia and Asia Pacific.



FINANCIAL ACCOUNTING MANAGER

City

c.£27,500 + car

The exceptional growth record of our client — a prestigious City firm — has led it to expand and restructure its financial control group.

This newly created role is that of a senior member of a small management team responsible for the main accounting functions of the firm and the provision of advice and financial information to top management. Succession planning has defined opportunity for career progression in the short term; planned expansion suggests further prospects in the future. Candidates must be qualified accountants with a progressive career

in large, multi-disciplined commercial/ industrial/professional enterprises.

Career history must demonstrate a capacity for providing timely services to users on both regular and non-recurring work and the ability to make a significant personal contribution. Key personal qualities are a mature and responsible manner, an assured but not dogmatic approach and the capacity to thrive in a high tempo, professionally demanding environment.

Please write in confidence, with full career details, quoting reference 2967/L to Michael Blanckenhagen, Executive Selection Division.



Peat, Marwick, Mitchell & Co. 165 Queen Victoria Street, Blackfriars, London EC4V 3PD

Group Chief Accountant

West End

Salary c£20k+car+benefits

Our client, a leading Group of Companies engaged in Property Investment & Development, Housebuilding and Allied Services has embarked on an expansion programme and has identified the need to strengthen their financial team by the appointment of a Group Chief Accountant.

Reporting to the Financial Director, you will be responsible for the financial control of the Group, preparing and monitoring its performance through monthly accounts and management information. Cash forecasting and treasury control is an important element of this post. The ability to work under pressure in this fast moving and demanding organisation is essential.

Candidates, likely to be between 30-40 years of age, will ideally be Chartered Accountants who can demonstrate a progressive track record gained both in the profession and in a dynamic commercial environment. Experience of computer systems and financial modelling would be an advantage.

If you meet these demanding criteria, you should send a detailed CV, including current salary to Don Day FCA, quoting reference LM 28 at Spicer and Pegler Associates, Executive Selection, Fidelity Court, 65 Crutched Friars, London EC3N 2NE.



Spicer and Pegler Associates Management Services

FINANCIAL SERVICE COMPANY

Qualified Chartered Accountant

A privately-owned financial service company located in the West End of London offers the opportunity to a qualified Chartered Accountant to manage the financial accounting, taxation and company secretarial affairs of a wide variety of client companies. Reporting to the Financial Director, the successful candidate will be between 30 and 35 years of age and with at least three years' post-qualification experience. He or she will form part of a small professional team but will need to be able to work on his or her own initiative. The successful candidate will have had a progressive career to date including experience of financial accounting for substantial companies together with a good working knowledge of corporation tax law and practice.

A competitive salary will be paid and in addition there will be a generous benefits package. Applicants are asked to write with full curriculum vitae in strict confidence to:

Box A0346, Financial Times 10 Cannon Street, London EC4P 4BY

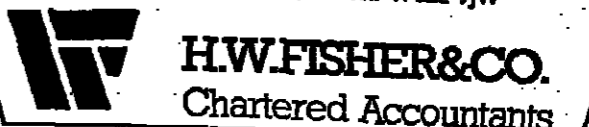
Financial Director Designate

£30,000

Our client is a highly successful, independent chain of ophthalmic opticians operating in London and the Home Counties. The group is expanding and enjoying a period of sustained growth. Reporting directly to the entrepreneurial Managing Director, the ideal candidate will be a high calibre, qualified accountant, already operating at board level, and preferably in his/her mid 30's.

An immediate requirement is the implementation of financial and management information controls and therefore detailed knowledge and experience of computerised accounting systems is essential. In addition prior involvement in a retail environment would be advantageous.

Please write with full personal and career details to: A.K. Lester Esq., H.W. Fisher & Co., Chartered Accountants, Acre House, 69/76 Long Acre, London WC2E 9JW



FINANCIAL CONTROLLER SOUTH YORKSHIRE

Mechanical Contractor requires Chartered Accountant. Should lead to Board appointment. Some International Travel.

£16-18,000 + Car

Apply to Rothman Pantall & Co Clareville House

26/27 Oxendon Street, London SW1Y 4EP

Systems Controller A Young Chartered Accountant

London W1

to £20,000 + car

Our clients are a £20m t/o p.l.c. projecting 20% p.a. compound growth both organically and through an active policy of acquisition within an expanding service sector in which they are emerging as market leaders. This exciting environment can provide a varied range of career opportunities for a young Chartered Accountant who wishes to avoid specialisation and a routine accounting role. The initial task, reporting to the Commercial Director, will be to develop and promote integrated control systems throughout the organisation. The job calls for a practical interpretation of management needs and the ability to communicate effectively at all levels. Ref. 1632/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R. A. Phillips, ACIS, FCI, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).



J.P. 12/150

Accountancy Appointments

Financial Controller

... a successful manufacturing company

West London

£26,000 + car

Our client, part of a diversified international group, is a successful manufacturing company with sales in excess of £100 million from several locations.

The important position of Financial Controller is newly created and will entail responsibility for 18 staff including several qualified accountants. The emphasis is on management accounting and factory accounting which together comprise the nucleus of the highly computerised reporting structure of the Company.

The successful candidate will be a qualified accountant, ideally a graduate, with at least five

years solid industrial experience in a demanding, preferably US-owned, organisation. A practical, 'shirt sleeves' approach will be essential, along with the ability to combine day-to-day involvement with a longer-term view. You will probably be aged early 30's with detailed EDP experience, demonstrable team-management skills and must be able to show potential for promotion in the medium-term.

Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive CV and day-time telephone number at 39-41 Parker Street, London WC2B 5LH quoting ref. 370.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC



c £30k + financial-sector benefits + car Surrey

Managing the internal audit function of a Group with net assets in excess of £10 billion is a major responsibility.

CHIEF INTERNAL AUDITOR

Raising the profile of auditing to one of vital importance within the Group's overall financial structure is a role that demands a rather special management talent.

As Chief Internal Auditor of Legal & General Group, one of Europe's leading financial services groups, you will work closely with various business units (both UK and overseas) and external auditors, yet

retain full authority for the planning and execution of internal audits.

In addition to a professional accountancy qualification, you must have considerable experience of developing computer and financial systems auditing. Ideally gained within the financial services sector.

Management skills will be essential for the task of assembling a larger audit department with a greater influence on long-term corporate prosperity.

Benefits include a car, subsidised mortgage, private medical insurance and an executive share option scheme.

To apply please send your full career details to Pat O'Sullivan, Personnel Manager (Group), Legal & General Group plc, Temple Court, 11 Queen Victoria Street, London EC4N 4TP.

A LEADING ROLE IN OUR FINANCIAL PERFORMANCE

Divisional Finance Director

Major Diverse International Plc

Age c. 35

c. £40,000 (inc. Bonus) + Car

Our client is a significant division of a major 'household name' diverse British plc with international interests. This Division operates in the very dynamic (m.c.g. sector) whilst the wider Group's operations embrace other branded packaged consumer products, retailing and leisure. The Group has grown rapidly both organically and by acquisition.

Promotion of the previous incumbent to a senior Group appointment has created the requirement for an ambitious, mature and commercially-minded individual to lead the Division's finance function. Reporting directly to the Divisional Managing Director, the Finance Director is primarily responsible for financial control and monitoring the business of the operating companies making up the Division. A heavy emphasis is placed on working with overall management to combine increased profit levels with growth, to identify business opportunities and threats and to ensure that financial objectives are related to commercial and practical considerations.

This highly visible and key position is involved in regular presentations to senior group executives and is

supported by a high calibre team of staff.

Candidates should be qualified accountants who can demonstrate managerial experience gained within a highly disciplined and marketing-oriented consumer 'packaged goods' environment in a financial control or financial planning/analysis role. Tacit, self-confidence, a strong personality combined with an ability to influence and direct through good communication skills and a commercial approach are essential.

There are good prospects for advancement within the Group. In addition to a negotiable salary, the remuneration package also includes a performance related bonus, profit sharing share scheme, company car as well as other standard benefits normally associated with a position of this level. The position is based in Outer London and assistance will be given with relocation where appropriate.

Interested candidates should telephone Harry Chryssaphes or Peter Flamminger, or write enclosing a resume and current salary details, to: Financial Management Selection Limited, 21 Cork Street, London W1X 1HB (Tel: 01-439 6911).

Financial Management Selection

Specialist Search and Selection Consultants

EQUITY TAX PARTNER

FCA's 35 - 45

From £50,000

Northern Home Counties

Our client is a "top eight" firm of chartered accountants seeking an immediate equity tax partner to take responsibility for the development of their tax practice covering North Bucks, Beds, Herts, and Cambs.

Candidates (male or female) will probably already be tax partners in a "top 20" firm of chartered accountants or exceptionally be senior tax managers approaching partnership in a major practice. Ideally candidates will have a mixed corporate and personal tax background but with the emphasis on corporate tax planning experience and tax practice development.

Current clients range from public companies to fast growing family businesses and associated high net worth individuals.

This is an excellent opportunity to take immediate responsibility for the development of an established tax department and its planned rapid growth.

For more information, please contact George Osmrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with a copy of your C.V. plus tax technical C.V. to Douglas Lambias Associates Limited at our London address, quoting reference No. 7275.

410 Strand, London WC2R 0NS. Tel: 01-636 9501
163a Bath Street, Glasgow G2 4SQ. Tel: 041-226 3101
Kings Buildings, Water Street, Liverpool L2 0BA. Tel: 051-227 1412
137/135 George Street, Edinburgh E2 4JN. Tel: 031-223 7744
Brook House, 77 Forenstein Street
Manchester M2 2EE. Tel: 061-236 1593

DOUGLAS LAMBIAS
Douglas Lambias Associates Limited
Accountancy & Management
Recruitment Consultants



Deputy Treasurer

Central London c£25,000 + car

A British owned international manufacturing group with a distinguished history and a tradition of excellence seeks a Deputy Treasurer for its Central London headquarters. Candidates, ideally in the age range 30-40, should be:

- graduate accountants
- in possession of at least 2 years' treasury experience preferably in a major group environment
- creative thinkers with an enthusiasm for new techniques in financial management.

The job embraces the conventional areas of treasury expertise and calls for a significant contribution in the area of trade financing and an ongoing commitment to the improvement of Group banking administration and practice.

The treasury function is making an increasingly important contribution to Group effectiveness and this new appointment will provide significant development opportunities for a young treasury specialist. The salary and benefits package reflect the importance attached to this post.

For a full job description write, in confidence, quoting 5133/FT to John Corviss & Partners, 356 Silbury Boulevard, Central Milton Keynes, MK9 2LR, demonstrating clearly how you meet our client's requirements. Interviews will be held in either London or Milton Keynes. Both men and women may apply.

JC&P MANAGEMENT SELECTION AND SEARCH
London, Milton Keynes, Northwich

TREASURY ACCOUNTANT

Andover £16k package

TSB Trust Company is the insurance and investment arm of the TSB Group and we continue to enjoy rapid growth and success. In fact, our funds under management now exceed £100m.

As a result of this continued growth we are expanding our Treasury function and now require a Treasury Accountant who will provide professional accounting and administration support to our investment management. You will ensure that financial control is maintained over our Treasury activities and reporting, whilst prime areas of responsibility will include balance sheet forecasting credit control and providing the means for investment administration and performance measurement.

We are looking for a qualified accountant with experience of corporate treasury activities in a major organisation. This post is in a challenging environment which will require flexibility and creativity of the successful candidate. Hands-on experience of micro and mainframe computers is essential.

The salary package quoted consists of basic salary plus mortgage subsidy. In addition we offer non-contributory pension, flexible working hours, relocation assistance, profit share, Christmas bonus, subsidised restaurant and an active sports and social club.

If you have the right experience for this position and wish to join a fast-moving organisation with good promotion prospects, please write to, or telephone: Judy Woods, Senior Personnel Officer, TSB Trust Company Limited, Charlton Place, Andover, Hants SP10 1RE. Tel: Andover (0264) 56789 ext. 2161.



Finance Director

North West

Circa £22,500 + Car

This is an excellent career development opportunity to join the Board of a £25m market leader. This profitable subsidiary of a medium-sized British plc manufactures a range of speciality industrial products for leading suppliers of quality goods to prestigious retail sectors.

Candidates must be qualified accountants with the maturity and commercial awareness necessary to contribute to the formulation of strategies for the continued profitable growth of the company. A thorough knowledge of cost accounting techniques will ideally have been gained in multi-product processing operations. The ability to extend existing computerised systems is also important in order to meet the increasing management information needs of a business expanding in both home and overseas markets.

The negotiable salary indicated will be supported by an attractive benefits package, and full relocation expenses where applicable.

Interested applicants should send a detailed CV or request an application form on 0625 533364 (24 hours) quoting reference 1144/FT.

Wickland Westcott & Partners

LONDON - PARIS - BRUSSELS - DUBLIN
Executive Selection/Management Development
Springfield House, Water Lane, Wilmslow, Cheshire SK9 5QS. Tel: (0625) 532446.

Financial Accountant

An outstanding opportunity for a recently qualified Accountant to join a leader in the computer industry

£16,500-£18,500 + Car + Benefits

Data General is a major force in the computer industry. The quality of our product range - spanning computer systems, peripheral equipment and software - is second to none, and enjoys the respect of major users all over the world.

Now, to help us maintain our record of impressive European growth, we're looking for an ambitious recently qualified Accountant - ideally ACA.

Heading up a team of 6 and reporting to the Chief Accountant you will be responsible for period financial reporting to strict deadlines, both to corporate HQ and local management, together with maintenance of internal financial controls.

Your recognised accountancy qualification should be backed by strong commercial experience over

the last 1-2 years. You'll be looking for the kind of rewarding career path that can lead you to senior financial management.

This key role offers a superb opportunity to develop your excellent man management potential, and to sharpen your systems skills. It will also give you the high visibility normally associated with one of the most successful and innovative computer corporations anywhere in the world.

The rewards are highly attractive and if you are convinced that you are of sufficiently high calibre to succeed in such a progressive environment, please write, enclosing a full cv, to: Mark Pearson, Data General Limited, Hounslow House, 724-734 London Road, Hounslow, Middlesex TW3 1PD. Tel: 01-572 7455.



Data General
A Generation ahead

INTERNATIONAL OPERATIONS

M4 Corridor

£17,000 + Car

The key to success within this major hi-tech organisation (UK TPO £125M) lies in immediate and continued exposure to its worldwide operating companies. Assigned to destinations within Europe you will undertake reviews, investigations and appraisals whilst gaining valuable international business skills.

PROSPECTS within the UK and abroad are exceptional: Newly Qualified A.C.A.'s seeking an opportunity unrivalled by other major organisations will be in a position to make a significant contribution to the company's success.

A generous benefits package will be offered to the successful candidate.

Applications should be made to CAROLINE GRIFFITHS Ref: 6243.

Tel: 01-242 8321
Personnel Resources 75 Gray's Inn Road London WC1X 8US

Personnel Resources
Commercial & Industrial Division

Schroders

EUROPEAN SALES/RESEARCH

We are expanding the coverage of our European Equities Desk and now require an experienced sales executive/analyst in respect of the Spanish and Italian markets.

In the absence of U.K. candidates qualified in these areas we would consider EITHER

A Spanish or Italian national fluent in English with a thorough knowledge of their local Stock Market and with proven ability to produce high quality company and industry research.

OR

A UK analyst formally trained in a UK research environment, prepared to develop selling skills and to retrain in a foreign language and culture over the next two years. Linguistic skills are essential.

Competitive package.

Apply to Dr. Jeffrey Roberts,
Schroder Securities Limited,
120 Chespeide, London EC2V 6DS, England.

Applicants without the required qualifications will not be considered.

THE DIRECT LINE TO YOUR NEW CAREER

Are you a qualified accountant with 2-5 years' experience in a major group environment? Are you currently unemployed?

Over 75% of the top positions are never advertised!

Richard Page & Partners are a specialist team of accountants and accountancy executives who are seeking a change to their staff positions, quickly and confidentially.

For a free confidential discussion contact:

Tel. Richard Parley 01-434 0511
PETER HENRY & ASSOCIATES
Peters House, 77 Colindale Avenue, London NW9 1BE.

Accountancy Appointments

Start-up Accounting International Securities House

This Securities House is the newly formed subsidiary of a highly successful International Bank that has been active in the London market since 1974. In establishing the London Office, high priority has been placed on recruiting a Chartered Accountant to implement and develop accounting systems. Responsible for the entire accounting function, your first task will be to set up in-house reporting systems and develop appropriate software. Your duties will also include dealing with corporate tax matters and ensuring that the computer system runs smoothly. Recruitment, training and supervision of accounting staff will also play an important part in your role. A qualified accountant, you are aged between 26 and

36 and have gained wide ranging, post qualification experience preferably within the finance sector. You have a hands-on knowledge of programming and operating computers with some involvement in computer systems and design. You enjoy working in a highly visible role at the sharp end of the operation in an entrepreneurial company and are keen to contribute to a small, tight-knit team of high calibre staff. An excellent salary is part of the highly competitive package of benefits offered. To apply, please write enclosing a full C.V. to Deborah Hayden of Cripps, Sears & Associates Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London, WC2B 6ST. Tel. 01-404 5701.

Cripps, Sears

Financial Director To implement change

Southern Hampshire
c£23-25,000 + car + profit share

Recently acquired by a successful and rapidly growing plc, our client is a profitable and well-established manufacturing concern with turnover c.£10m. and considerable export activities. Now going through a period of significant change, the recently appointed Managing Director seeks to strengthen financial and general management controls throughout. The initial task in this high profile appointment will be to establish a wide range of systems, in particular for financial and management accounting

and reporting, budgetary control and job costing. Increasing input will be expected to business strategy and decision-making and there will be opportunities for occasional foreign travel. Candidates should be qualified accountants with practical experience of running a finance function and job costing in an engineering/manufacturing environment. The position requires a strong and committed individual who possesses qualities of action rather than delegation.

Rewards, both financially and in terms of career advancement within the group, will more than compensate and relocation assistance will be provided where appropriate. Please write in confidence, enclosing a full CV including current salary details and quoting reference MCS/3012 to: Tracey Phillips, Executive Selection Division, Price Waterhouse Management Consultants, 1 London Bridge, London SE1 9QL.

Price Waterhouse

Finance and Commercial Director

W. Home Counties £30,000 + car

Field Packaging, part of Reed International, is the U.K.'s largest producer of printed folding cartons and also the technological and commercial leader. Our decentralised operation has five separate manufacturing profit centres producing more than £70m annual sales.

As Finance and Commercial Director you will be a qualified accountant, a graduate in the 30-40 age range, with a minimum of five years' senior financial management experience in a large manufacturing company. You will have handled important commercial negotiations and be familiar with the requirements of modern manufacturing management including an appreciation of technical problem solving and performance controls.

As a member of the small Head Office team at Rickmansworth, your prime responsibility will be for the development and implementation of purchasing strategies, including major contract negotiations, and for management and control of the finance function. Other responsibilities include the provision of advice to the Executive on all aspects of the Company's financial and commercial affairs and improvement of the quality of management information.

Career development prospects are excellent across a well equipped, leading and vigorous British group and progression into General Management could be an option.

Please send a full c.v. giving details of qualifications, experience, age and current earnings to: John Palmer, Personnel Director, Field Packaging, Theobalds, Newbury, Berkshire RG13 4UD. Tel: (0635) 64444.

A REED INTERNATIONAL COMPANY



Rapidly expanding PROPERTY COMPANY

Based in central London requires enthusiastic young qualified chartered accountant to develop and improve accounting systems and work hand in hand with the managing director to plan future expansion. The overall remuneration package should not be a problem to the right applicant. Please reply in confidence with full C.V. Box 40347, Financial Times 10 Cannon Street London EC4A 3DF

Young Accountant

c£22,500 plus executive car and benefits
Central London

Our client, a leading Marketing, Sales and Distribution organisation, is looking for a qualified accountant to head its financial team. This young company, with a current annual turnover of £12 million and a 50% growth rate, offers major opportunities to a hard working and determined professional.

You will be responsible to the Managing Director for the day to day management of the accounting department, and development and control of the financial and administration systems. You will work closely with the MD in the planning of corporate financial and business expansion strategies.

The ideal candidate will be systems orientated with commercial awareness gained by experience with a similar sized company. You must be a self-starter and able to work harmoniously within a small team.

If you are interested in joining this dynamic and fast growing company where rewards match achievement then apply, giving full personal and career details and quoting ref: SHA.852 to Ruth Turner at Stoy Hayward Associates, Management Consultants, Executive Recruitment Division, 8 Baker Street, London W1M 1DA.



Stoy Hayward Associates
MANAGEMENT CONSULTANTS
A member of Horwath & Horwath International

FINANCE DIRECTOR

A rapidly growing venture capital backed company in the fashion industry seeks a finance director designate. This London-based company plans a public listing in the future.

Applicants should be aged between 25-35 with professional qualifications and commercial experience.

The role will include supervision of the Accounts Department provision of management information to fellow directors, assistance with strategic planning, evaluation and negotiation of acquisitions and business opportunities and liaison with financial institutions. This is an opportunity to join a well established growth orientated company and should prove intellectually and financially stimulating.

Commencing salary c£25,000 + car + bonus and Share Option Scheme.

Please write with CV to:

JEFFREYS HENRY
FINANCIAL SERVICES LTD

Wilec House, 82/84 City Road, London EC1Y 2DA
Telephone: 01-253 7064 Telex: 892307

FINANCIAL CONTROLLER ESSEX

Age: 28 - 35 £25,000 + car

A rapidly expanding private publishing and printing group with annual sales of over £20 million, seeks an ambitious Financial Controller.

Reporting to the Financial Director, the successful candidate will be responsible for:

- financial and management accounting;
- the day to day control of the accounting function;
- further computerisation and improvements to the management information system.

Applications are invited from qualified accountants in the age range 28 - 35 with sound experience including computerisation and proven ability to manage and motivate staff.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2720/FT to W. L. Tait, Executive Selection Division.

Touche Ross
The Business Partners

8 Hill House, 1 Little New Street, London EC4A 3TR. Tel: 01-353 8011.

ACA 1984/5/6

Leading US Investment Bank has opportunities for ambitious people who:

- * want to play a key role in the control of international security dealing
- * can provide full trading support and analysis of activities
- * can develop and implement accounting procedures
- * might like to build on their experience away from accounting
- * realise rapid career progression means hard work

Salary expectation £20-£30K for candidates with good degrees and first time passes. For further details please write or telephone in strict confidence, quoting reference RB1001

Rochester Recruitment Ltd
22a College Hill, London EC4R 2RP
Tel: 01-248 8346

INSOLVENCY MANAGER

for
Clark Whitehill & Co
Chartered Accountants

As the Insolvency Practice is newly created in 1986, the attraction of this appointment is the scope it offers for making a real contribution to the development of services, including investigations, liquidations, receiverships and business advice.

For a capable and experienced insolvency specialist currently at manager level in a recognised insolvency practice there is the opportunity of working closely with the Head of Insolvency to develop contacts, pioneer the high technical standards necessary and help build a specialist team.

As a national firm in the top twenty, Clark Whitehill has a progressive outlook towards the importance of top quality services embracing audit, tax, corporate finance, management consultancy.

The environment is stimulating and offers first class potential where ability is encouraged and rewarded.

Candidates, preferably qualified, must possess the technical abilities necessary to fulfil this role.



Based at the firm's London office in Holborn.
Salary negotiable from £20,000 + car.
Please write initially with a CV to Laurence Baehr at
Clark Whitehill & Co
25 New Street Square, London, EC4A 3LN.
01-353 1577

GENERAL APPOINTMENTS
APPEAR EVERY WEDNESDAY

Management Accounting for International Markets

c.£20,000 + benefits

Thames Valley

Effemex - the young, profitable and rapidly expanding international division of the Mars Group - specialises in marketing the Group's well known branded consumer products throughout the world and plays a leading role in overseas market development and growth.

We are now looking for an exceptionally able young graduate accountant to play a key role in international business decision-making through the provision of a high-quality management accounting service. You will have wide scope to make a major impact in a fast-moving, multi-currency financial environment involving the sale of products and the purchase of goods and services in over 80 countries. The preparation and analysis of complex management information relating to brands, markets and other profit centres will be a key priority.

Dynamite and persuasive, you will already have demonstrated an ability to achieve impressive results,

and will now be looking for the opportunity to make rapid progress within a blue-chip group committed to locally-based management development.

Starting salary will be supplemented by both individual and company performance bonus, and is backed by comprehensive non-conditional benefits including relocation assistance if appropriate.

Please apply, enclosing your cv, to Sharon Allen, Effemex (An International Division of the Mars Group), 200 Bath Road, Slough, Berkshire SL1 4BB.



An International Division
of the Mars Group.

Accountant

Cunard Hotels Central London

Cunard Hotels, who manage The Ritz and The Stafford Hotel, are seeking to appoint an accountant to control fully their accounting system. The successful applicant will report directly to the Chief Accountant - Cunard Hotels and will be based at 9 Park Place, London SW1, adjacent to The Stafford Hotel.

Applicants will have a minimum of four years' experience in a luxury hotel environment and should be able to demonstrate in-depth knowledge of international hotel systems and front and back office procedures. Candidates should be experienced in all accounting areas including cost and revenue control and should be conversant with the implementation of computerised accounting systems.

The ideal applicant, who will probably be aged between 25 and 30 years, will benefit from the terms and conditions of the large and successful Trafalgar House Group of companies. Please write or telephone for an application form to: Mrs H. Driver, Personnel Department, Cunard Hotels Limited, Mitcham House 2, 681 Mitcham Road, Croydon, Surrey CR9 3AP. Telephone 01-689 2256 Extn 2459.

FINANCIAL CONTROLLER £25,000 +

Qualified ACA/ACCA to take control of all aspects of finance within a Securities company in W1. The successful candidate will be experienced within an Investments/Securities house with accounting knowledge of bonds and fixed interest investments.

Please telephone Shelagh Arnell on 583 1661
ASB RECRUITMENT
50 Fleet Street, London EC4Y 1BE

Alexanders Laing & Cruickshank Holdings Ltd

An international securities house purpose built for the mid 80s and beyond...

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday November 27 1986

Travis & Arnold

Timber Building Materials, Heating and Plumbing Equipment for the Construction and Allied Trades. Northampton G2424.

Swedish airline lifts profit by 49%

BY Sara Webb in Stockholm

SCANDINAVIAN Airlines System (SAS) achieved record profits and turnover for the year ending on September 30 1986. Pre-tax profits for the group increased by 49 per cent to SKr 1.1bn (\$220m) compared with SKr 750m in the previous financial year.

Group turnover rose 8.1 per cent to SKr 21.5bn against SKr 19.7bn last year.

The airline business, which accounts for 73 per cent of group turnover, showed a pre-tax profit of SKr 1.19bn, up 48 per cent on last year's figure of SKr 807m.

However, Mr Jan Carlzon, SAS chief executive, pointed out that last year's profit had been hit by a three-week public sector strike in Scandinavia which effectively grounded aircraft.

Airline turnover totalled SKr 16.0bn compared with SKr 15.4bn in the previous year.

The airline says it has increased its market share in Europe. It has 52 per cent of the flights between Scandinavia and other parts of Europe compared with 50.5 per cent in 1985. SAS claims 9.5 per cent of the total European flights compared with 8.5 per cent in 1985.

However, its intercontinental routes face tough price competition, especially on flights to North America and south-east Asia. SAS is negotiating with Sabena, the Belgian state airline, about possible co-operation on certain intercontinental routes.

Passenger bookings dropped in the months between April and July after the Chernobyl nuclear disaster and as fears of international terrorism mounted. However, bookings recovered in August and September.

Lower oil prices and a fall in the value of the US dollar meant lower costs for the airline.

Portuguese bank goes public

BY Diane Smith in Lisbon

UBP, one of Portugal's smaller nationalised banks, has become a publicly limited company - though, in line with current legislation, all the shareholders are other public sector groups.

The state holds two-thirds of UBP's capital, now increased to Es 9bn (\$30.5m) and the remainder is divided between Tabacosa, the tobacco monopoly, Alcan, the aluminium company, and the nationalised insurance companies, and the Automobile Guarantee Fund which covers insurance companies for motor accident liabilities.

Some senior financial officials see this as a discreet move towards privatisation once constitutional changes permit. Others insist that conversion of UBP (Uniao de Bancos Portugueses) and probably three more nationalised banks into publicly limited companies rather than dependencies of the Finance Ministry is not imminent privatisation, but simply a way to strengthen the banks' capital and make their management more independent within the public sector framework.

Since the abrupt Communist-inspired nationalisation of 1975, smaller Portuguese commercial banks have had many problems caused by timid management, bad debts, excess liquidity and the astronomical cost of time deposits. They have needed repeated injections of funds from the state and constant cosmetic work on their annual results to keep them ticking over.

Commerzbank set for record year

BY ANDREW FISHER IN FRANKFURT

COMMERZBANK, the smallest of West Germany's big three commercial banks, is set for another record year in 1986, with profits growth of up to 20 per cent.

The bank did not, as last year, give a figure for likely operating profits at its press conference this week. For the parent bank, these totalled over DM 1bn (\$500m) in 1985, with DM 1.2bn for the group. But Mr Walter Seipp, chairman, described a recent estimate of near 20 per cent growth for the parent bank figure as "not unrealistic."

This is a considerably faster growth rate than the 8.4 per cent to DM 650m (\$320m) which Commerzbank reported for the first 10 months in its so-called partial operating profits, comprising interest and commission earnings less staff and other costs. These exclude own-account securities and foreign ex-

change earnings, which also rose considerably.

Mr Seipp said the partial profit figure had grown less rapidly than the 20 per cent reported for the first half, because the interest rate margin (the difference between interest earned and paid) had eased, as had growth in commission earnings, while personnel costs had risen faster.

The bank said that all major parts of its business showed increases this year. In lending activities, it reported substantial growth in fixed-rate loans for smaller companies, consumer credits and building finance.

Mr Seipp indicated that a dividend increase was likely. The 1985 payout rose from DM 6 to DM 8 per share.

Commerzbank is the first of the big German banks to give its 10-



Mr Walter Seipp

The bank's balance sheet total at end-October was DM 87.7bn, a 3.5 per cent rise on end-1985.

HK Bank expands Canadian operation

By Bernard Simon in Toronto

HONGKONG & Shanghai Banking is to become one of the largest foreign-owned banks in Canada by acquiring almost all the assets and liabilities of the troubled Vancouver-based Bank of British Columbia.

Through its existing Canadian subsidiary, Hongkong Bank of Canada HBC, the bank will pay an initial amount of C\$63.5m (\$46m) for BBC. The purchase price may be adjusted if BBC shareholders decide that an assessor should be appointed to scrutinise the transaction.

In an effort to maintain the confidence of BBC's customers, a special act of parliament will be passed to expedite the transaction prior to a meeting of shareholders to approve it.

BBC, with assets of C\$2.9bn, is the sixth Canadian bank to disappear through merger or failure since the collapse of two Alberta banks in September 1985 triggered a run on deposits at small and medium-sized banks. Only eight domestically-owned institutions remain, compared to 14 a year ago.

Earlier this month, Britain's Lloyds Bank took over Continental Bank of Canada to form the country's biggest foreign-owned bank with assets of C\$6.3bn.

BBC disclosed yesterday that its financial position had worsened in the past three months as a result of an increase in non-performing loans and bad debt provisions in the wake of the slump in the Western Canadian energy industry. The bank said that "it is essential to enter into a transaction if liquidation is to be avoided."

Hongkong & Shanghai has had a presence in Canada since 1981 through its wholly-owned subsidiary Hongkong Bank of Canada. BBC's assets have grown from C\$481m at the end of 1983 to C\$713m in mid-1986.

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LTV reports \$2bn loss in third quarter after special charge

BY CHARLES HODGSON IN NEW YORK

LTV, the second largest US steel-maker which has been operating under Chapter 11 bankruptcy protection since July, yesterday reported a phenomenal \$2.07bn third quarter loss after taking a \$2.1bn special charge.

The company, which also has extensive aerospace and energy interests, said that the charge, probably the largest in US corporate history, reflected costs involved in its pension plans and write-offs and write-downs of some of its assets.

The third quarter loss compared with an operating loss of \$57.5m in the year ago period. Final net last time was 19.5m, after a \$38m gain from early extinguishment of debt.

For the first nine months, the group's loss was \$3.0bn (\$30.65 a share) against a loss of \$64m (\$0.64 a share) in the same period of last year. Sales of \$5.35bn compared with \$6.13bn for the first nine months of 1985.

The company, which filed for protection from its creditors owing about \$4bn in debt, said yesterday that \$1.16bn of the special charge was accounted for by unfunded pension liabilities. Recent changes in laws governing US pensions required the company to show these liabilities now rather than after its emergence from Chapter 11 reorganisation.

The majority of the charge would not involve any cash outlay since it was reflecting obligations already incurred.

A further \$440m related to write-offs of some of LTV's steelmaking facilities and its coal mining operations and the writedown of other assets.

Other major portions of the charge covered reductions in carrying value of drilling equipment and the company's energy division and losses of anticipated future contracts at its military vehicle unit.

The company had turned in an encouraging operating performance in the latest quarter, with profits of \$49.1m on sales of \$1.7bn compared with operating income of \$22.5m on sales of \$2.02bn in the third quarter last year.

Over a half of the profits, \$26.6m, had come from the company's steel division, compared with an operating loss last time of \$24.9m. Steel shipments were lower at 2.2m tons compared with 2.6m tons in the year-ago period.

The company's reorganisation plan was going well and its cash flow had improved. At the middle of this month LTV had \$441m in short-term securities, compared with \$179m on the date of the bankruptcy filing.

Acquisitions bolster Electrolux

BY OUR STOCKHOLM CORRESPONDENT

ELECTROLUX of Sweden, the world's largest domestic appliance maker, reported a 5 per cent increase in profits after financial items for the first nine months at SKr 1.81bn (\$264m) against SKr 1.73bn in the corresponding period last year.

Group sales increased 30 per cent to SKr 36.9bn compared with SKr 28.4bn a year ago.

The improvement is chiefly due to the \$160m acquisition of White Consolidated Industries in the US. White Consolidated Industries' figures were included in the results with effect from April 1.

The consolidation of figures from Zanussi, the Italian home appliances maker, with effect from September 1, has also contributed to the improvement.

Electrolux says that the integration of Zanussi and White Consolidated Industries involves heavy costs for the group because of interest on loans and investment in production equipment.

However, profits and sales for the full year are expected to exceed last

year's levels. Sales in 1985 totalled SKr 39.88bn and profits after financial items were SKr 2.57bn.

Demand in the group's main markets - Western Europe and the US - showed a lower than expected increase despite lower inflation rates and interest rates.

"We expected consumer demand to show a stronger increase," said Mr Anders Scharp, chief executive. Electrolux agreed recently to acquire Beard-Poulton, the garden products division of Emerson Electric of the US.

Beard which is owned at present by the Emerson Home Corporation has annual sales of about \$500m almost entirely within the US.

This would substantially increase Jacobs Suchard group turnover, which last year amounted to SFr 5.4bn (\$3.26bn). The Swiss group already markets the Tobler and Van Houten brands in the US, as well as products of its US manufacturing subsidiary Andes Candies.

Jacobs Suchard to buy US confectioner

By John Wicks in Zurich

JACOBS SUCHARD, the Swiss coffee and chocolate group, is to take over the Chicago company E.J. Brach, one of America's leading producers of chocolate and confectionery.

The purchase price has not been disclosed but the transaction, which is subject to US Government approval, is expected to go through before the end of the year.

Brach which is owned at present by the Emerson Home Corporation has annual sales of about \$500m almost entirely within the US.

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FMC studies action over Boesky deals

BY CHARLES HODGSON IN NEW YORK

FMC CORPORATION, the Chicago-based machinery and chemicals, has set up a special committee to examine what legal action should be taken following the Securities and Exchange Commission insider trading charges against Mr Ivan Boesky, the Wall Street arbitrator.

According to documents released by the SEC, Mr Boesky, who paid a \$100m penalty for his role in the biggest US insider trading scandal, made a profit of nearly \$975,000 trading shares in FMC shortly before the company announced a ma-

recapitalisation in February. Mr Boesky bought 95,300 FMC shares between February 18 and February 21 and sold them all on February 21, the day the recapitalisation was announced, making an average illegal profit of \$10.23 a share, according to the SEC.

The committee is to review the types of claims the company could file and FMC said it should be in a position to reach a decision by the middle of next month.

The move is the first step in what is expected to be a flood of litigation against Mr Boesky.

Dayton to sell off bookshops

By Our New York Staff

DAYTON HUDSON, one of the leading US stores groups, announced yesterday that it had agreed to sell for an undisclosed sum its B. Dalton bookshop chain to a company owned by Barnes & Noble, the third largest US bookstores group.

The buyer, Leonard Riggio and Vendamerica, has a substantial shareholding in Barnes & Noble. Dayton Hudson said it expected the sale to result in a substantial gain. Mr Boeke Sells, president, said the buyer intended to keep the Dalton name and its Minneapolis headquarters.

Dayton Hudson put Dalton, the second largest US bookstore chain, up for sale in early October, as part of a restructuring plan. Dalton, which operates 796 stores in 48 states, the District of Columbia and Puerto Rico, had sales of \$538m in 1985.

Jacobs bid for Borg-Warner

By Our New York Staff

MR IRWIN JACOBS, the Minneapolis-based corporate raider, has launched an audacious conditional offer of up to \$4.3bn for Borg-Warner, the automotive components, chemicals and services group.

Mr Jacobs recently wrote to the chairman of the Chicago-based group offering to enter into a negotiated purchase of Borg-Warner stock at between \$43 and \$48 a share. Mr Jacobs recently raised his stake in the company to 7.6 per cent. GAF Group, another corporate raider headed by Mr Samuel Heyman, has disclosed a 9.8 per cent stake.

Borg-Warner, the subject of persistent takeover rumours, earlier this month announced plans to sell its financial services unit.

Wagons-Lits expects higher earnings

BY TIM DICKSON IN BRUSSELS

WAGONS-LITS, the Belgian leisure and rail activities group yesterday reported an increase in turnover for the first nine months of 1986 and confirmed its previous profit forecast of BFr 800m (\$19.1m) for the full year against BFr 650m in 1985.

The company gave a breakdown of sales for the nine months to September, illustrating the differing fortunes of each division. Sales in the railway sector amounted to BFr 8.2bn, the same as the corresponding period last year. Turnover in the hotels division rose 3 per cent to BFr 10bn - a "very slow" increase which the company attributes to

the fall in North American business in Europe during the summer. By September and October, however, hotel occupancy returned "to a more normal level."

Both the catering and tourism activities advanced by 8 per cent to BFr 19.4bn and BFr 42.7bn respectively.

Wagons-Lits considers that the improvement in tourism was "satisfactory in a gloomy climate for travel agents, particularly due to the general lowering of the level of air fares which reduces the commission on sales."

Du Pont plans write-off

BY DAVID OWEN IN NEW YORK

DU PONT, the largest US chemicals group, is to take a 31 cents-per-share, fourth-quarter charge in connection with the dismantling of its chlorine-based raw material production plant at Corpus Christi, Texas. The plant will continue to produce certain fluorocarbons.

The company, which lifted third-quarter net earnings by 25 per cent to \$343m, or \$1.42 a share, despite an oil-related 12 per cent decline in sales, began to purchase some chlorine-based raw materials earlier this year as a cheaper alternative to continuing to produce them.

Canadian Imperial Bank of Commerce
(A Canadian Chartered Bank)

U.S. \$150,000,000

Floating Rate Deposit Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given, that for the Interest Period from August 28, 1986 to November 28, 1986, the rate for the first Interest Sub-period from November 27, 1986 to November 28, 1986, has been determined at 6 1/4% per annum, and therefore the amount of interest payable against Coupon No. 9, or per US\$100,000 nominal in registered form, on the relevant interest payment date November 28, 1986, will be US\$150.42.

The Chase Manhattan Bank, N.A. London, Agent Bank

Nov 27, 1986

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.
on 25th Nov 1986 U.S. \$126.36

Listed on the Amsterdam Stock Exchange

Information: Pierson, Halding & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

AIBD BOND INDICES
WEEKLY EUROPEAN GUIDE NOVEMBER 21 1986

Redemption Yield	Change on Week	12 Months High	12 Months Low	
US Dollar	8.631	-0.782	10.420	8.610
Australian Dollar	14.056	-0.043	14.620	12.830
Canadian Dollar	10.250	-1.024	11.704	10.249
Euorguilder	5.914	0.630	6.314	5.804
Euro Currency Unit	8.716	-0.480	9.524	8.164
Yen	6.297	-0.143	7.002	6.207
Sterling	11.576	0.295	11.932	9.751
Deutschemark	6.421	-0.327	7.090	6.318

Bank J. Vontobel & Co Ltd, Zurich - Telex 812744 JVZ CH

All these Notes have been sold. This announcement appears as a matter of record only.

Helaba Frankfurt

Hessische Landesbank - Girozentrale - through its London branch -

A\$30,000,000

13 3/4 per cent. Notes due 1991

Issue Price: 101 1/4 per cent.

Hambros Bank Limited **Helaba Luxembourg**
Hessische Landesbank International S.A.

ANZ Merchant Bank Limited **Bain and Company**

Creditanstalt-Bankverein **McCaughan Dyson and Co. Ltd.**

Norddeutsche Landesbank Girozentrale

Banque Générale du Luxembourg S.A. **Banque Internationale à Luxembourg S.A.**

Crédit Commercial de France **Landesbank Schleswig-Holstein Girozentrale**

Pierson, Halding & Pierson N.V. **Rabobank Nederland**

Security Pacific Hoare Govett Limited

November, 1986

INTL. COMPANIES AND FINANCE

Asset sales start to pay for Togo

THE SEPTEMBER coup attempt in which 26 people were killed has apparently failed to shake confidence among foreign as well as local investors in the small West African state of Togo.

Oleagineux du Togo (Oto), a cotton seed oil company, the cotton seed oil will be taken remaining shares will be taken by private Togolese associates.

Turnover is expected to grow by nearly 50 per cent this year while construction projects such as the new West African central bank and the Economic Fund headquarters should help to provide continued growth next year.

REUTERS IN THE GILT-EDGED MARKET

Deregulation in the City of London has reshaped the gilt-edged market, reinforcing the need for fast, accurate screen-based information.

Reuters meets this need. Constantly updated prices from the market makers, together with comment and economic analysis, now form part of the following Reuter Monitor Services at no extra cost-

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For more details either refer to Monitor pages GILY and GILZ or contact Camilla Sugden Reuters Ltd 85 Fleet Street London EC4P 4AJ. Telephone: 01-324 7979.

CONTRIBUTORS

Alexanders Laing & Cruickshank Gilts Ltd* Barclays, De Zoete, Wedd Baring, Wilson & Watford Chase Manhattan Gilts Ltd Citicorp Scrimgeour Vickers County NatWest Gilt-Edged Securities Goldman Sachs Government Securities (UK) Ltd

Greenwell Montagu Gilts Hoare Govett Sterling Bonds James Capel Gilts Ltd Loyds Merchant Bank (Government Bonds) Ltd Merrill Lynch Government Securities Messel Gilts Ltd Morgan Grenfell Government Securities Morgan Guaranty Sterling Securities Phillips & Drew Moultsdale

(*Available early 1987)

Company Notices

NOTICE OF REDEMPTION

NOVA AN ALBERTA CORPORATION

U.S.\$100,000,000

16 1/2% Debentures due January 7th, 1989

NOTICE IS HEREBY GIVEN THAT Nova, An Alberta Corporation will redeem on January 7th, 1989 all the 16 1/2% Debentures due 1989 at a price of 101% of the principal amount together with interest on such principal amount accrued and unpaid to the said date of redemption.

The redemption price on the said Debentures shall be payable on presentation and surrender thereof with all unmaturing coupons at any one of the following Paying Agencies:-

- Bank of Montreal, 9 Queen Victoria Street, London EC4N 4XN, England. Bank of Montreal Trust Company, 2 Wall Street, New York, N.Y. 10005, U.S.A. The Bank of Nova Scotia, 44 King Street West, Toronto, Ontario, M5H 1H1, Canada. Union Bank of Switzerland S.A., 35-39 Grand rue, Luxembourg. Morgan Guaranty Trust Co of New York, 35 Avenue des Arts, 1040 Brussels, Belgium.

DEBENTURES SHOULD BE SURRENDERED with all coupons appertaining thereto maturing after the date fixed for redemption, failing which the face value of any missing unmaturing coupon will be deducted from the sum due for payment. Any amount so deducted will be paid against surrender of the missing coupon within a period of 5 years from January 7th, 1989. From and after the date fixed for redemption, interest on the Debentures will cease to accrue.

Dated: November 27th, 1986.

NOVA, AN ALBERTA CORPORATION CALGARY, ALBERTA.

ROLINCO

Rolingo N.V. announce a cash dividend of 1.16 per Ordinary Share of the amount of 1.16 per share for the financial year 1985/86.

Completed forms for the redemption of the debentures should be submitted to the Registrar, National Westminster Bank PLC, 25 Old Broad Street, London EC2N 1JL, by 10.00 a.m. on 27th November 1986.

The dividend will be payable at 10.00 a.m. on 27th November 1986 at the registered office of Rolingo N.V., 25 Old Broad Street, London EC2N 1JL.

Subscribers to the debentures should submit their coupons to the Registrar, National Westminster Bank PLC, 25 Old Broad Street, London EC2N 1JL, by 10.00 a.m. on 27th November 1986.

NOTICE TO HOLDERS OF LTV INTEREST-BEARING N.V. 10% CONVERTIBLE REGISTERED 10% CONVERTIBLE BEARER NOTES (the "Notes")

Approved Agents in the Republic of Ireland may present coupons to the Registrar, National Westminster Bank PLC, 25 Old Broad Street, London EC2N 1JL.

REFINERIA DE PETROLEOS DEL NORTE S.A.

On November 13, 1986 bonds for the amount of US\$2,000,000 have been issued in the presence of a Notary Public.

The Bonds will be redeemable on or after January 1, 1987.

FININSTRUST S.A. Luxembourg, November 27, 1986.

Legal Notice

IN THE MATTER OF DENEWOOD CONSTRUCTION LIMITED

By Order of the High Court No. 004123 of 1986 dated the twenty second day of October 1986 John Michael Thompson of Cork, Gully, Shilley House, 3 Noble Street, London EC2V 7JQ has been appointed liquidator of the above-named Company with a Committee of Inspection.

Art Galleries

NEWMAN GREEN & CO. 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200.

SCOTLAND

A Financial Times Survey The Financial Times proposes to publish a Survey on the above on Tuesday December 16 1986

For further information, contact: KENNETH SWAN Financial Times 37 George Street Edinburgh EH2 2HN Telephone: 031-226 4139

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

UK group to produce Komatsu trucks

THE BRITISH-BASED Brown Group has signed an agreement to manufacture and supply Komatsu, the Japanese construction equipment maker with 300 articulated dump trucks a year.

The deal which is likely to have major repercussions in the world's dump truck market is believed to be the first time that Komatsu, the number two construction equipment maker after Caterpillar of the US, has agreed to sell as its own product machinery of any type produced by a European manufacturer.

The trucks will be made at Brown's production site at Moile, near Trondheim, Norway, although a half of the fabrication work will be carried out at another Brown site at Birtley, County Durham, in north-east England.

Output is due to begin in May next year, with full production starting at the end of 1988. Brown will eventually make for Komatsu four models of between 20 and 35 tonnes. The Norwegian site already makes Brown's Moxey range of 12 to 35 tonne articulated dumpers which were market leaders in the UK last year ahead of Volvo BM, the world's biggest producer of articulated dumpers.

The overall deal is worth about £25m a year to Brown in sales to Komatsu during full production. Mr Gordon Brown, the managing director, says it will eventually make the Brown group the world's largest producer of dump trucks.

The arrangement gives Komatsu access to a type of equipment it does not have in a relatively growing market. Komatsu makes only rigid dumpers, but the world market has been swinging away from these to articulated machinery. Worldwide demand for articulated and rigid dump trucks five years ago was for 5,900 units.

Pioneer Electronic back in profit

BY YOKO SHIBATA IN TOKYO

PIONEER ELECTRONIC, the leading Japanese manufacturer of audio equipment, swung back to group net profits of ¥3,370m (\$33.05m) in the year to September, against the previous year's net loss of ¥2,450m.

Turnover increased by 1.7 per cent to ¥387,010m. Net earnings per share were ¥39.05, compared with the previous year's net loss of ¥17.88.

The consolidated business performance reflected parent company pre-tax profits of ¥8,740m, up 64.2 per cent, with net profits of ¥3,510m, up 64.1 per cent, on turnover of

¥267,650m, ahead by 2.8 per cent. Sales of audio products—the mainstay of Pioneer's sales range, rose by 2.3 per cent to account for 36.3 per cent of the total, thanks to strong demand for small stereo sets and CD players in Japan and Europe, which more than offset a decline in exports to the US.

Video equipment sales advanced by 18.5 per cent to account for 22.8 per cent of the total, thanks to the Laser Vision growth and demand for Laser Karaoke (singalong) sets. Sales of car electronics fell

by 16.6 per cent to account for 33.4 per cent of the total, due to sluggish exports of car stereo systems to the US. Pioneer's overseas sales fell by 7.3 per cent to account for 85 per cent of the total. Domestic sales increased by 15.6 per cent.

The company expects unconsolidated full-year pre-tax profits to reach ¥900m, up 2 per cent, net profits ¥450m, up 26 per cent, and turnover of ¥390m, a rise of 0.5 per cent. Pioneer may raise its annual dividend from the present ¥12 depending on the outcome.

Fujitsu suffers 90% fall in first-half group earnings

BY OUR TOKYO STAFF

FUJITSU, the Japanese computer and semiconductor maker, yesterday reported consolidated net profits of ¥2,540m (\$15.63m) for half year to September, down 90.1 per cent from the ¥26,850m achieved in the previous first half.

This is the first time that group net profits have fallen below those of the parent alone, which amounted to ¥4,090m. Fujitsu attributed the fall to deficits suffered by two subsidiaries, Fujitsu General and Takamisawa Electric.

Net earnings per share slid to ¥1.62 from ¥18.72. Sales in the communication sector rose at the group average of 3.5 per cent to account for 14.8 per cent of the total of ¥338,570m. Information processing sales showed a 4.7 per cent gain, but sales of electronics devices fell 1.5 per cent to account for 13.6 per cent.

Overseas sales dropped by 13.1 per cent in aggregate to account for 21.4 per cent of the total. For the full year, net profits are forecast to fall 49 per cent to ¥780m, on a 10.5 per cent sales increase to ¥1,870m.

Saan returns to the black

By Jim Jones in Johannesburg

SOUTH AFRICAN Associated Newspapers (Sana), the English-language press group, returned to profits in the six months to September.

The company's year-end was changed to March 31 this year and, as a result, interim profit figures are not strictly comparable. Nevertheless, turnover rose to R6.8m (\$4.5m) in the six months to September from R6.5m for the same six months of 1985, and pre-tax profits were R3.6m against a pre-tax loss of R4.4m.

Turnover totalled R157.1m in the 15 months to March, and the pre-tax loss was R18.5m.

Nichimen America Inc. U.S. \$50,000,000 Eurocommercial Paper Programme Guaranteed by The Sanwa Bank, Limited Bank of Tokyo International Limited Citicorp Investment Bank Limited Sanwa International Limited October 1986 CITICORP INVESTMENT BANK

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INTERNATIONAL CAPITAL MARKETS and COMPANIES

OECD REVIEW OF WORLD CAPITAL FLOWS

Favourable refinancing terms fuel borrowing

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

AS RECENTLY as two or three years ago it was commonly assumed that the volume of business in international capital markets was dictated by macro-economic considerations such as economic growth rates and payments imbalances. According to the Organisation for Economic Co-operation and Development that assumption is about to be proved wrong again.

Once more business on international capital markets is set to breach new records in 1986, the OECD says in its latest review of Financial Markets Trends. During the first nine months new borrowings were running at an annual rate of \$350bn, a 28 per cent increase on 1985.

As part of the structural change that has overtaken the marketplace in the past two to three years, capital markets business seems to have taken on a self-sustaining dynamism of its own. The OECD argues. Balance of payments considerations are no longer the main force behind growth in the capital markets—otherwise business would be falling off because of a combination of both lower interest rates and lower oil prices, many of the largest borrowing countries are now in a much healthier position.

Instead, the main forces for growth in business are both more abstract and more intimately concerned with the development of the market itself. Nowadays borrowers are placing much more emphasis on refinancing their debts on the favourable terms currently available. At the same time, they have become more concerned with diversifying borrowing outlets. As a result one key to the health or otherwise of the international capital market is its ability to compete with domestic markets, because winners between the two have been broken down.

The overall picture painted by the OECD is one that is by now highly familiar. While bond market business has soared—new international issues were running at an annual rate of \$350bn during the first nine

Table with 4 columns: Year (1983, 1984, 1985, 1986*), and 3 rows: External bonds, Bank credits, Other loan facilities. Total: 153.8, 197.3, 254.5, 294.3.

* First nine months at annual rate. Figures in \$bn. Source: OECD

Growth in the international bond markets has been particularly impressive this year as regards fixed-rate issues, which are running at a rate 60 per cent above that of 1985. This year has again been marked by a high level of early prepayments which doubled to an annual rate of \$38bn in the first nine months, but all in all net bond offerings (excluding redemptions) have been running at \$170bn, some \$40bn more than in 1985.

The OECD says there are no indications of a major turnaround in the pace of issuing activity in the Eurobond market, although individual sectors may be affected from time to time by changing interest rate expectations. For the market as a whole, it says, present interest rates and lower oil prices are providing a major incentive to further borrowing.

Nevertheless, the OECD's forecast carries several qualifications, particularly when prospects are examined from the point of view of investor demand. Placement of bonds with foreign investors has at times been particularly difficult, resulting in an overhang of unsold paper, it says. There is a possibility that investors

Japan may take softer line on fund managers

By Ian Rodger in Tokyo

REPUTABLE foreign-owned investment advisory firms in Japan appear to have little reason to fear falling foul of a new law regulating their activities.

Japan's Ministry of Finance, which will administer the law, appears to be taking a flexible approach, in the initial stage at least. The law, which came into effect on Tuesday of this week, has caused considerable anxiety among advisory firms, many of them British, because it outlaws discretionary fund management without a license. However, the MoF will not be ready to issue licenses until next May.

Until now, there has been a "grey" area between trust banks which are authorised to manage funds, and advisory firms which are supposed only to give advice. However, it is widely recognised that advisory firms often make investment decisions on behalf of their clients.

Under the new law, some fear they could be in trouble even by placing transaction orders with a broker, at least until they get their licenses. However, the MoF is unlikely to take such a rigid view. Its main concern in developing the new law has been to put a stop to unqualified and fraudulent investment advisers.

The MoF accepts that reputable advisers have long been buying and selling shares on behalf of, and on instructions from, their clients in the past and there is no reason why they should now depart from past practices. There is also a recognition that investment decisions sometimes have to be made quickly. But advisers are expected to respect the basic definition of their role, which means that, fundamentally, investment judgments are made by clients.

The MoF is also aware of the concern of foreign advisory firms about possible discrimination in the criteria under which licenses will be granted. These criteria have not yet been set, but the MoF intends to consult with advisers in the next two months before it establishes them.

However, in the case of branches of foreign groups, the ministry will take into account the resources of the parent company. It is also unlikely to set the minimum personnel and capital requirements for the Tokyo branch at an unnecessarily high level.

The ministry recognises that the important qualification in this business is knowledge, and so there would be no point, for example, in obliging each firm to have a staff of 20 or 40.

Manufacturers Hanover wins Renfe mandate

By Our Euromarkets Correspondent

MANUFACTURERS Hanover emerged yesterday as the winner of a fierce bidding contest to arrange a \$315m loan facility in the Euromarkets for Renfe's Spanish state railway company.

The facility will be used to back up issues of Eurocommercial paper for a similar amount and is thought to carry extremely fine terms. These will only be revealed later, however, once the lead manager has had time to prepare its syndication strategy.

Renfe has been discussing the facility with its bankers for several weeks. Expectations that it would win favourable pricing rose after another Spanish borrower, TCO, lost state financing consideration, obtained a credit carrying a margin of 15 basis points over the London interbank bid rate for Eurodollar deposits. This is lower than the Libor reference rate normally applied to syndicated loans.

Some bankers have been expecting the Renfe deal to break through the four basis point facility fee barrier at least. But Renfe's bankers, Manufacturers Hanover declined to comment on the terms yesterday.

\$300m floater for Rhone-Poulenc

BY HANS SIMONIAN

RHONE-POULENC, the French state-owned chemicals group, broke new ground in the Eurobond market yesterday with the first US dollar-denominated perpetual floating rate note (FRN) for a corporate borrower.

Led by Societe Generale, the \$300m par priced issue pays 2 per cent over six-month London interbank offered rate (Libor) for the first three years. The coupon then increases by 4 per cent every three years, with a ceiling of Libor plus 1 per cent.

Rhone-Poulenc, which is one of the 65 companies on the French Government's privatisation list, is raising the cash as part of a package to finance its imminent acquisition of Union Carbide's agricultural activities. That deal is the third largest French takeover in the US this year, costing a maximum \$575m, and is due to be closed on December 17.

Rhone-Poulenc has said it will not be allowed to raise fresh equity capital this year. Earlier this month, Societe Generale also arranged a \$275m seven-year credit for Rhone-Poulenc.

Though the coupon and the step-up feature are seen as generous, dealers were a little puzzled by the underlying thinking behind yesterday's FRN, as Rhone-Poulenc can call the issue on 1988. However, the lead manager suggested this was on the cards: the floater is likely to be switched into some form of equity once privatisation plans are made clear. Meanwhile, Rhone-Poulenc hopes to be able to raise new equity capital next year.

Societe Generale claimed the issue had received a good response in the primary market, with three times more acceptances than rejections. The FRN was trading at a rather wide spread of 99-99 1/2 by late afternoon, with some bonds being traded into the bid.

Handicapped by the lack of comparable paper, dealers felt they needed more time to get to know the borrower and digest the implications of privatisation. The Japanese response would also be important: the generous spread would be a bait, but some dealers expressed doubts about the new issue's liquidity.

Perpetuals in the secondary floating rate market were still suffering from the ripples of Tuesday's \$20m issue for Standard Chartered, which was changing hands at 99.25 bid yesterday. The recent Midland Bank perpetual was quoted at 99.32-99.44. Meanwhile, straight dollar Eurobonds in the secondary market were quietly mixed, with dealers squaring their books ahead of today's Thanksgiving Day holiday in the US.

ICI International led a \$200m 7 1/2 per cent 1992 bond for ICI Finance, guaranteed by the Industrial Bank of Japan. Priced at 101 1/2, the issue was launched at a spread of 72 basis points over five year US Treasury Bonds. The deal was quoted within its fees by midday yesterday.

Yodagawa Steel Works, one of Japan's major producers of finished steel, launched a \$70m 1991 equity warrant bond, guaranteed by Fuji Bank. Led by Yamaichi International (Europe), the par priced bond has an indicated coupon of 3 1/2 per cent.

The coupon on the \$40m equity warrant bond for Kamis Natural Gas Development was set at 3 1/2 per cent. The warrant exercise price is Y878, representing a 257 per cent premium, and the foreign exchange rate was fixed at Y163.55.

In a busy new issue day on the Continent, Nederlandse Middenstands Bank (NMB) launched a Dfl 150m 2 1/2 per cent 1992 equity warrant bond, priced at 99.25. Led by BNP-Paribas, this is the first equity linked D-Mark issue for a Dutch bank. Each Dfl 1,000 bond has two bearer warrants exercisable into a total of five NMB shares at an exercise price of Dfl 200. NMB shares closed yesterday in Amsterdam at Dfl 209. The new issue was bid at 99 1/2.

The secondary market in Germany was very quiet, with prices a shade weaker. In Swiss francs, Shiseido, a leading Japanese cosmetics manufacturer, launched a two-tranche equity warrant bond. The first tranche, for Sfr 100m, is a 1993 public issue with a 2 1/2 per cent indicated coupon. The second tranche is a Sfr 100m private placement, with a 2 1/2 per cent indicated coupon, maturing in 1993. Credit Suisse led both deals.

Banca del Gottardo led a Sfr 120m 1992 convertible bond for Meidemia Electric Manufacturing. The indicated coupon is 1 1/2 per cent, and the indicated issue price is 1 1/2 per cent.

Banque Algerienne du Developpement issued a Sfr 60m par-priced 10-year floating rate note, paying 3 per cent over six-month Libor. There is a 3 per cent minimum coupon and SBC was the lead manager. Banca della Svizzera Italiana led a Sfr 50 straight bond for Nankai Electric Railway, guaranteed by Sanwa Bank. The 4 1/2 per cent 1991 paper is priced at 100 1/2.

Swiss question equity warrants

BY JOHN WICKS IN ZURICH

LEADING SWISS industrial companies have expressed their concern over the introduction of covered equity warrants, recently introduced to the Swiss market.

The Association of Swiss Industrial Holding Companies has contacted the Swiss Bankers' Association with the declared aim of enforcing "orderly development" in this field.

The move follows a joint statement by Ciba-Geigy, Nestle, Sanofi and Sulzer Brothers, four of the companies whose registered shares have this month been the object of covered warrant placements.

The companies, claiming to speak "in the interest of purchasers of these warrants but also of our own shareholders," point out that the warrants were placed solely on the initiative of the issuing banks.

Banks leading the warrant issues have in each case approached holders of existing registered shares, which are held on a frozen account until the warrants are converted. The companies themselves played no part in the development of the warrants.

The banks behind the covered warrants had the stated intention of "indirectly opening up the limited market for registered shares to persons who could not be entered into the share register of the companies concerned." The warrants, the companies add, can be freely bought and sold by such unentitled holders.

This is a reference particularly to non-Swiss warrant holders. Many big Swiss companies have part of their equity in the form of registered shares, for which registration and thus voting rights are not granted to foreigners.

In the latest such transaction, Swiss Bank Corporation "in agreement with the company" has placed 40,000 warrants linked to the registered shares of The General of Bernese insurance company.

Every 10 of the warrants, which are priced at Sfr 90 each, entitle holders to the purchase of one registered share of the General of Bernese at a unit price of Sfr 6,300 at the end of December 15 1986 and February 15 1990.

SBC has also announced Switzerland's first warrant bond issue in which the warrants entitle holders to buy further bonds. Hitherto, Swiss warrants have been linked to equity purchases.

Tender offer for Hiram Walker notes

By Our Zurich Correspondent

CREDIT SUISSE has announced a tender offer to holders of two Swiss franc note issues of Hiram Walker, the Canadian group, for which it acted as lead bank in 1982.

The offer is a result of the financial restructuring of Hiram Walker following its takeover by Gulf Canada. At the time of the issue, the notes were guaranteed by Walker Home Oil, a company active primarily in the spirits business.

Following the acquisition, the notes will be guaranteed by HWR Holdings, whose two principal interests are Interprovincial Pipe Line and Consumers Gas. This will be backed by a secondary guarantee by Gulf Canada.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on November 26

Table with columns: Bond Name, Issuer, Maturity, Price, Yield, Change. Includes entries like Agribank, Agribank, Agribank, etc.

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Advertisement for YAOHAN DEPARTMENT STORE CO., LTD. U.S. \$60,000,000 3 3/4 per cent. Guaranteed Bonds due 1991. The Long-Term Credit Bank of Japan, Limited. Warrants. Issue Price 100 per cent. New Japan Securities Europe Limited. Daiwa Europe Limited, Sumitomo Trust International Limited, Tokai International Limited, LTCB International Limited, Bank of Tokyo International Limited, Cosmo Securities (Europe) Limited, Dai-ichi Europe Limited, IBJ International Limited, Kleinwort Benson Limited, Merrill Lynch Capital Markets, Morgan Stanley International, Nomura International Limited, Sanwa International Limited, J. Henry Schroder Wagg & Co. Limited, Swiss Volksbank, Wako International (Europe) Limited.

INTL. COMPANIES AND FINANCE

Which bank has underwritten 40% of bond issues in Turkey?

PEMCO Petrol İşleri Müdürlüğü 500.000.000 TL	TE Türkiye Elektrik A.Ş. 500.000.000 TL	K. Arsoğan Konya İstasyon ve Turizm A.Ş. 500.000.000 TL
Konya Tamer İnşaat A.Ş. 600.000.000 TL	Marmara Sınaiyel Türk A.Ş. 750.000.000 TL	İTNC İstanbul Ticaret ve Sanayi A.Ş. 950.000.000 TL

Turkey's capital market is growing fast. And as you can see, İktisat Bankası has been at the forefront of its development. We are the only merchant bank to be included by the Government in the syndicate of banks for the distribution of Bosphorus Bridge Revenue Sharing Certificates. Not surprisingly, we are also the leading bank in domestic bond issues. We can provide almost every merchant banking service you want in Turkey, from a complete package for project finance to international trade finance, where we have a 10% market share.

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Turkey's Merchant Bank

For further details please contact Arthur Wilkinson, Assistant General Manager, İktisat Bankası, Büyükdere Cad. 165, Esentepe, İstanbul, Turkey. Telephone: 176 5040. Telex: 31077. Fax: 176 5147. Branches at İstanbul (6 branches), Ankara, İzmir, Bursa, Adana, Mersin, Gaziantep, Denizli, Trabzon, Samsun.

US LINES TRIES TO GET BACK ON COURSE Fate of 12 ships hang in balance

BY WILLIAM HALL IN NEW YORK

THE FATE of US Lines' 12 very large container ships hangs in the balance as the company's bankers and creditors digest the news that probably the best-known American-flag shipping line and McLean Industries, its parent, have filed for protection under Chapter 11 of the US Bankruptcy Code.

Sources close to several of US Lines' bankers and institutional creditors, owed close to \$1.2bn, indicated that they would not attempt to seize the new container ships. But it was far from clear how trade creditors would respond to US Lines' plea for co-operation. It was heavy losses on the ships that precipitated the bankruptcy filing.

Mr Charles Hiltzheim, who replaced Mr Malcolm McLean, the company's 73-year-old founder as Chief Executive, confirmed that the Korean-built container ships - each of which is capable of carrying 2,241 40 ft containers - would be laid up until we can evaluate another plan for their employment.

Mr McLean has thrown the industry into turmoil with his massive \$1bn expansion of US Lines' fleet. Rival shipping companies are nervously waiting to see whether his 12 very large ships will be laid up permanently or sold at bargain prices by the group's major creditors.

Mr Paul Slater, chief executive of First International Capital Corporation, which specialises in shipping and aviation finance, estimated that the new US Lines' ships were probably worth about \$20m apiece com-

pared with their purchase price of \$30m. He said that the industry remained "hopelessly overmanned" and thought it unlikely that the US Line ships would be taken out of the market for long.

Mr Hiltzheim said that the plan was to shrink US Lines down to "about half" its previous size. The company has already laid off 1,900 employees, or close to half its workforce, and intends to concentrate on its weekly transpacific service operating between the US West Coast, Hawaii/Guam and the Far East and its South American services from the East Coast and Gulf ports. These services generate a positive operating cash flow.

"We want to settle down to that on a quick and immediate basis," said Mr Hiltzheim. He added that he would then like to build US Lines into "something more ambitious." However, he would not speculate on when and if the Korean built container ships would be re-leased by US Lines, and it is far from clear how much control US Lines has over its destiny.

He said that he had been asked to "try and stabilise the situation and hopefully save and rejuvenate" US Lines. "We urgently need continued customer support in this period and the patience and support from some of our creditors who are understandably upset," Mr Hiltzheim said.

Some analysts have argued that US Lines' problems were exacerbated by the company's huge investment in large but slower ships

American Brands in Chesebrough offer

BY CHARLES HODGSON IN NEW YORK

AMERICAN BRANDS, the third largest US tobacco company, has launched a \$2.8bn takeover bid for Chesebrough Foods, the US cosmetics, food, chemicals and health care group.

The \$66 per share cash offer by American Brands, which owns Camel, the UK tobacco company, is substantially above Chesebrough's current market valuation. The Connecticut-based company's shares closed at \$49 1/4 up 3 1/4% before the announcement but after a day of take-over speculation.

Both American Brands, which markets such staples of the US range as Lucky Strike cigarettes and Jim Beam bourbon and Chase-

brough Foods have been mentioned as possible targets in the recent wave of corporate mergers and take-overs.

Chesebrough, which had sales of \$2.7bn last year, confirmed that it had received the unsolicited bid from American Brands and said its legal and financial advisers would consider it "as well as other alternatives to maximise shareholder value."

Chesebrough has enjoyed healthy profits recently. It has also refrained to concentrate on its core sectors - foods, toiletries and cosmetics, agricultural chemicals and household products.

Varity to buy Ohio car parts group

BY BERNARD SIMON IN TORONTO

VARIETY CORPORATION, the Canadian farm equipment and industrial machinery supplier formerly known as Massey-Ferguson, has taken a key step in its diversification strategy by announcing plans to buy Dayton Walker of Ohio, an international automotive components and building hardware manufacturer.

The US\$142.8m cash purchase will be financed with long-term debt. Varity will use accumulated cash and assets to fund the purchase in North America, to shelter future earnings of Dayton.

Varity's precarious financial position has until recently rated out any thought of a substantial acquisition. The plummeting decline in the North American farm equipment market led the company's leadership to buy Dayton Walker, a series of financial restructurings and a drastic curtailment of worldwide operations.

However, a recapitalisation completed earlier this year removed the troubled combine harvester division from the company's direct control, boosted shareholders' equity and almost halved outstanding debt. Varity earned US\$12m in the six months to July 31 from sales of \$700.8m.

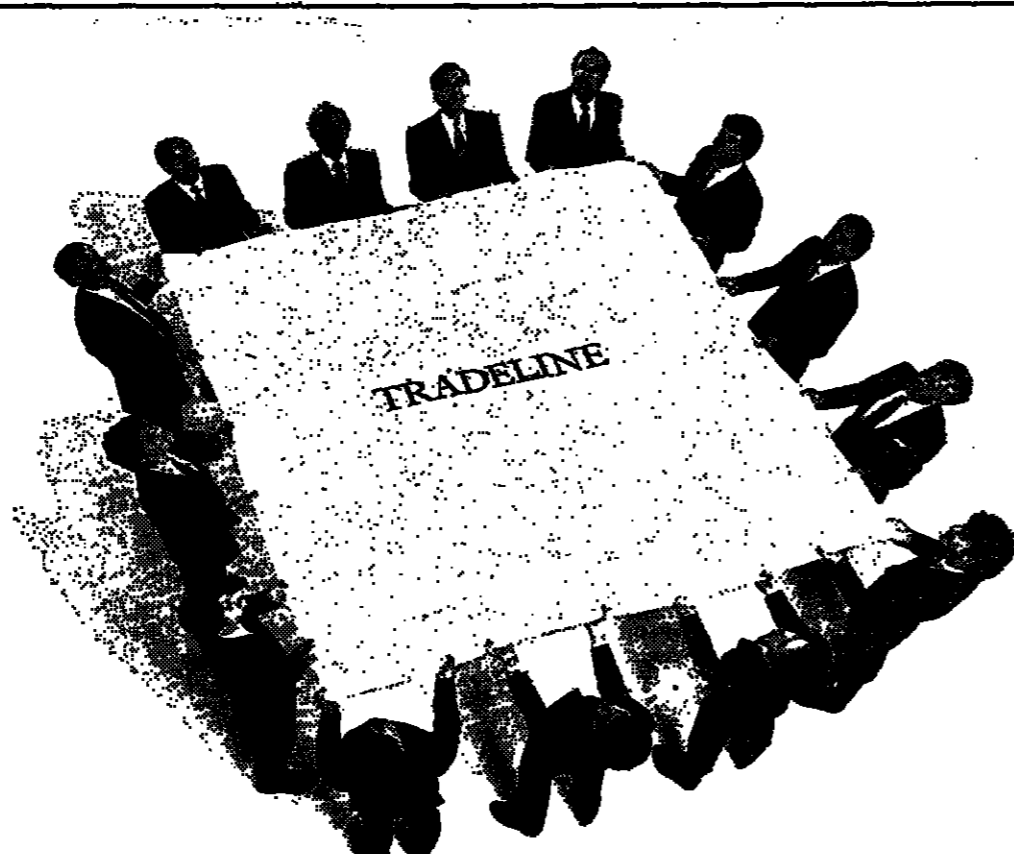
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that makes a great hotel chain, like providing the Financial Times to business clients. Complimentary copies of the Financial Times are available to guests staying at the Mercure Montmartre in Paris and the Mercure in Lyon and Grenoble.

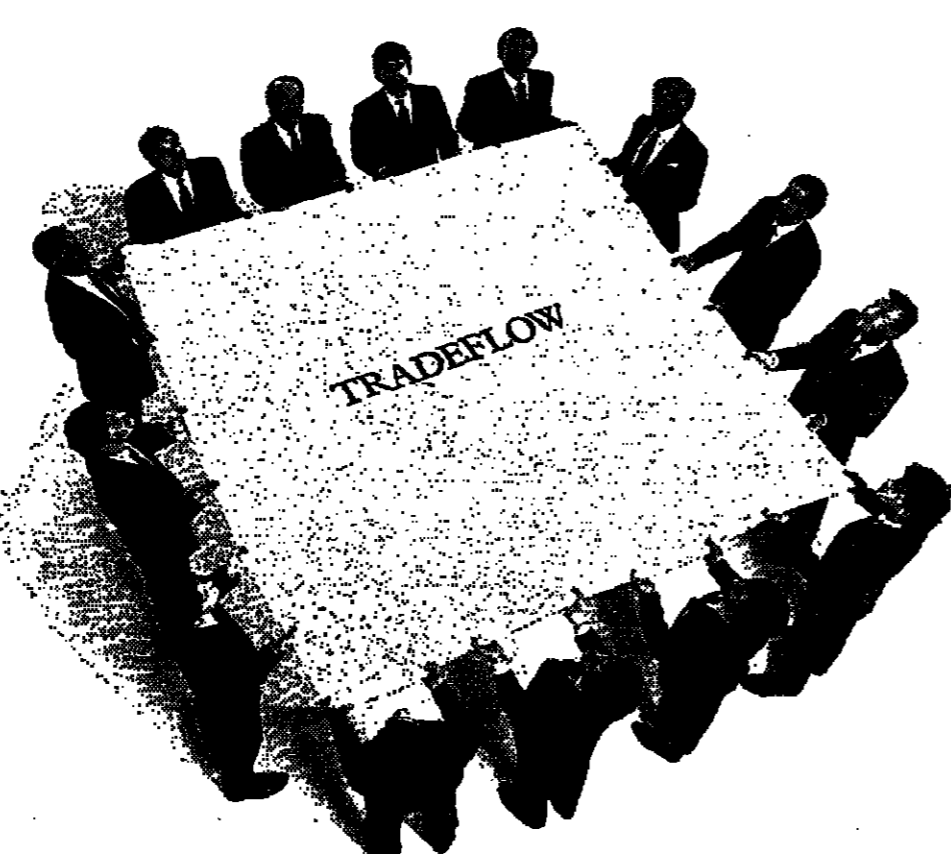
FINANCIAL TIMES hotel **mercure**
EUROPE'S BUSINESS NEWSPAPER

Lloyds Eurofinance NV.
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Guaranteed Floating Rate Notes due 1996
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LOYDS BANK Plc
(Incorporated in England with limited liability)
Notice is hereby given that the Plc of Lloyds has been fixed at 11% and that the interest payable on the relevant interest Payment Date, February 28, 1987 against Coupon No. 10 in respect of £5,000 nominal of the Notes will be £144.93 and in respect of £25,000 nominal of the Notes will be £724.88.

Lloyds Bank
November 27, 1986, London
By: Citibank, N.A. (CSSI Dept), Agent Bank **CITIBANK**



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UK COMPANY NEWS

THE McCORQUODALE CASE

Panel decisions can be reviewed by courts—QC

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

DECISIONS OF the City Takeover Panel can be reviewed by the courts because it is a public law body whose powers derive ultimately from the Government, the Court of Appeal was told yesterday.

Mr Jeremy Lever, QC, said "devolution" by the Government to the panel of a power to regulate transactions covered by the City take-over code.

That devolution had taken place specifically through the actions of the Bank of England, a statutory body which, if not "the onlie begetter" of the code, was at least an important progenitor of it, and also nominated the chairman and deputy chairman of the panel.

The Bank, which had a responsibility to watch over the financial system as a whole, acted in collaboration with and might reasonably be inferred, the blessing of the Department of Trade and Industry.

"Given the position of the Bank of England it is impossible to say that the system established by the code and operated by the panel has nothing to do with the Government," Mr Lever said.

The Government's role was pointed up by the 1977 recommendation of the European Commission that governments should make sure that there were regulatory systems such as that provided by the code.

Mr Lever was appearing for Prudential-Bache, the US securities house, which is appealing against the refusal of the High

Court to give it leave to seek judicial review of a ruling made by the panel in the battle over the £155m takeover bid by printer Norton Opax for McCorquodale, another printing group.

Fru-Bache is advising Datalin, a company formed by an element in McCorquodale that favours a management buy-out.

The High Court application failed because the judge held that the panel was not a public law body created by statute and its decisions could not therefore be challenged by way of judicial review.

The appeal is being opposed by Norton Opax, its merchant banker, Samuel Montagu & Co, and by the panel.

The case has wide implications for the future of self-regulating in the City, because the appeal court is examining the legal status of the panel and the extent to which it can be controlled by the courts.

Fru-Bache seeks judicial review of the panel's decision on Monday to reject Fru-Bache's claim that the panel's rules had been broken by a supporter of the Norton bid.

Mr Lever said he suspected that the panel would say that it was not susceptible in any way to review by the courts. That would have the very undesirable consequence that a huge area of commercial activity was regulated—but by a system of "no law".

That was the phrase that had been used by the Russian dissi-

dent Alexander Solzhenitsyn to describe a situation where there was a corpus of rules administered with many of the characteristics of legal rulings but without the redeeming features of the legal system.

Mr Lever said the ultimate measure for securing compliance with the code was non-listing or de-listing, which involved the exercise of a public law power under the 1984 Stock Exchange Listing Regulations.

The panel, he said, was performing public functions of a kind that the courts should now bring within their supervisory machinery.

It was constantly said that the panel's rules were not legal rules, but the judicial review process could not be excluded simply by using that kind of magic talisman to ward off judicial supervision.

Such an attempt to exclude the courts would be against public policy, Mr Lever suggested.

The judicial review process enables complaints about the way decisions have been taken by government departments and other public or statutory bodies to be scrutinised by a judge to see if the body concerned has acted illegally, or unreasonably or been guilty of some procedural impropriety.

The process does not allow the judge to make a value judgment on the decision under challenge, but only to say "whether the way it was made is legally sustainable."

The hearing continues today.

A FINANCIAL TIMES SURVEY
NORDIC BANKING AND FINANCE
The Financial Times proposes to publish a survey on the above on JANUARY 12 1987
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IMPORTANT NOTICE

for holders of provisional allotment letters in

Bryant Holdings plc

On 14th November 1986 English China Clays P.L.C. ("ECC") announced its intention to make offers to acquire Bryant Holdings plc ("Bryant"). The formal offer documents, including forms of acceptance, will be despatched shortly by Schroders on behalf of ECC.

The offers will extend to Bryant ordinary shares issued by way of rights pursuant to the rights issue announced by Bryant on 13th October 1986. If you have purchased rights to new Bryant ordinary shares in provisional allotment letter form your name may not yet be included on the Bryant share register. However you can ensure that you receive copies of the formal offer documents by registering your name and address as soon as possible with:

English China Clays P.L.C.,
Group Secretariat,
John Keay House,
St. Austell,
Cornwall PL25 4DJ.
Telephone: 0726 623298

Alternatively, copies of the formal offer documents, including forms of acceptance, will be available for collection from the date of despatch from:

J. Henry Schroder Wagg & Co. Limited,
120 Cheapside,
London EC2V 6DS.

The Royal Bank of Scotland plc
Registrar's Department,
P.O. Box 27,
34 Fettes Row,
Edinburgh EH3 6UT.
Telephone: 031-556 8555

The Royal Bank of Scotland plc
Registrar's Department,
16 Old Broad Street,
London EC2N 1DL.

27th November 1986

This notice is published by J. Henry Schroder Wagg & Co. Limited ("Schroders") on behalf of ECC. The directors of ECC are responsible for the information contained in this notice. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this notice is in accordance with the facts. The directors of ECC accept responsibility accordingly.

Utd Guarantee £2m injection and new board

United Guarantee (Holdings) has plans for a £2m capital injection, a re-listing of its shares and a shake up to its board.

Nearly 7731,000 will be injected through subscription of 7,706,639 shares at 10p each. Mr John Botros, Mr Arthur Cook, Mr Frank Warren and their associates will subscribe 3,056,639 shares and institutional and private clients of Lyddon will subscribe 4,250,000.

That will be followed by a rights issue of 12,983,254 shares on the basis of one-for-one at 10p each, to shareholders registered November 20 and subscribers. Lyddon has underwritten this, and irrevocable undertakings to take up rights in respect of 4,652,400 shares have been given.

The share premium account will be cancelled.

Application will be made to the Stock Exchange for the re-listing of the existing shares and listing of the new. The shares were suspended in January at the company's request—price was 20p.

There will be major changes in the boardroom. On December 19 Mr Robert Clarke will join and become chairman in place of Mr E. Paynter, who will stay as an executive member.

Property Trust making further £3m cash call

BY NEKKI TAIT

Property Trust, the USM-quoted property company, yesterday announced that it planned to raise £3.4m via a one-for-one rights issue at 10p following a capital reorganisation, the company then hopes to re-establish itself as an active property development and trading business with the injection of some new interests.

Property Trust, whose shares were suspended in September, last raised cash — £2.26m — from shareholders in May. At the time, the intention was to clear debts, sell certain properties — principally an office block in Edinburgh — and then inject a couple of companies controlled by Dr Gerald Smith, who joined the Property Trust board in June.

Dr Smith, however, was asked to resign from the company in October for undisclosed reasons, although Braemar Trust — part of the privately owned property company, SSS Group — where he was a shareholder, retained a 16.5 per cent stake in Property Trust.

Under the current rights issue proposals, Mr Tony Rhatigan, chairman of Property Trust, will underwrite the issue for a 1 per cent fee, and he has subsequently arranged sub-underwriting from private

investors at a 5 per cent fee. Mr Rhatigan and another director, Mr T. Tufnell, have given irrevocable undertakings to take up rights in respect of their own holdings — well under 1 per cent.

Mr Rhatigan said yesterday that he had received a number of proposals which might lead to acquisitions in the future. "We would not be averse to a transaction involving the exchange of shares in Property Trust for those of a substantial private property company," he commented.

Property Trust's 10p shares remain suspended at 6p.

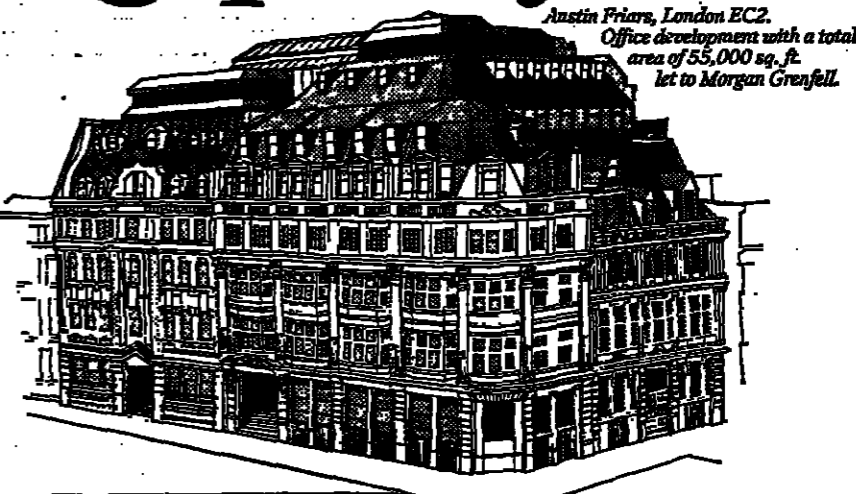
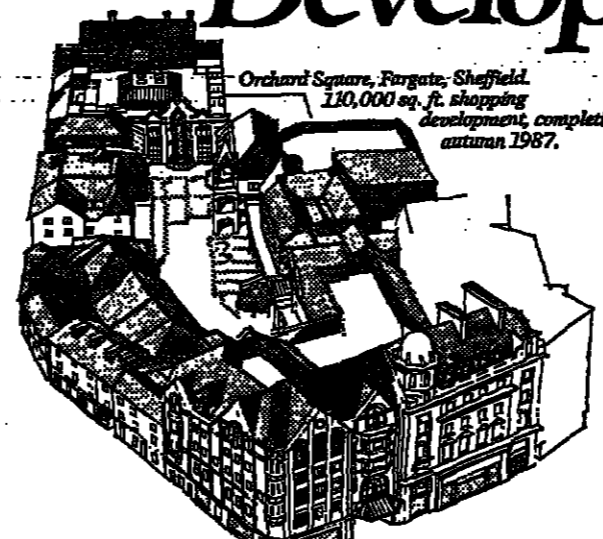
Continuous Stationery
The effect of board changes and the acquisition of T. Blackburn (Printers) enabled Continuous Stationery to show a pre-tax profit of £222,000 for the half year ended September 30 1986.

The figure was struck on a merger accounting basis, an approach compared with a profit of £107,000 last time, which fell to £57,000 by the year-end.

Sales for the half year came to £3.07m (£2.96m). Earnings were 2.3p (1.03p) and the interim dividend is 0.5p (0.45p) net.

MEPC

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SUMMARY OF GROUP RESULTS

(Year ended 30th September, 1986)

	1986 £m	1985 £m
Gross rents and other income	162.3	136.7
Profit before taxation	58.4	51.6
Taxation	19.1	17.9
Profit attributable to ordinary shareholders	39.2	33.2
Earnings per ordinary share	16.3p	15.6p
Net dividends per share	11.5p	10.5p
Net assets per share diluted	440p	415p

"The outlook is encouraging for a further increase in profits this year"

- The UK development programme, currently in excess of £500m, has been expanded considerably.
- The prospects for expansion in Australia are greatly improved.
- In Europe our properties continue to be substantially fully let.
- Our policy is to develop properties and expand our investments, worth £1 billion in the UK, with our own corporate finances.
- We intend to increase the scale of our trading activities over the next few years when suitable opportunities occur.

To: The Secretary, MEPC plc, Brook House, 113 Park Lane, London W1Y 4AX.
Please send me a copy of the 1986 Annual Report which will be available from 16th December, 1986.

Name _____
Address _____
Postcode _____

New issues November 26, 1986

Federal Farm Credit Banks Consolidated Systemwide Bonds

5.875% \$942,000,000
CUSIP NO. 313311 QU 9 DUE MARCH 2, 1987

5.875% \$1,013,000,000
CUSIP NO. 313311 PQ 9 DUE JUNE 1, 1987
Interest on the above issues payable at maturity

5.95% \$500,000,000
CUSIP NO. 313311 QV 7 DUE DECEMBER 1, 1987
Interest on the above issue payable June 1, 1987, and semiannually thereafter

Dated December 1, 1986 Price 100%

The Bonds are the joint and several obligations of The Thirty-seven Federal Farm Credit Banks and are issued under the authority of the Farm Credit Act of 1971. The Bonds are not Government obligations and are not guaranteed by the Government.
Bonds are Available in Book-Entry Form Only.

Federal Farm Credit Banks Funding Corporation

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(212) 908-9400

The Farm Credit System

This announcement appears as a matter of record only.

Ohio IP

CITIBANK

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UK COMPANY NEWS

IMPROVED MARGINS BOOST MIDWAY PROFITS TO £32M
Courtaulds beats City expectations

Courtaulds, the textiles and chemicals group which has just embarked on a £28.2m bid for Fothergill and Harvey, reported pre-tax profits up 36 per cent to £32m, for the six months ended September 30 1986.

With these results, and the recently announced changes in board structure, we are well positioned to pursue our plans for the development of the group.



Sir Christopher Hogg: pursuing plans for development operating profit lower by £4.1m, principally in fibres.

Stone Intl heads for £2m loss in first half

Stone International, the systems engineer which emerged from the failed textiles manufacturing group Stone-Platt International yesterday told shareholders the company was heading for its first half year of losses since joining the stock market two years ago.

Hollis increases cash offer for AE to 280p

MR ROBERT Maxwell's Hollis Group has confirmed that it will increase the cash alternative in its agreed offer for engineering group AE from 260p to 280p following "soundings" amongst AE shareholders.

The increased Hollis offer—which will run for three weeks from the release of the offer document—values AT at £280m in cash and £290m in shares.

Hollis cash, Mr. Bay Green of Kleinwort Benson said the directors' options remained open to accept either shares or cash.

Kwik Save advances to £42.2m

Kwik Save, a discount food retailing group, yesterday reported a 17.4 per cent increase in pre-tax profits of £42.2m for its last financial year, despite a slight slowdown in sales in the second half.

The company also invested £3.5m in freehold reversions. There are now 460 Kwik Save units, 50 Arctic stores and 113 Best of Cellars.

retailing to endear itself to the City. Slowly but surely the company has established a pattern of respectable rises in profits.

French bank plans no hostile bids

Damenil-Leble, the French investment bank, announced yesterday that it did not intend at present to launch hostile takeover bids for Scottish and Mercantile Investment Trust and Ocean Wilsons (Holdings).

JS Pathology expansion as profits rise 30%

JS Pathology, the pathology laboratory, announced yesterday that it was acquiring the trading business of Metpath (UK), the private clinical pathology laboratory which is a subsidiary of the US company Corning Glass Works.

Double approach to Wyndham

TWO SWANSEA suitors named, Francis are pressing their individual attentions on Wyndham Group, the Cardiff-based engineering and property company.

Central Television

Central Television moved up to the main market at the end of October and its shares are not traded on the USM as stated in Wednesday's paper.

J. BIBBY & SONS PLC
\$70,000,000
Multi-Option Facility
County NatWest Capital Markets
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Underwriting Banks
Tender Panel Members
Facility and Tender Panel Agent
NacWest Investment Bank Limited

Suter lifts Thermax stake
Suter, the acquisitive engineering and distribution group, has once again lifted its stake in glass-maker Thermax.

DIVIDENDS ANNOUNCED
Table with columns: Company, Current payment, Date, Correlation, Total last year, Total this year.

Next chief's pay lifted to £283,000
Mr George Davies of Next, the fashion and furnishings retailer, was paid £283,128 in the year to August 1986.

IEP Securities
Table with columns: Company, Price, Change, Dividend, P/E.

TRAFFORD PARK ESTATES PLC
ESTATE OFFICE, TRAFFORD PARK, MANCHESTER M17 1AU
Extracts from the Accounts and Chairman's Review at the 90th Annual General Meeting held in Manchester on 26th November 1986.

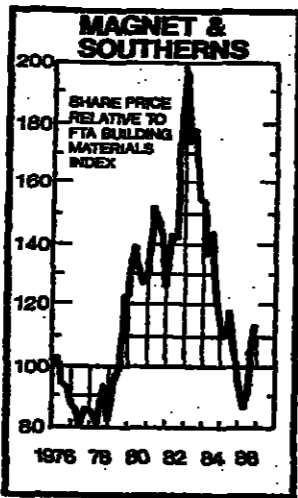
GRANVILLE SPONSORED SECURITIES
Table with columns: High/Low, Company, Price, Change, Dividend, P/E.

Bergen Bank A/S
U.S. \$75,000,000
Floating Rate Notes Due 1997
Notice is hereby given to the holders of the above-mentioned Notes (the "Notes") of Bergen Bank A/S (the "Bank") that, in accordance with the terms of Condition 2 of the Terms and Conditions of the Notes, the Bank has determined that in the event of the distribution of assets of the Bank upon any winding-up, liquidation or reorganization of the Bank, the claims of Noteholders and Couponholders will be subordinated and subject in right of payment to the prior payment of claims of depositors and all other creditors of the Bank.

Public Works Loan Board rates
Table with columns: Years, Effective November 26, Quota loans repaid, Non-quota loans A repaid.

Magnet & Southernns up 71% to top £20m

AN ADVANCE of 71 per cent in pre-tax profit to £20.7m for the half year ended September 30 1986 is reported by Magnet & Southernns, manufacturer, merchant and retailer of building products.



But Mr J. T. Duxbury, chairman, said the results were viewed only as a foundation on which to build for the future; management information for the second half showed monthly turnover continuing to rise and margins steadily improving. By the end of the current year it was planned to have 170 super-showrooms in operation. In the half year turnover came to £153.7m (£119.9m), operating profit to £22m (£12.79m) and the pre-tax balance to £20.73m (£12.11m). The market had been looking for some £12m pre-tax profit.

Mr Duxbury said the record turnover and profit represented tangible evidence of the success brought about by recent policy changes and hard work by all the staff, supported by the not inconsiderable capital investment for the development and refurbishment of the sales outlets.

Bassett £0.8m up at six months

WITH POSITIVE contributions from each subsidiary Bassett Foods, the sugar confectionery group, was able to lift its profits to £0.8m pre-tax over the first 28 weeks of the 1986-1987 year.

That compared with a depressed £10.8m last time and with £1.55m for the whole of the 1985-86 year.

Mr Bev Stokes, the chairman and chief executive, said yesterday that the continuing strategy of tight control of costs had enabled the group to improve profitability despite continued pressures on margins.

The 28 weeks to October 10 saw group sales rise from £37.52m to £41.22m and profits at the trading level by £746,000 to £2.33m.

Interest charges were cut to \$468,000 (£518,000) but tax took a little more at \$371,000 (£383,000) and left net profits at £1.42m, against a previous £705,000.

Earnings per share more than doubled to 10.82p (5.15p) and the interim dividend is being lifted from 1.75p to 1.95p, an increase of almost 10 per cent.

Mr Stokes noted that the enthusiasm with which the respective management teams

had brought into operation the new organisation structure had been encouraging and added that the directors were now anticipating further significant business in overseas markets.

He summed up: "I the UK the post-Christmas trading period has fluctuated significantly over the past few years. We believe, however, that our new structure gives us better opportunities to limit the effects of any adverse trading conditions which may prevail during the final quarter."

Profits for the opening six months of the 1986-87 year fell by £640,000 following a six-week strike at the Pontefract and Sheffield factories during August and September.

Improvement at the trading level is minimal. That said, the better news is that Bassett has filled its management gaps—including the appointment of three new divisional MDs. Moreover, higher overseas sales accounted for over half the turnover increase, and the share of UK sales going to the CTN market has been pegged at just over 50 per cent. If the full-year production £23m, the PE—with the shares up 6p at 196p and a 20 per cent tax around 10. At that level the shares look a fair two-way bet—

if recent acquisitions herald growth, the price is not expensive and if Bassett stumbles again, Hillsdown—which holds a 6 per cent stake—might finally be able to agree an offer price.

Despite the inclusion of redundancy costs amounting to £30,000, Radio City (Sound of Newcastle) was able to cut its losses for the 1985-86 year by £36,000 to £94,000 at the operating level. The directors said yesterday that the radio station had returned to profit in the second half and was showing a substantial improvement over the comparable six months of the previous year. The year to September 30, 1986 saw turnover fall from £2.94m to £2.41m. There were extraordinary provisions of £40,800. Negotiations are continuing for the sale of both the Beal City exhibition and the premises. The company's shares are traded on the USM. Loss for the past year per ordinary "A" ordinary worked through at 5.35p (3.31p).

GOVETT ATLANTIC Invest ment Trust: Final dividend 1.9p making 3p (2.5p) for year to October 31 1986. Net asset value per ordinary—taking prior charges at market value of 194p (153.1p).

Lanca moves into house plant distribution

By Charles Hutcheler

Lanca, the handbag and clothing distribution group, is paying up to £2.9m in cash and shares for Clarke & Spears Group, a privately-owned distributor of house plants to multiple stores such as Marks & Spencer.

Clarke made a pre-tax profit of £274,000, including £30,000 of dealing profits, on turnover of £5.67m in the year ended June 1986.

The Clarke deal will double Lanca's turnover and forms part of a plan by Lanca to broaden its distribution activities. It is already negotiating a further acquisition which would take it into another product area.

"Once you are established with the major retailing groups that gives you the ability to go out and find other ranges of products to distribute to them," said Mr Andrew Greystone, chairman of City and Westminster Financial, which bought a 23.9 per cent stake in Lanca last June.

Lanca will make an initial payment for Clarke of 1.5m of its own shares and £650,000 in cash to be raised by a vendor placing. It will pay up to a further £1.57m if Clarke's profits reach £500,000 in 1987 or 1988.

Clarke's current shareholders are Mr John Newman, formerly of Hanson Trust, and Mr Nick Shipp. The two men, both accountants, have revitalised a number of industrial companies through their holding company, Newship Group.

Newship will emerge from this deal with a stake of about 11.5 per cent in Lanca. Last month Lanca announced pre-tax profits of £193,000 on turnover of £2.57m in the first half of 1986.

NEW ISSUE

This announcement appears as a matter of record only.

November, 1986



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(Incorporated in the Kingdom of Norway with limited liability)

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8 per cent. Dual Currency ¥en/U.S. Dollar Notes Due 1993

Issue Price 105 1/4 per cent.

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DM 400,000,000

Floating Rate Subordinated Notes of 1985/1995

Stock Index No. 476966

In accordance with § 2 (9) of the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 5 1/2% p.a. for the Interest Period 27th November, 1985 to 27th February, 1987 (92 days). Interest accrued for this Interest Period and payable on 27th February, 1987 will amount to DM 127.28 per DM 10,000 Note and DM 3,194.44 per DM 250,000 Note.

November 1986

Interest Determination Bank:

MORGAN GUARANTY GMBH, Frankfurt am Main



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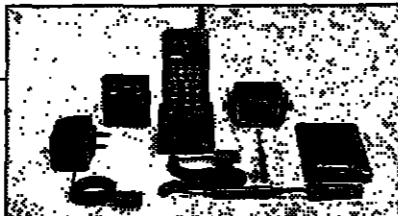


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UK COMPANY NEWS

Hobson's choice leads to new diversification policy

BY CLAY HARRIS

Hobson faced up to its eponymous choice yesterday. The company said that continuing losses arising from its aluminium die-making process left it no alternative but to diversify by buying African trader Bannacourt Exports in a cash-and-shares deal worth about £2.57m.

Hobson yesterday also reported a pre-tax loss of £120,134 (£125,638) on sales of only £6,376 (£2,140) in the six months to July 30. For the 12 months to next March, it forecast a loss of up to £280,000 in its existing business.

Despite the sales of dies made by the patented Hobson process to manufacturers in Britain, Sweden and France, the company would continue to lose money until it sold production rights to licensees. It was seeking development grants for

and central Africa. Mr Terence Plummer, its chairman, will join the Hobson board.

The accounting firm of Mr Stanley Sharp, Hobson's controlling shareholder since July, formerly acted as auditors for Bannacourt.

Bannacourt will retain 4.2m of the 6,572,976 new shares to be issued by Hobson to pay for the acquisition, giving it 12.9 per cent of the enlarged share capital.

The other shares have been placed at 36p by Brown Shipley but will be offered to shareholders on the basis of about one for every 11 shares held.

Mr Sharp's investment vehicle, Hawknote, has applied for its full entitlement. It owns a 44.1 per cent stake at present. Hobson shares were suspended yesterday at 2x, xx.

BP seeks share listing in Tokyo

By Lucy Kellaway

British Petroleum yesterday announced plans to get a listing for its shares in Tokyo, which will make it one of the most widely quoted companies in the world. BP shares are already listed in the US, Canada, Holland, Germany, France and Switzerland as well as in London.

BP will join a growing band of UK companies seeking listings in Japan, led by Cable and Wireless which got a quotation in April this year.

Mr David Simon, a managing director of BP, said yesterday that the decision was in line with BP's stated aim of broadening its shareholder base around the world, and would strengthen the company's business and financial ties with Japan.

"The Tokyo Stock Exchange is second in size only to New York and we see Japan as an increasingly important influence on the world's financial markets," he said.

Brokers to the listing are Nomura Securities and SG Warburg Securities.

Woolworth ADR

Woolworth confirmed yesterday that it plans to establish a sponsored American Depositary Receipt facility in the US.

ADR, a sponsored "Level 1" facility will trade on the US over-the-counter market and the Bank of New York will act as the depository agent. A decision about a full listing on the New York Stock Exchange will be made in the New Year.

NORTHERN AMERICAN TRUST increased net asset value by 25p share to 503.5p (£39.8p) in the year ended October 31 1986. After-tax revenue £1.87m (£1.85m) and earnings per share 3.2p (£0.47p), (tax dividend 4p making 3.6p) (same).

UK tonic for MEPC's profits

BY PHILIP COGGAN

MEPC, Britain's second largest property company, yesterday reported pre-tax profits 13.2 per cent higher at £58.4m (£51.6m), thanks largely to a good performance in the UK. Net assets per share were 6 pence higher at 440p (415p).

The group remains unhappy about the refusal by the Court of Common Council of the City of London to grant consent for its plans to demolish Lee House and construct a new building bridging London Wall. The company now has the options of appealing against the decision, changing its plans or agreeing to refurbish Lee House.

The English Property Corporation, which was acquired in July 1985, has now been integrated into the group and total UK retail and office developments in progress and planned amount to about £500m.

Phase one of the office development at Abbey Gardens, Reading was completed during the year and 70 per cent of the 151,000 sq ft of office space is now let. Sales during the year

from the UK investment portfolio realised £24m.

In Australia, MEPC welcomed the relaxation of controls on foreign investment and reported profits up 14 per cent in local currency terms but because of exchange rate movements, Australia's overall contribution was slightly reduced.

In the US, the portfolio was affected by the oversupply of office space in Dallas and Denver. European income was higher, thanks largely to an improved contribution from Germany.

Net income from investment properties was £91.5m (£78.8m) and other income (interest receivable, trading profits, etc) was £18.2m (£17.4m).

After subtracting administrative expenses of £7.8m (£6.4m), finance costs of £43.5m (£36m) and taxation of £19.1m (£17.9m) the group's dividends of £100,000 (£100,000), earnings attributable were 18 pence higher at 39.2m (£33.2m).

Earnings per share were 16.3p (15.3p). The dividend is being increased to 11.5p (10.5p).

comment

Coming on top of the recent

ISSUE NEWS

Capital Radio full listing in new year

BY RICHARD TOMKINS

CAPITAL RADIO, Britain's biggest independent radio station, announced yesterday that it planned to seek a stock market quotation in the first few weeks of next year.

The London station will be the fourth to seek a stock market quotation but the first to go for a full listing. Picnic Radio, Radio City (Sound of Merseyside) and Radio Clyde are quoted on the USM.

Capital said a listing for its shares would represent a natural progression in the development of the company and enable its ownership to become more widely spread. It would also give listeners and staff an opportunity to invest in the station.

Mr Nigel Walmsley, managing director, said: "We have always promoted strong links with London's community, and wider share ownership is in line with our declared intention to go public at the time of our last IBA re-appointment."

Capital first won its London entertainment franchise in 1978 and the franchise was renewed

for eight years in October 1984. In the year to September 1985 it made pre-tax profits of £936,000 on turnover of £17.5m, and the figures for the year just ended—due out next month—are expected to show a significant improvement.

Local radio stations have been blighted in recent years by poor advertising revenues and capital's 1985 profits figure represented a downturn from the previous year's. However, Capital hopes its size and stature will set it apart from other local radio stations and put it more in the category of a regional television station.

Its offer for sale will be sponsored by Barclays de Zoete Wedd with Capel-Cure Myers as broker, and will give the company a market capitalisation of about £12m.

All the shares being sold will probably come from existing shareholders, the main ones among who are Paul Ramsay Broadcasting, Dominant Investments, Redifusion Radio, Local News and London Express Newspapers and Strand Nominees.

Gaynor USM placing

BY ALICE RAWSTHORN

Gaynor, a manufacturer of plastic packaging products, is coming to the United Securities Market through a placing of shares which will capitalise the company at £4.85m.

The company was formed in 1970 and operated initially as a polythene film producer. Gaynor swiftly diversified into the manufacture of packaging, chiefly of carrier bags. It now supplies a wide range of retail multiples including the Burton Group, British Home Stores and Marks and Spencer.

Gaynor has increased both turnover and pre-tax profits

steadily throughout the 1980s, producing profit of £533,000 on sales of £5.28m in the year to August 31.

In the placing the company will issue 1.7m shares or 36 per cent of its equity at 94p a share. This produced earnings per share of 7.6p and a p/e of 12.4.

The flotation will raise £435,000 after expenses to be invested in the company—the bulk of the shares will be sold by family shareholders. This will be used to reduce borrowings and to provide capital for the development of additional warehousing facilities.

Fletcher subscribed 25 times

BY RICHARD TOMKINS

The offer for sale of shares in Fletcher King, the commercial estate agent, proved to have been 25 times subscribed with 31,117 applications for 57m shares chasing the 2.3m available.

The total value of the applications received was just under £100m at the offer price of 175p a share. Mr David Fletcher, the company's chairman, said he was delighted with the response. Fletcher King's issue price was seen as conservative next to Baker Harris's and brokers are forecasting a premium of about 20p when dealings begin next Tuesday.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unemp. pl.	Vacs.
1985							
2nd qtr.	108.9	104.5	109	114.9	142.4	3,174	161.7
3rd qtr.	108.4	103.7	102	116.1	145.2	3,124	164.4
4th qtr.	108.4	103.5	105	116.7	177.7	3,122	168.2
1986							
1st qtr.	109.3	102.8	98	112.2	145.4	3,171	162.5
2nd qtr.	109.9	103.5	106	120.9	152.7	3,266	173.6
3rd qtr.	110.6	104.8	102	122.1	157.4	3,212	168.2
4th qtr.	109.5	102.3	108	119.7	148.8	3,139	160.5
March	110.3	104.1	107	118.9	149.3	3,295	172.1
April	109.3	102.3	108	121.7	155.4	3,229	164.4
May	109.9	103.5	107	120.9	152.7	3,266	173.6
June	108.9	104.5	107	120.9	152.7	3,266	173.6
July	108.9	104.5	107	120.9	152.7	3,266	173.6
August	110.3	104.1	107	120.9	152.7	3,266	173.6
September	111.3	105.4	107	121.1	153.7	3,158	162.2
October							

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (£2m); oil balance (£2m); terms of trade (1980=100); official reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms of trade	Reserve US\$bn
1985							
2nd qtr.	104.4	105.0	113.5	105.6	115.9	102.1	15.2
3rd qtr.	104.3	102.2	112.3	102.5	114.4	103.2	17.3
4th qtr.	104.7	102.6	113.5	103.1	111.6	102.3	15.6
1986							
1st qtr.	103.9	102.2	111.5	101.9	111.3	103.0	14.2
2nd qtr.	104.3	100.4	114.9	101.9	111.9	102.4	20.0
3rd qtr.	105.3	101.9	117.1	103.8	108.6	103.6	19.0
March	105.3	102.5	115.6	102.9	111.9	103.9	18.2
April	105.9	101.9	118.9	103.9	109.9	105.9	18.7
May	105.3	100.4	114.2	102.9	111.9	100.9	18.2
June	104.1	99.9	112.5	101.6	113.0	102.0	22.1
July	104.7	101.8	116.9	103.9	110.9	101.9	21.6
August	104.5	101.6	117.5	103.9	107.9	105.9	16.9
September	104.4	102.4	117.7	103.9	107.9	105.9	16.9
October	104.4	102.4	117.7	103.9	107.9	105.9	16.9

FINANCIALS—Money supply M0, M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); building societies' net inflow; HPI, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0	M1	M3	Bank adv.	HPI	New credit	Base rate
1985							
3rd qtr.	5.5	15.4	11.6	17.5	1,771	2,374	11.50
4th qtr.	5.4	15.1	11.6	17.7	1,729	2,451	11.50
1986							
1st qtr.	6.5	16.0	12.7	12.2	2,229	2,355	11.50
2nd qtr.	2.5	23.0	22.5	24.7	1,423	2,039	12.00
3rd qtr.	5.2	22.9	13.9	16.9	1,088	2,311	12.00
March	5.1	2.2	14.3	16.4	667	2,390	11.50
April	3.1	21.5	26.6	26.5	756	2,743	11.50
May	3.5	22.2	23.5	26.0	1,027	2,719	12.00
June	3.8	23.1	23.5	27.9	596	2,372	12.00
July	3.7	23.1	18.5	15.9	177	2,245	12.00
August	5.4	18.5	11.0	17.5	452	2,676	12.00
September	6.4	21.3	12.5	16.5	871	2,914	12.00
October					1,951	1,950	11.50

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1974=100); Reuters commodity index (Sept 1981=100); trade weighted value of sterling (1975=100).

	Earnings	Basic matls.	Fuels	RPT	Foodst.	Reuters com.	Sterling
1985							
3rd qtr.	174.4	153.1	149.2	276.3	325.5	1,706	82.2
4th qtr.	178.9	152.6	141.4	272.1	327.4	1,771	79.6
1986							
1st qtr.	179.1	152.6	142.4	288.5	342.3	1,812	75.1
2nd qtr.	184.9	152.1	145.7	283.7	349.5	1,623	78.1
3rd qtr.	187.4	151.3	145.3	286.1	342.1	1,458	71.9
March	182.4	152.4	144.3	281.6	345.2	1,813	74.8
April	184.9	152.1	145.6	285.2	347.4	1,706	78.2
May	182.3	152.7	145.6	285.5	349.6	1,468	74.6
June	185.7	154.6	145.3	285.5	347.4	1,468	75.9
July	187.4	154.9	145.3	284.7	347.4	1,468	75.9
August	187.2	154.9	146.3	285.9	348.6	1,461	71.4
September	187.9	154.9	146.3	287.2	348.3	1,444	76.4
October							

* Not seasonally adjusted.

† From January 1986 includes amounts outstanding on credit cards.

Cranfield

CRANFIELD INSTITUTE OF TECHNOLOGY
 Summary Report for 1986

Handwritten note: "CJ 11/27/86"

AUTHORISED UNIT TRUSTS

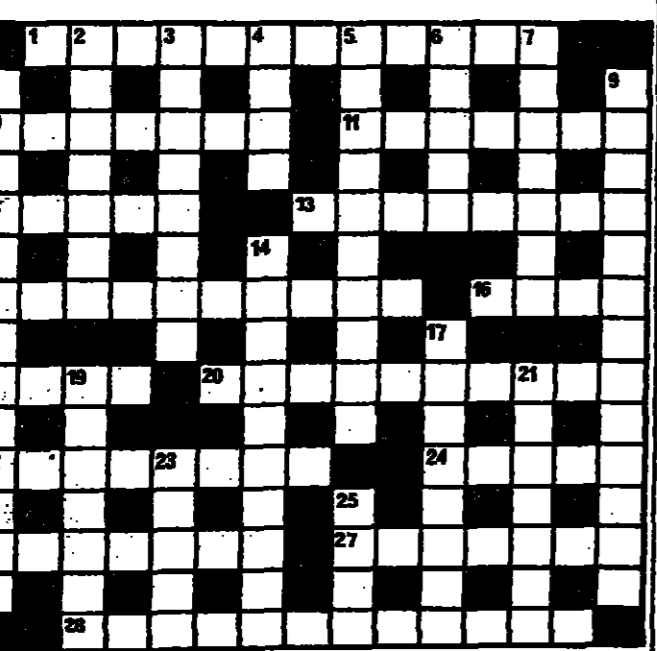
Table listing various unit trusts such as Abbey Unit Trust, Allied Banker Unit Trust, and others, including their managers and details.

FT UNIT TRUST INFORMATION SERVICE

Main table listing numerous unit trusts, their managers, and other financial details. Includes sub-sections like 'FT Investment Managers Ltd' and 'Unit Trust Managers Ltd'.

Advertisement for The Princess Alice Hospice, featuring the text 'Please remember...' and 'The Princess Alice Hospice'.

FT CROSSWORD PUZZLE No. 6,188



Clues for the crossword puzzle, including '1 Sound of merriment following person's unlawful killing' and '2 Jack soon takes old Penny'.

INSURANCES

Table listing various insurance companies and their details, including AA Friendly Society and Abbey Life Assurance Co Ltd.

AUTHORISED UNIT TRUST & INSURANCES

Main table containing financial data for various insurance and unit trust companies, including names, addresses, and numerical values.

J.P. 11/25/86

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas investment funds with columns for fund name, company, and performance metrics.

Table listing international and specialty investment funds, including details on fund names and providers.

Table listing money market and bond funds, providing information on fund types and associated companies.

Table listing traditional options and 3-month call rates, including a list of option contracts and their respective rates.

Table titled 'MANAGEMENT SERVICES' listing various financial management and advisory services.

Table listing additional investment funds and services, including details on fund names and providers.

Table listing more investment funds and services, providing information on fund names and providers.

Table listing traditional options and 3-month call rates, including a list of option contracts and their respective rates.

COMMODITIES and AGRICULTURE

Freight futures exchange suspends tanker contract

BY ANDREW GOWERS

LONDON'S LOSS-making freight futures market is to suspend trading in tanker futures, its second contract based on a freight rate index, following an apathetic response from the oil and shipping industries.

Brent oil market counts the cost of losing a tax loophole

BY LUCY KELLAWAY

THE OIL market is no slouch when it comes to making a quick judgment on whether it is equally adept at changing its view subsequently. Yet more than a week has passed since the British Government announced that "tax spinning" — one of the reasons for the creation of the Brent forward market — is to be stopped, and the market has still not agreed on a verdict on what the effect is likely to be.

Some say that liquidity in the Brent market will suffer greatly as a result, some expect little change, an eccentric few even reason that activity could rise, but most admit that they simply do not know.

According to Petroleum Intelligence Weekly, for each cargo that is actually produced, about 20 paper deals are done, with an average of 300 such deals struck each month.

At the moment there are three reasons for a company to use the market to establish as low a price as possible to put on its Petroleum Revenue Tax (PRT) return: to hedge its view of the price of oil, to trade with a view to making a profit.

Even with the first motivation removed, companies will still want to hedge and to trade, and so the market will continue to exist, even if on a slightly smaller scale.

The oil companies themselves, who alone know what the reasons for trades are solely motivated by tax considerations, are hardly surprisingly, keeping quiet on the matter. To let loose a storm of protest over the new proposals, would amount to an admission of how beneficial the present arrangement is.

Under the existing rules oil companies can either transfer the tax liability to the refinery in which case they haggle with the Revenue on what an appropriate market price should be in order to assess the PRT. Alternatively, they can make the refinery liable for the tax, in which case the PRT is assessed on the actual price received. Thus, so long as there is scope to establish a lower, arm's length, price for oil, there is reason to trade.

The new proposals would make two important changes. First they would tidy up the pricing used for internal transactions by introducing a fixed "market price" which will be the same for all companies and will be based on an average of actual deals struck over a six-week period.

The second change concerns the pricing of arm's length transactions. In most cases, a company's price is no longer to be based on the actual price at which the deals were done. Instead, if the prices of actual transactions presented for any given month are on average lower than the Revenue's "market price", the company's price will be the Revenue's price, otherwise it will be the company's own market price.

The possibility that a company's reported price might be lower than the Revenue's average price arises because the cargoes are sold many times over. If, for example, a producer has two cargoes to sell, but has entered into a contract to deliver the two con-

tracts with the lowest prices and close out the others, the more volatile the oil price the greater the advantages of such a system. Indeed, over the past six months when monthly fluctuations have frequently exceeded 10 per cent, the tax on producers on the basis of their lowest trading prices, a huge loss in potential tax revenue must have resulted. So the Inland Revenue, which has hitherto permitted "tax spinning" has clearly been forced to take action.

There is a kind of irony in the new proposals, however. The industry is clamouring for a reduction in PRT, and the Government reacts by closing the loopholes in the present system. The Government has invited the industry to comment on the proposals, and early indications suggest that its comments will not be particularly favourable. Because the rules only apply for the time being, at least, to Brent and not to other grades of crude, they seem to discriminate against Shell and Esso, the operators of the Brent field. BP, which operates the Forties, the other giant North Sea field, is allowed to go on as before. Shell is already grumbling at the unfairness of the proposals.

The application of the rules, and now the definition of prices may also cause a host of difficulties. These rules will certainly worry oil companies. They will make implementation of PRT open to challenge and to inequity. The market is not sufficiently transparent to make the idea of an average price work. It argues Mr Robert Mabro of the Oilfield Institute for Energy Studies.

China may get bigger EEC tapioca quota

By Tim Dickson in Brussels

THE EEC Commission announced yesterday that it wants to lift the annual import quota of Chinese manioc (or tapioca) from 300,000 tonnes at present to 350,000 tonnes for each of the next three years. At the same time the Commission says that following a big surge in quantities during the first half of 1986, China has agreed to limit its exports of sweet potatoes to the Community to 600,000 tonnes per year.

The Commission move once again highlights the inherent conflict between the EEC's Common Agricultural Policy (CAP) and aspects of the Community's external trading relationships. Manioc and sweet potatoes are used mainly in Europe as feedstuffs for pigs, and as such displace other animal feeds, notably cereals. The French in particular have long campaigned against imports of such substitutes (including American soy) on what they consider preferential terms, and will be far from happy at the latest proposal.

The Chinese, on the other hand, had a \$2.7bn deficit on trade with the EEC during 1985 and specifically asked Mr Jacques Delors, President of the European Commission, for an increase in the manioc quota as one means of redressing the balance.

Thailand is by far the biggest EEC supplier of manioc with a quota of 2,200,000 tonnes. It and Indonesia and Brazil are allowed to export respectively 825,000 tonnes and 145,500 tonnes to Europe.

Based on an average price for manioc of \$2.20 per tonne, the EEC will receive an extra \$150 per tonne arrangement (if approved by EEC Ministers) would be worth around Ecu 150m to China.

Mitsui to close aluminium smelter

By Ian Rodger in Tokyo

MIITSUI ALUMINIUM is closing its Miike smelter next March and withdrawing from the aluminium smelting sector.

The move is the latest in a long series that has seen Japan's aluminium smelting capacity plunge from 1.6m tonnes a year in the mid-1970s to less than 200,000 tonnes today. The energy intensive industry has become uncompetitive mainly because of Japan's high electricity charges.

Following the closure of the Miike smelter, which has a capacity of 125,000 tonnes a year, only two smelters will remain, a 50,000 tonne facility owned by Nippon Light Metal and a 70,000 tonne one owned by the Mitsubishi group.

LONDON MARKETS

LONDON COCOA futures prices continued their recent gradual decline yesterday with nearby positions ending close to three month lows. Daily movements have remained modest but falls have outnumbered rises by seven to two over the last nine trading days, and the net result has been \$71.50 decline. The March position dipped to \$1,456 a tonne yesterday before rallying, in response to the New York market's early strength, to end only \$2 down on the day at \$1,461.50 a tonne. But dealers said underlying fundamental and technical factors remained bearish. On the coffee futures market the prompt November position fell \$107.00 to \$2,105 a tonne, but that only wiped out Tuesday's gain, which reflected short-covering against the expiry of that position tomorrow. Other coffee futures positions drifted lower in the afternoon with the January quotation closing \$16.50 down at \$2,102 a tonne. On the London Metal Exchange the cash lead price gained \$11 to \$239.50 a tonne, recouping the fall caused by a sudden shake-out on Tuesday.

LME prices supplied by Amalgamated Metal Trading.

Table with columns: Grade, Unofficial +/- or Business Done, High/Low. Includes sections for ALUMINIUM, COPPER, LEAD, and TIN.

Table with columns: Grade, Unofficial +/- or Business Done, High/Low. Includes sections for COFFEE and COCOA.

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US MARKETS

IN A generally lacklustre day ahead of today's Thanksgiving holiday, crude oil promised to provide much of the interest, with prices quoted in pon nervous European spot markets following unconfirmed reports of an Iranian force majeure declaration, reports Houston.

The leading January position advanced at one point to a high of \$15.24 per barrel to post gains of 29 cents. However, the lack of confirmation and general book-keeping ahead of what is for the New York Mercantile exchange an extra long holiday weekend enthusiasm and prices settled only 6 cents higher at \$15.04, although some chartists were happy that the market had maintained the important \$15 level. Book-keeping was also cited as the principal factor in a dull precious metals market, where December gold values slipped \$2.50 on the day. The mixed trade balance figures, which many traders had foreseen as a potential market-mover, in fact only added to the neutral stance adopted by many market participants.

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Andrew Gowers interviews Simon Gourlay, the NFU President British farming on the defensive

"IT'S NOT easy leading an industry some sectors of which are facing difficult times," said Mr Simon Gourlay, president of the National Farmers' Union, yesterday. "People tend to get rather agitated."

Not so Mr Gourlay himself, however. Since taking over as leader of Britain's farm lobby nine months ago, he has been seen as a steady, unimpassioned climate for agriculture turn downright hostile, at least as far as livestock farmers are concerned. But he seems remarkably unflustered — either by the European Commission's latest efforts to curb runaway dairy and beef spending or by predictions that UK agriculture is embarking on its deepest recession since the Second World War.

"The indications for the next five years are that we'll have a battle to maintain even the existing level of profitability in agriculture," he acknowledges. Production of almost everything will have to be cut to bring supply more in line with demand; the EEC is, in the short term at least, unlikely to sanction an increase in its budget to fund the excesses of the Common Agricultural Policy (CAP); environmental pressure on farming is bound to increase; land values may fall further; and some farmers will face increasing difficulty in servicing their debts. Yet the NFU president insists: "The long-term prospects for agriculture are still reasonably bright. We're not going to see the industry simply cast adrift."

The articulate Mr Gourlay, a farmer in the Welsh border country, certainly contrasts with his mild-mannered predecessor, Sir Richard Butler. His grasp of the facts is impressive, and his judgement seems sound. Yet the dilemma he faces is essentially the same. Indeed, it resembles that of any industry on the defensive: the NFU is desperately trying to fight its corner but needs to portray its case in a constructive light; it cannot afford to be seen con-

stantly saying "no" to cutbacks. In this vein, and unlike some of its lobbying counterparts on the continent, he has been acknowledging for some time that major changes are needed in the CAP. It has made it equally clear — in contrast to the policy of Mr Michael Jopling, the British Secretary of Agriculture — that it wants these to take place with minimal disruption of the livelihood of its members.

Mr Gourlay's immediate concerns revolve around the inextricably linked beef and milk sectors — in that order, he says, because the EEC is likely to agree on measures aimed at solving the former headache before the latter. But there is a common thread, whether he is talking about livestock or the EEC chair until the end of the year. This will call for a lowering of the level at which intervention would take place.

These rules will certainly worry oil companies. They will make implementation of PRT open to challenge and to inequity. The market is not sufficiently transparent to make the idea of an average price work. It argues Mr Robert Mabro of the Oilfield Institute for Energy Studies.

Although he accepts that the Community has little prospect of increasing its so-called "own resources" until the end of the year, he does not see the politicians will not be prepared to find money for stock disposals while production is not firmly under control.

Dumendi said it was surprised the cereals problem, the focus of the EEC's concern a year ago, has been less of a pressing issue of late, largely because of a rise in demand as a result of drought in the southern parts of the Community. But Mr Gourlay agrees that the current mood of relative confidence among grain growers is a false dawn. "Cereals will be the central issue again this time next year," he says, even if the Community talks about the "soft option" in next spring's price negotiations of simply raising the co-responsibility levy, the tax on producers introduced this year.

And the NFU — which last year launched the idea of "flexi-quotas" to curb production — is busy refining its ideas. Mr Gourlay, like many farmers, is deeply sceptical about Mr Jopling's proposals under which farmers would volunteer to receive payments for laying their land fallow or switching to alternative crops. He believes that the Community will need in the end to compel farmers to take land out of production altogether, in order to prevent surplus problems spilling from one crop into another. And he is campaigning — with all three political parties — for more attention (and money) to be devoted to serious long-term issues of land use, such as farm forestry.

About the immediate problems, though, Mr Gourlay has very few illusions. Some farmers are bound to go to the wall, whatever happens, he says; about 10 per cent are estimated to have debt problems at present. And their lobbyists are going to have to tread what he calls "a tortuous path" in defending their interest over the next couple of years.

Mr Simon Gourlay... few illusions.

A rise in the premium paid for suckler cows and a proposal for a flat-rate production premium to replace the current British variable premium scheme.

In milk, he does not deny that the problems run deeper, or that more strenuous efforts are needed to cut production. He is surprisingly receptive to the EEC's suggestion that more needs to be done to enforce quotas at the level of the individual farmer. But he says these moves should be accompanied by the maintenance of a stable support mechanism (in other words, no fundamental tampering with intervention), and by a substantial promotional campaign for milk products funded by producers.

Above all, he says, the EEC needs more money to finance disposal of the massive butter and skimmed milk powder stocks overhanging the market

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EX-110150

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Trade figures have no impact

THE DOLLAR had a mixed day, improving against the yen, but losing ground to the Swiss franc, and losing ground to the D-Mark, sterling and most other European currencies. President Ronald Reagan's problems over Iranian arms sales tended to undermine confidence in the dollar, while the US trade figures proved inconclusive as far as the market was concerned. Trading was thin ahead of today's Thanksgiving holiday in the US.

The October US trade deficit narrowed to \$12.08bn, and was lower than most forecasts, but the September deficit was revised up to \$14.74bn. The pound rose against the dollar, but was unchanged against the SF, 1.6325 and rose to 1.6225 from 1.6200.

On Bank of England figures the dollar's index fell to 110.5 from 110.8. The pound's index against the dollar in 1986 is 1.5525, compared with 1.5775 in 1985. Exchange rates index rose to 68.2, compared with 67.6 six months ago.

STERLING INDEX
Nov 25 67.9 67.8
Nov 26 68.0 67.8
Nov 27 68.0 67.8

CURRENCY RATES table with columns for currency, rate, and change. Includes Sterling, US Dollar, Swiss Franc, etc.

EURO-CURRENCY INTEREST RATES table with columns for currency, term, and rate. Includes Sterling, US Dollar, etc.

EXCHANGE CROSS RATES table with columns for currency, rate, and change. Includes Sterling, US Dollar, etc.

FT LONDON INTERBANK FIXING table with columns for currency, term, and rate. Includes Sterling, US Dollar, etc.

LONDON MONEY RATES table with columns for currency, term, and rate. Includes Sterling, US Dollar, etc.

FINANCIAL FUTURES

US bonds weaker

US TREASURY bond futures edged lower in comparison to Tuesday's closing levels in the London International Financial Futures Exchange yesterday but showed little change from opening levels. Values were marked down at the start, reflecting an overnight sell-off in Chicago. Trading patterns were not easily defined however due to the closure of US centres today.

US TREASURY BOND FUTURES table with columns for contract, price, and change. Includes 10-year, 30-year, etc.

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EUROPEAN OPTIONS EXCHANGE

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Company Notices

ALCATEL

ALCATEL Corporation organised under French law (Société Anonyme) Capital: French francs 255,595,700 Registered Head Office: 12, rue de la Baume-75008 PARIS

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NO EXPORTER SHOULD MISS IT! EXPORT '86 The International Trade & Services Exhibition & Conference Barbican Exhibition Centre 2-4 December, 1986

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BRITISH FUNDS

Table of British Funds with columns for Name, Price, and % Change. Includes sections for 'Shorts' (Lives up to Five Years), 'Five Years', and 'Over Fifteen Years'.

Index-Linked

Table of Index-Linked funds with columns for Name, Price, and % Change.

INT. BANK & O'SEAS GOVT STERLING ISSUES

Table of International Bank and Overseas Government Sterling Issues with columns for Name, Price, and % Change.

CORPORATION LOANS

Table of Corporation Loans with columns for Name, Price, and % Change.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans with columns for Name, Price, and % Change.

LOANS

Table of Loans with columns for Name, Price, and % Change.

Public Board and Ind.

Table of Public Board and Industrial shares with columns for Name, Price, and % Change.

Financials

Table of Financial shares with columns for Name, Price, and % Change.

FOREIGN BONDS & RAILS

Table of Foreign Bonds and Rails with columns for Name, Price, and % Change.

AMERICANS

Table of American shares with columns for Name, Price, and % Change.

AMERICANS—Cont.

Continuation of American shares table with columns for Name, Price, and % Change.

CANADIANS

Table of Canadian shares with columns for Name, Price, and % Change.

BANKS, HP & LEASING

Table of Banks, Hire Purchase, and Leasing shares with columns for Name, Price, and % Change.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits shares with columns for Name, Price, and % Change.

RETAILERS

Table of Retailers shares with columns for Name, Price, and % Change.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads shares with columns for Name, Price, and % Change.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

Continuation of Building, Timber, and Roads shares table.

DRAPERY & STORES—Cont.

Continuation of Drapery and Stores shares table.

ELECTRICALS

Table of Electrical shares with columns for Name, Price, and % Change.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics shares with columns for Name, Price, and % Change.

DRAPERY AND STORES

Table of Drapery and Stores shares with columns for Name, Price, and % Change.

FOOD, GROCERIES, ETC

Table of Food, Groceries, and other shares with columns for Name, Price, and % Change.

HOTELS AND CATERERS

Table of Hotels and Caterers shares with columns for Name, Price, and % Change.

INDUSTRIALS (Miscel.)

Table of Miscellaneous Industrial shares with columns for Name, Price, and % Change.

ENGINEERING

Table of Engineering shares with columns for Name, Price, and % Change.

ENGINEERING—Continued

Continuation of Engineering shares table.

INDUSTRIALS—Continued

Continuation of Industrial shares table.

INDUSTRIALS (Miscel.)

Table of Miscellaneous Industrial shares with columns for Name, Price, and % Change.

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INDUSTRIALS - Continued

Table of industrial stocks including companies like Shell, BP, and various manufacturing firms with their respective prices and market data.

LEISURE - Continued

Table of leisure-related stocks such as hotels, travel agencies, and entertainment companies.

PROPERTY - Continued

Table of real estate and property-related stocks, including land development and housing companies.

INVESTMENT TRUSTS - Cont.

Table of investment trusts offering various asset classes and geographical exposures.

FINANCE, LAND - Cont.

Table of financial services, insurance, and land-related stocks.

MINES - Continued

Table of mining stocks, including gold, silver, and other mineral extraction companies.

INSURANCE

Table of insurance companies and their stock prices.

PAPER, PRINTING, ADVERTISING

Table of media and publishing stocks.

SHOES AND LEATHER

Table of footwear and leather goods companies.

SOUTH AFRICANS

Table of stocks listed on the Johannesburg Stock Exchange.

OVERSEAS TRADERS

Table of international trading and commodity companies.

PLANTATIONS

Table of plantation and agricultural stocks.

Notes and footnotes providing additional information and disclaimers regarding the data presented in the tables.

LONDON STOCK EXCHANGE

Portfolio switch boosts blue chip equities while Government bonds trade quietly

Account Dealing Dates
Option
*First Declara- Last Account
Dealings Since Dealings Day

The announcement that Mr Ron Brierley's IEP Securities had increased its stake in the company to 11 per cent Prudential, surrounded of late by speculation that the Prudential Insurance Company of America could be considering launching a bid for the group, closed a further 8 higher at 512 1/2.

UK stock markets held steady their values over prices and interest rates yesterday, when portfolio switching by some major institutional investors sent the blue chip industrials sharply higher. Gilt-edged securities, by contrast, had a quiet session, recording small gains as sterling turned better.

The equity market was quickly alerted to a move by a major pension fund to restructure its portfolio, apparently by trimming oil share holdings, and moving out of some Gemma stocks and into Alpha.

This concentration on the blue chips brought strong gains in market indices. The FT-SE 100 Index put on 13.7 to 1633.0, and the FT Ordinary Index gained 15.9 to 1288.3.

James Capel, the large agency broking firm, said for 2000 shares of the shares portfolio of the Post Office Pension Fund, and some other major investors were drawn into the active market in the leading stocks. Turnover in the blue-chip sector was a significant 1.7m, also well behind the market.

But heavy turnover disclosed the presence of buyers for Boots (2.3m shares), GKN (2.6m), Hawker Siddeley (1.8m), British Telecom (1.0m) and GEC (0.3m).

Courtaulds (0.6m) were also a strong feature, helped additionally by a favourable response to their reading figures. Glass (1.8m) rebounded smartly from the recent selling bout. Imperial Chemical moved up strongly, although relatively unconvincing, after a 1.2m share disclosed a difficult arbitrage position between New York and London.

There was interest in Cable & Wireless (7.7m) as London traders share trading in Hong Kong tomorrow—shares have been made available at London prices.

The activity in the blue chips reawakened interest in some of the more speculative issues, which have been under a cloud since the Collier and Boesky investigations discouraged the tipsters. Trusthouse Forte (0.5m shares) moved ahead, session as the sterling exchange rate index moved comfortably above 88. However, the FT Government Securities Index ended 0.03 off at 81.08.

Equity & Law higher
Life issues made the running in a quietly firm insurance sector. Equity and Law rose 6 to 301p on

FINANCIAL TIMES STOCK INDICES
Table with columns for Govt Secs, Fixed Interest, Ordinary V, Ord. Div. Yield, Earnings Y.M. (50/50), P/E Ratio (ind), SEAG Sargins (Spn), Equity Turnover (ind), Equity Yield (ind), Shares Traded (ind) and Stock Compilation (High, Low, High, Low).

Day's High 1265.5, Day's Low 1272.6, LONDON REPORT AND LATEST SHARE INDEX TEL. 01-246 8026

The food sector displayed several noteworthy movements. Bid speculation continued to boost Beca Hovis McDougal, up 7 1/2 to 287p, while Bawtree MacIntosh revived with a gain of 12 at 422p and Cadbury Schweppes picked up 2 1/2 at 179p.

Boots active
A considerably more active trading session developed in selected miscellaneous industrial leaders. Boots were briskly traded (0.3m) before setting 6 to the good at 232p, while interest revived in Bannockburn (0.6m) which closed 2 1/2 higher at 289p.

The FT-SE 100 Index put on 13.7 to 1633.0, and the FT Ordinary Index gained 15.9 to 1288.3. This concentration on the blue chips brought strong gains in market indices.

Capital shares went higher with the equity leaders and several registered good gains. Among Financial Trusts, NMC Investments reacted further to 196p, reflecting a price advance to 230p before easing to close a net 8 up at 232p.

Confirmation of the increased cash alternative part of the Hollis bid for AE lifted the latter's shares 5 to 281p. Hollis discounted a press article suggesting that shareholders would accept the new terms. The company stressed that no specific figure had been announced by itself or AE. Views that rival bidder Turner and Newall had lost the battle helped raise Turner's price 5 to 182p.

Sudden demand for Robert Maxwell's BPCC caught marketmakers unawares and at the close was 10 up at 251p. Eucalyptus Palp continued to find

dened a penny to 155p. Elsewhere, Century continued to lose ground in the wake of the disappointing interim results and shed 4 more to 122p, while profit-taking clipped 30 from recent high- flyer Century Petroleum at 625p.

South African mining markets, although often finishing below best levels, still managed to extend tentative recovery. Quotations were initially marked higher following firm advice from Johannesburg, but later gave modest ground as investors in both London and the Continent appeared satisfied to maintain present positions.

South African Financials lack a decided trend. GFSB improved 25 to 397p, but Anglo American Corporation, scheduled to reveal interim results today, eased a fraction to 210. Among the London-based companies, Consolidated Goldfields profited-taking in the absence of news regarding Barrick Resources' interest in the company, Gold Fields also eased a fraction to 67p amid sporadic profit-taking in the absence of news regarding Barrick Resources' interest in the company.

Australian mining closed higher, reflecting a price advance to 230p before easing to close a net 8 up at 232p. Capital shares went higher with the equity leaders and several registered good gains.

FIXED INTEREST
Table with columns for PRICE INCREASES, British Government, 5 years, 10 years, 15 years, 20 years, 25 years, High, Low, Irredeemable, All stocks, Index-Linked, 5 years, 10 years, 15 years, 20 years, 25 years, All stocks, 5 years, 10 years, 15 years, 20 years, 25 years, Preference.

AVERAGE GROSS RECEIPTION YIELDS
Table with columns for British Government, 5 years, 10 years, 15 years, 20 years, 25 years, High, Low, Irredeemable, All stocks, Index-Linked, 5 years, 10 years, 15 years, 20 years, 25 years, All stocks, 5 years, 10 years, 15 years, 20 years, 25 years, Preference.

NEW HIGHS AND LOWS FOR 1986
Table with columns for AMERICANS (1), BANKS (2), CHEMICALS (3), STORES (4), ELECTRICALS (5), ENGINEERING (6), INSURANCE (7), LEISURE (8), MOTOR CARS (9), NEWSPAPERS (10), PAPER, PRINTING (11), TEXTILES (12), TOBACCO (13), TRAVEL (14), OILS (15), OVERSEAS TRADERS (16), MINES (17).

LONDON TRADED OPTIONS
Table with columns for CALLS, PUTS, Midland (250), P & O (500), B&A (100), R.T.Z. (400), V&A (500), T. 11% 1991 (200), T. 11% 1992 (200), G.E.C. (100), G.M. (400), L.C.I. (100), Land Securities (300), Marks & Sp. (300), Shell Trans. (400), Travelodge Home (200), TSB (70), Lloyds (200), Brit Aero (400), BAT Ind (450), Barclays (400), Brit Telecom (200), Cadbury Schweppes (170), Gamm (300), Ladbroke (300), LASMO (147).

RISER AND FALLS YESTERDAY
Table with columns for British Funds, Corporate, Dominion and Foreign Bonds, Industrials, Financial and Properties, Oils, Plantations, Mines, Others, Totals.

LONDON RECENT ISSUES
Table with columns for Issue Price, Amount, Date, High, Low, Stock, Closing Price, +/-, Div. Yield, P/E.

FIXED INTEREST STOCKS
Table with columns for Issue Price, Amount, Date, High, Low, Stock, Closing Price, +/-, Div. Yield, P/E.

"RIGHTS" OFFERS
Table with columns for Issue Price, Amount, Date, High, Low, Stock, Closing Price, +/-, Div. Yield, P/E.

*Flax yield, Highs and lows record, base dates, values and constituent changes are published in Saturday editions. A new list of constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4A 3DF, price 15p, by post 20p.

WORLD STOCK MARKETS

Table of world stock markets including Austria, Germany, Norway, Australia, Japan, Belgium/Luxembourg, Denmark, Finland, France, Netherlands, Italy, and Switzerland. Columns include stock names, prices, and changes.

Table of Canadian stock markets including Toronto and Montreal. Columns include stock names, prices, and changes. Includes a note: 'WE REGRET that Canadian closing prices were not available for this edition due to communication problems.'

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market closing prices for various stocks.

Table titled 'Indices' showing various market indices for New York, Australia, Belgium, Denmark, Finland, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Singapore, South Africa, and Switzerland.

Table titled 'LONDON' showing Chief price changes for various commodities and stocks like Burmah Oil, Courtaulds, Diageo, etc.

Advertisement for 'ANXIER' featuring a globe and text: 'We deliver all the Telephony products you need FROM STOCK ANXIER Service is our technology'. Includes contact information for Anxier (UK) Limited.

Advertisement for 'UK COMPANY NEWS' with the text 'IN-DEPTH REPORTING DAILY IN THE FT' and contact information for the Financial Times.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock name, price, and change.

Continued on Page 39

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NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices with columns for stock symbols, prices, and changes.

US DOLLAR THE WORLD VALUE IN THE FT EVERY FRIDAY

Notes regarding stock prices, dividends, and market conditions.

AMEX COMPOSITE CLOSING PRICES

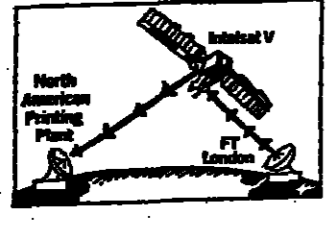
Table of AMEX Composite Closing Prices with columns for stock symbols, prices, and changes.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices with columns for stock symbols, prices, and changes.

- List of cities: Atlanta, Boston, Chicago, Dallas, Detroit, Miami, Houston, Los Angeles, New York, Philadelphia, Pittsburgh, San Francisco, Washington, Montreal, Toronto.

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WORLD STOCK MARKETS

WALL STREET

Pre-holiday nervousness evaporates

LATE GAINS after the market had succumbed to profit-taking earlier in the day pushed the Dow Jones industrial average again into positive territory and the market closed up 4.64 at 1,918.76, writes David Owen in New York.

This was its sixth consecutive advance and left the market within three points of its September 4 record high.

Bond prices edged ahead after the market had difficulty interpreting the latest trade deficit figures. As in the stock market, the bond market saw investors square their positions before today's Thanksgiving Day holiday.

Among blue chips American Express closed unchanged at \$57 1/2, as did Du Pont at \$89 1/2 and General Electric at \$83 1/2.

General Motors was down 3/4 to \$73, and Sears Roebuck was up 1/4 at \$43 1/2.

On the takeover front Chesebrough-Pond's leapt \$12 1/2 to \$61 1/2 on volume of 7.8m shares following the bid announced after the market had closed on Tuesday from American Brands at \$66 a share. American Brands gained 1 1/4 to \$46.

Colgate-Palmolive advanced 5/4 to

\$45 in what traders described as a reaction to the bid for Chesebrough. The companies compete in many markets.

Borg Warner gained \$1 1/2 to \$39 on heavy trading. Late on Tuesday it received a takeover offer from Minstar of between \$43 and \$48 a share. Minstar, the main corporate vehicle of Mr Irwin Jacobs, rose \$1 to \$24.

GAF, headed by a competing corporate raider, Mr Samuel Heyman, said it did not consider Minstar's approach a serious offer. GAF, up 3/4 to \$40 1/2, said it was the largest individual Borg Warner shareholder.

Carter Hawley Hale, the stores group, rose 3/4 to \$51 1/2. General Cinema, up 1/2 to \$47 1/2, said it did not support the bid for Carter at \$55 a share by a partnership of The Limited and Edward DeBartolo. General Cinema has a block of Carter preferred shares convertible into 38.8 per cent of Carter's common shares.

Mohawk Data Sciences, a manufacturer of electronic data processing equipment, was unchanged at \$24. An investor group led by Mr Asher Edelman, a New York corporate raider, declared a 14 per cent stake in the company.

Lockheed gained \$1 1/2 to \$55 1/2 as rumours resurfaced that it was a takeover target of Ford Motor, which fell 3/4 to \$58 1/2.

Aristech Chemical, the chemical and polymer producer spun off yesterday by USX, rose 3/4 to \$18 1/2. Some 3m shares of the initial offering of 22m shares were traded. USX, which spun off Aristech as part of its strategy to thwart a takeover attempt by Mr Carl Icahn, gained \$1 1/2 to \$21 1/2 on heavy trading.

LTV, a leading US steelmaker currently under the protection of the US bankruptcy courts, was unchanged at \$17 after reporting a third-quarter loss of \$2.08m almost entirely due to write-offs.

Union Carbide edged up 3/4 to \$23 1/2. An Indian court hearing the Bhopal damages case removed its temporary ban on the chemicals group paying its regularly quarterly dividend of 37 1/2 cents a share.

Dayton-Hudson, the retail group, slipped 3/4 to \$44 1/2. It announced the completion of the sale of its Daltons book shops to a unit of Barnes and Noble.

The credit markets were not sure how to interpret the figures released yesterday morning for the merchandise trade deficit. The smaller-than-expected deficit in October of \$12.06bn brought an initially favourable response from bond prices, but ground was given up upon reflection of the substantial upward revision in the deficit for September.

By late afternoon, however, the 7.50 per cent benchmark Treasury long bond was ahead 1/2 of a point at 101 1/2 at which it yielded 7.41 per cent.

Three-month Treasury bills slipped two basis points to 5.38 per cent, six-month bills were unchanged at 5.41 per cent and year bills slipped two basis points to 5.44 per cent.

The Federal Reserve announced five-day system repurchases with analysts forecasting a total volume of about \$3.5bn to \$4bn. The move was believed to have been motivated by technical rather than policy considerations.

TOKYO

Lower yen depresses blue chips

SHARE PRICES closed lower for the first time in seven trading days, hit by institutional investors' small-lot selling of electric power and gas issues in particular, writes Shigeo Nishitaki of Jiji Press.

Another adverse factor was the yen's renewed surge against the dollar, which depressed blue chips.

But volume increased substantially as securities house dealer sections entered the market aggressively following the start of trading for delivery in December.

The Nikkei market average of 225 select issues, which had gained 539 points in the previous six trading days, ended at 17,727.91, down 19.59 from the day before. Volume totalled 639m shares compared with 359m on Tuesday. Declines outnumbered advances by 457 to 396, with 117 issues unchanged.

On the trading floor, blue chips, notably electricals, declined almost across the board. Fujitsu shed Y20 to Y1,110, Toshiba Y22 to Y815, NEC Y30 to Y2,000, Fuji Photo Film Y30 to Y3,240 and Canon Y60 to Y1,070.

Housing-related issues, which had led the recent bullish market along with blue chips, came under heavy selling pressure.

Daiwa House fell Y20 to Y1,850, Sekisui House Y40 to Y1,660 and National House Industrial Y20 to Y1,450.

Conversely, some assets-heavy stocks were popular purchases. Oji Paper topped the active list with 49.22m shares changing hands. The issue gained Y16 to Y800 at one stage but came under selling pressure later to close Y3 higher to Y769.

Buying interest revived in Japan Steel Works, which had been sold since the beginning of this week. The issue, the second most active stock with 49.13m shares, leapt Y49 to Y404. Sumitomo Heavy Industries advanced Y16 to Y270. Ebara, the third busiest issue with 23.26m shares traded, jumped Y12 to Y800.

Investors also sought very high-priced stocks to earn short-term capital gains. Kokusai Denhin Denwa (KDD) soared Y1,500 to Y35,300, Nintendo Y1,000 to Y3,500, Nippon Television Network Y700 to Y12,800 and SECOM Y240 to Y3,330.

Large-capital stocks fared badly, with Tokyo Electric Power losing Y150 to Y7,110, Tokyo Gas Y35 to Y945 and Ishikawajima-Harima Heavy Industries Y3 to Y392.

On the bond market, buying increased gradually, sending bond prices moder-

ately higher. The yield on the 5.1 per cent government bond due in June 1996, which is considered a possible candidate to replace the 6.2 per cent bond as the benchmark issue, declined to 5.520 per cent from the previous day's 5.535 per cent. The yield on the 6.2 per cent bond, maturing in July 1995, fell to 5.135 per cent from 5.160 per cent. But its trading volume was extremely thin.

On the issue terms for 10-year government bonds to be issued in December, the Finance Ministry sounded out the bond underwriting syndicate on its plan to keep the issue price unchanged at 99 per cent of par and lower the coupon rate by 0.1 per cent to 5.3 per cent. This was good news for dealers, who had been worried that the coupon rate might be cut by 0.2 per cent to 5.2 per cent.

EUROPE

Foreigners dampen enthusiasm

SUSTAINED profit-taking by overseas investors and the weaker dollar dampened enthusiasm on the European bourses yesterday.

Frankfurt kept a close watch on the path of the dollar which lost more ground at its mid-day fixing of DM 1.9881. Early strength, engendered by Commerzbank's results, evaporated, and blue chips followed the direction of the dollar. The Commerzbank index was set 8.1 lower at 2,057.4.

Banks finished firmer but off their highs for the day. Commerzbank and Deutsche Bank both gained DM 3 to DM 323 and DM 841, respectively, while Dresdner rose DM 3.50 to DM 422.

A broadly weaker car sector saw Daimler move against the trend with a DM 2 advance to DM 1,330 as VW closed DM 1.40 lower at DM 438.50.

Chemicals continued mixed under the cloud of recent pollution incidents in the Rhine. Bayer rose DM 3.50 higher to DM 308.50, however, on the strength of its 4.2 per cent gain in nine-month profits while BASF, due to report later in the week, edged down 80 pf to DM 270.70. Hoechst at DM 257.90 was 10 pf down.

The bond market turned quiet ahead of the release of US trade data for October. Longs dropped on average by up to 20 basis points although isolated losses of 50 basis points were sustained. The Bundesbank bought DM 21m worth of paper after selling DM 74.7m on Tuesday. The average yield on public authority paper was unchanged at 5.94 per cent.

Amsterdam turned lower as foreign, particularly US, investors pulled out of

the market ahead of today's Thanksgiving Day holiday in the US.

The slide of the dollar against the guilder also inhibited activity, but many international dollar-revenue issues resisted the pressure and gained ground. Royal Dutch firmed 50 cents to Ft 200.50; Unilever jumped Ft 3.50 to Ft 578; KLM edged 20 cents higher to Ft 48.00 and Philips held steady at Ft 48.00.

Industrial machinery and refrigeration group Grasso plunged Ft 50 to Ft 100 on its announcement that its results this year would be substantially lower than 1985.

VNU rose Ft 5 to Ft 536 amid plans to buy a US publishing group for Ft 100m. Trading in mortgage bank FGH remained suspended pending an announcement due tomorrow.

Zurich recovered from a weak opening but was held in check by the weaker dollar and foreign profit-taking. Jacobs-Suchard retreated Sfr 75 to Sfr 8,700 after its plans to buy the US chocolate and confectionery group E.J. Brache. Nestlé dipped Sfr 50 to Sfr 9,575.

Hoffmann-La Roche "Boby" continued to give up ground after the chemical group's recent pollution incident. It slipped Sfr 25 to Sfr 11,900.

Paris finished mixed after a moderately active session disrupted by the evacuation of the exchange after a bomb threat. Wall Street's firmer overnight

Spain's falling interest rates and strengthening economy are luring increasing numbers of foreign investors to the Madrid bourse.

The first 10 months this year saw foreign investment reach a total of \$3bn, compared with \$740m for the whole of last year. Banks proved the most popular shares followed by Telefonica and electrical utilities.

Biggest investors came from the UK, with 11m, and West Germany, with \$845m. Both were net buyers of shares. The Madrid Stock Exchange index has risen about 72 per cent this year.

Some and hopes that the French Government may soon ease regulations over managed investment funds spurred buying which offset early profit-taking.

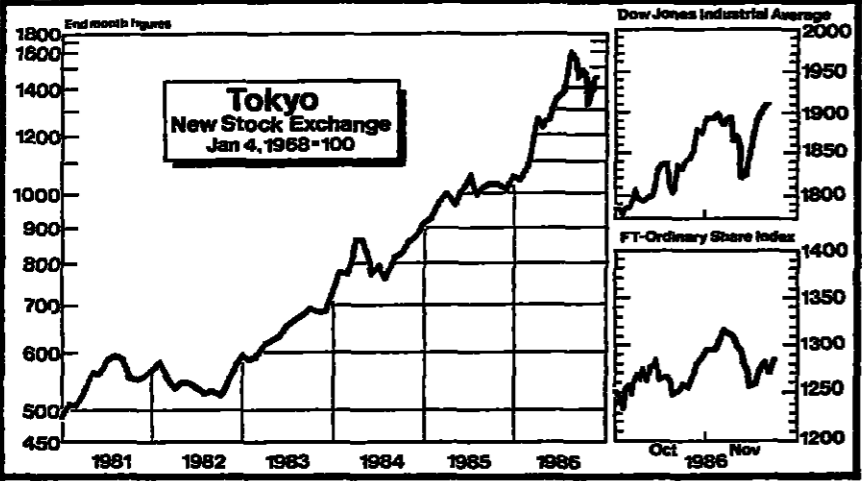
Penarroya dropped Ffr 2.30 to Ffr 47.80 after Tuesday's jump. Food and food-related issues were mixed, with Ferrer up Ffr 2 to Ffr 840, BSN down Ffr 5 to Ffr 4,200 and Carrefour Ffr 12 ahead at Ffr 3,677.

CIT-Alcatel lost Ffr 15 to Ffr 2,180 ahead of plans to increase its stake in a US communications group.

Stockholm staged a small recovery while Brussels posted a modest gain in light trading.

Milan eased in quiet technical trading while Oslo retreated under the impact of the weakening Norwegian currency.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Nov 26	Previous	Year ago
NEW YORK			
DJ Industrials	1,918.76	1,912.12	1,456.77
DJ Transport	844.75	846.13	676.97
DJ Utilities	212.29	212.81	164.80
S&P Composite	248.77	247.30	200.67
LONDON			
FT Ord	1,286.3	1,270.4	1,138.9
FT-SE 100	1,633.0	1,619.3	1,431.9
FT-A All-share	812.59	806.11	695.04
FT-A 500	889.29	880.62	764.68
FT Gold mines	299.7	295.2	299.0
FT-A Long grt	10.78	10.78	10.31

CURRENCIES			
	Nov 26	Previous	Nov 26
US DOLLAR			
(London)	1.9881	1.9881	1.4320
STERLING			
DM	1.9895	1.9935	2.8475
Yen	182.95	182.50	233.25
FFr	6.52	6.5275	9.3975
Sfr	1.8585	1.8585	2.375
Gold	2,249.0	2,251.0	3,225
Oil	1,378.75	1,378.75	1,974
Iron	41.35	41.45	59.20
Brn	1.3655	1.3655	1.9820
Cs	1.3655	1.3655	1.9820

INTEREST RATES			
	Nov 26	Prev	
EURO-CURRENCIES			
(3-month offered rate)			
E	11%	11%	
Sfr	4%	4%	
DM	4 1/4%	4%	
FFr	8%	8%	
FT London Interbank fixing			
(offered rate)			
3-month US\$	6%	6%	
6-month US\$	6 1/4%	6 1/4%	
US Fed Funds	5 1/4%	5%	
US 3-month CDs	5.75%	5.925%	
US 3-month T-bills	5.35%	5.53%	

US BONDS			
	November 26	Prev	
Treasury			
Price	Yield	Price	Yield
6% 1988	100 1/2	6.20	100 1/2
7% 1993	100 1/2	6.97	101 1/2
7% 1996	100 1/2	7.15	101 1/2
7% 2016	100 1/2	7.43	101 1/2

TREASURY INDEX			
Maturity (years)	Return index	Nov 25	Day's change
1-30	159.72	+0.11	6.99
1-10	152.03	+0.08	6.58
1-3	141.56	+0.04	6.21
3-5	154.98	+0.08	6.68
15-30	187.25	+0.16	7.91

FINANCIAL FUTURES			
	Latest	High	Low
CHICAGO			
US Treasury Bonds (CBT)			
8% 32nds of 100%	99-17	99-23	98-31
US Treasury Bills (TBM)			
\$1m points of 100%	94.72	94.73	94.70
Certificates of Deposit (CDM)			
\$1m points of 100%			
Dec			
Dec			

COMMODITIES			
	Nov 25	Prev	
(London)			
Silver (spot fixing)	389.50p	370.25p	
Copper (cash)	£916.75	£917.00	
Coffee (Nov)	£2,102.00	£2,112.50	
Oil (Brent blend)	\$14.475	\$14.325	

GOLD (per ounce)			
	Nov 25	Prev	
London	\$382.25	\$384.75	
Zurich	\$383.75	\$384.05	
Paris (mint)	\$381.02	\$380.80	
Luxembourg	\$384.50	\$380.00	
New York (Dec)	\$383.1	\$385.50	

HONG KONG

NEW PEAKS were reached in Hong Kong for the second consecutive session on the back of late buying by foreign institutions.

The session opened marginally down on the previous day, but hopes of an improvement in the property market encouraged demand from mainly the US and Japan. The Hang Seng index added 16.59 to close at a record 2,377.71.

Property shares benefited from the upward trend. Hongkong and Kowloon Wharf was 25 cents higher at HK\$8.90, SHK added 20 cents to HK\$18.00 and New World Developments rose 25 cents to HK\$9.70. Jardine Matheson rose 60 cents to HK\$22.20 on rumours that its associate Hongkong Land would spin off its hotel group. Hongkong Land was down 5 cents at HK\$6.35.

LONDON

GOOD GAINS by blue chips on the back of portfolio switching by some large institutional investors took London sharply higher. The FT-SE 100 index added 13.7 to 1,633.0, and the FT Ordinary index closed 15.9 higher at 1,286.3.

Active trading saw Boots rise 6p to 232p, British Telecom 4p to 189p and Hawker Siddeley 17p to 435p.

Courtaulds, on higher first-half profits, added 8p to 325p while BTR gained 2p to 280p. BTR is bidding for glass-maker Pilkington, which rose 1p to 607p.

Government bonds opened weak but edged forward later as the sterling exchange-rate index moved above 88.

Chief price changes, Page 37; Details, Page 38; Share information service, Pages 34-35

AUSTRALIA

FIRM bullion prices and Wall Street's overnight strength underpinned Sydney, and the All Ordinaries index closed 12.4 higher at 1,363.1.

Government plans to broaden television ownership boosted media shares, including News Corp which added A\$1.10 to A\$16.20 and Herald and Weekly Times, up 40 cents to A\$8.10.

Gold and mining generally saw healthy gains, including Gold Mines of Kalgoorlie, up 40 cents to A\$14.20, Renison, 20 cents to A\$8.60, Poseidon, 24 cents to A\$5.80, and CSR, 5 cents to A\$2.93.

CANADA

FALLS among oils and some metals took Toronto marginally lower in active trading.

In the oil sector Texaco Canada traded C\$4 down to C\$30 1/4, and Imperial Oil Class A lost C\$4 to C\$46 1/4.

Among metal miners Falconbridge traded C\$4 lower to C\$17 1/2, and Denison Class B was also C\$4 down at C\$6 1/2.

Gold went against the trend, with Lac Minerals trading C\$4 up to C\$28 1/2. Montreal was generally higher although some weakening was seen among banks.

SINGAPORE

AN ABSENCE of fresh factors kept many investors away from the market in Singapore, which continued to trade uncertainly amid worries over problems at the National Bank of Brunei.

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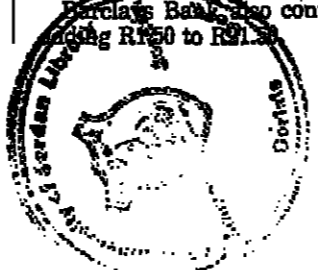
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